

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,807

Tuesday December 17 1985

D 8523 B

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Bahrain	Dr 0.85	Italy	L 1300	S. Arabia	Rls 6.00
Belgium	Fr 6.42	Japan	Y550	Singapore	S\$ 4.10
Canada	C\$1.00	Jordan	Frs 500	Egypt	Pn 110
Cyprus	£20.60	Kuwait	Frs 500	Sri Lanka	Rp 2.39
Denmark	kr 25	Lebanon	L 1.50	Sweden	Sk 2.39
Egypt	£1.25	Morocco	L 1.25	Switzerland	Fr 7.20
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World news

Business summary

Ministers against European Union

ECC foreign ministers agreed in Brussels that the reforms decided at the Luxembourg summit to reinforce Community institutions would be a European Act - a definition that stops short of full-scale European union.

The preamble to the agreement will make a clear legal distinction between a treaty on political co-operation - the closer co-ordination of foreign policy - and reforms to the economic co-operation laid down in the Treaty of Rome.

The text appears to reconcile the positions of both the maximalist and minimalist reformers. The former are unhappy to call the present modest package a "Treaty of European Union" as proposed by France. The latter do not want the concept spelt out as an absolute goal, for fear it might become a commitment to a federal Europe. Earlier story, Page 2

Drivers block roads

Dutch lorry drivers blocked roads in the Netherlands and all key crossings to West Germany, causing hour-long traffic jams and tailbacks several kilometres long. Drivers are demanding higher wages from freight companies.

Portuguese result

Portugal's ruling centre-right Social Democratic Party won control of 137 out of 305 towns in municipal elections including the three biggest cities, Lisbon, Oporto and Coimbra.

Agents may go back

New Zealand said it would consider repatriating two French secret service agents jailed for their part in the sinking of the Rainbow Warrior, but only if France guaranteed to keep them in jail.

Khartoum arrests

Sudanese security authorities arrested in Khartoum 17 members of a new political party loyal to ousted President Jaafar Numeiri.

Belgium holds rebel

Belgium's number one urban guerrilla suspect, Pierre Carre, was arrested with three other alleged rebels in the southern city of Namur. He is believed to be the leader of the extreme left-wing Fighting Communist Cells which have carried out 27 bomb attacks in the last 14 months. Page 18

Uganda peace pact

The Ugandan military Government and rebels will sign a long-awaited peace agreement today, Kenyan President Daniel Arap Moi said.

Wales lays wreath

Riot police with shields and batons allowed Solidarity leader Lech Walesa to lay a wreath in Gdańsk at a monument to workers killed by security forces in 1970.

N-protesters evicted

West German police moved in on a makeshift camp near the Czechoslovak border and began evicting protesters from the planned site of West Germany's first nuclear reprocessing plant.

SA plea to Harare

South Africa urged Zimbabwe to find a way to stop guerrillas using its territory to launch attacks after six white South Africans, four of them children, were killed in a land mine explosion. Page 3

House-trained robot

A robot floor-cleaner unveiled in Japan can sweep, wash and vacuum 10 times faster than the average human, but has trouble working in tight corners.

No smoking flights

Sweden's main domestic airline, Linjeflyg, said it would become the world's first airline to ban all smoking on its flights.

Carbide launches share buyback

UNION CARBIDE, beleaguered US chemicals group, has launched a \$2bn share buyback plan as part of a "poison pill" defence to block a hostile multi-billion dollar takeover bid by GAF, US chemicals and building products company. Page 18

WALL STREET: The Dow Jones industrial average closed up 17.89 at 1,553.10. Page 38

TOkyo: Prices reached all-time highs in early trading but fell back on late profit-taking. The Nikkei average gained 9.87 to 13,117.85. Page 38

COFFEE: Prices rose sharply on the London futures market on reports of the effect of drought on next year's crops in São Paulo state, Brazil. The March position ended trading at £176.50 at £2,324 a tonne. Page 39

DOLLAR: The dollar was the firm in London, rising to DM 2.523 (DM 2.526), SF 2.125 (SF 2.107) and Yen 2.626 (Yen 2.625) but falling to FF 7.175 (FF 7.125). On Bank of England figures the dollar's index rose to 127.4 from 127.1. Page 31

STERLING: gained 10 points against the dollar in London to £1.438. It also improved to DM 3.875 (DM 3.825), SF 3.0375 (SF 3.0275) and Yen 2.9150 (Yen 2.910) but fell to FF 11.0975 (FF 11.14). The pound's exchange-rate index rose 0.1 to 76.8. Page 31

GOLD: rose \$1.00 on the London bullion market to \$319.50 and improved in Zurich to \$319.25. Page 30

URUGUAY: President Julio Sanguineti urged Latin American countries to press for an emergency plan to tackle the region's debt problem. Page 18

ALFRED MASSA: leading West German retailer, plans to go public next spring. Page 19

NEW YORK: STAN launched an attack on hostile takeover bids with legislation aimed at forcing corporate raiders to get the consent of targets. Page 19

VOLKSWAGEN: trucks made in Brazil are to be sold in the US by Paccar, the American truck company. Page 4

THYSSEN STAHL: Europe's largest private steelmaker, warned it may suffer a reverse in turnover and profits, partly because of US protectionist policies. Page 19

RAYER: the West German chemicals group, denied it is considering a bid for Warner Lambert, the US pharmaceuticals concern, and added that it has no plans for major acquisitions in the near future.

MIDCON: big US natural-gas pipeline company which has been the subject of takeover rumours, has received a \$2.5bn bid from two small US energy concerns rushing to beat imposition of tougher Federal Reserve rules on "junk bond" financial takeovers. Page 18

CADBURY SCHWEPPES: ended efforts to develop a health and hygiene division with the announcement of plans to sell the businesses to their management for £15m (£27m). Page 19

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Companies	21	Gold	38	EDS, which was bought by General Motors in October 1984 for \$2.55bn, attracted attention earlier this year when computer staff at Vauxhall, the UK car subsidiary of GM, transferred to the company, had to sign new contracts which included a ban on beards and lunchtime drinking	18	Japanese industry: Survey	Section III
World Trade	22	Intl. capital markets	19, 20	Mr Hughes said last night: "I was surprised by the statement and am still trying to get in touch with EDS to clarify what is behind this."	18	Almost as safe as a Lansing forklift	
Britain	5, 6, 8	Letters	17	They don't, however, do anything.	18	The Swiss franc is one of the world's most stable units of currency.	
Companies	19, 24-26	Lex	18	In comparison with more exotic commodities such as soya beans, pork bellies, or vintage wines, Swiss francs could be considered a safe investment.	18	In a Lansing though, and in comparison with any other forklift, it will give you a long and reliable life for less money and a handsome return into the bargain.	
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Key shareholders back Westland over rescue plan

BY LIONEL BARBER AND BRIDGET BLOOM IN LONDON

SEVERAL KEY shareholders in Westland, Britain's troubled UK helicopter manufacturer, yesterday backed Sir John Cuckney, the chairman, in his bid to secure a rescue deal for the company.

The shareholders, among them M&G, the unit trust group, and United Scientific Holdings, the UK defence contractor which together control almost 11 per cent of Westland, said they supported as a matter of principle the Westland board's right to pursue its own preferred solution.

However, these shareholders and other City of London institutions, said they would reserve final judgment on Westland's plan to link up with Sikorsky, the subsidiary of the US conglomerate United Technologies, and Fiat until they saw full details, expected to be announced this week. The same applied to the European counterproposal strongly favoured by Mr Michael Heseltine, the British Defence Secretary.

Both M&G and United Scientific disputed claims about Mr Heseltine's campaign to press for a European solution over the heads of Westland management. "The shareholders own the business not the Government," said Mr David Tucker, a director at M&G. "If the Government wants to run Westland, it should nationalise it."

Mr David Fraser, managing director of United Scientific, which is a major Ministry of Defence supplier, said: "We do not have all the facts, but we feel that Sir John and the board would have made the right decision."

Mr Fraser was supported by Sir Frank Cooper, a former Permanent Secretary at the Ministry of Defence and former Westland director: "Until we have all the information, the best offer is the United Technologies and Fiat deal. This is a short-term money problem and the European proposal might not tackle the short-term."

Westland's adviser, Lazard Merchant Bank, is expected to reveal full details of the Sikorsky rescue

plan on Thursday. The deal is expected to be closely modelled on a similar rescue carried out by Lazarus for John Brown, the British engineering concern, earlier this year.

The package will include a heavy rights issue for shareholders, a capital injection of some £30m (\$42m) by Sikorsky and Fiat which will give the partners a 26 per cent holding in Westland and an offer to the two principal bankers, National Westminster and Barclays, to convert their debt into convertible preference shares.

The rescue plan will have to be approved by an extraordinary general meeting (EGM) of shareholders, probably in the new year. It will require a 75 per cent majority vote.

The same would apply to the European solution currently being pursued by Lloyds Merchant Bank involving a consortium of Aérospatiale of France, Augusta of Italy, Messerschmitt-Bölkow-Blohm of West Germany and British Aerospace.

However, under company law, the European proposal could only be submitted over the head of the board at an EGM if 10 per cent of the shareholders could be must-

Continued on Page 18

Goldsmith breaks up Zellerbach in James River deal

By Terry Dodsworth and William Hall in New York

SIR JAMES Goldsmith, the Anglo-French financier, has negotiated the break-up of Crown Zellerbach, the US forest-product group he acquired earlier this year, in a move that will make him one of the biggest owners of US timberland.

The deal involves the sale of a substantial part of Crown Zellerbach to James River, one of the fastest-growing US paper companies, in a complex series of transactions. The major elements are:

- James River will acquire Crown Zellerbach's operations in communications and business papers, paper distribution, sanitary papers and flexible packaging, which will boost James River's turnover to \$4.5bn a year.

- Sir James Goldsmith will retain 1.6m acres of timberland, some property including Crown's interest in its San Francisco headquarters, the group's container division and its Ezel electronic office supplies distributor. Sir James will also receive \$90m in cash and the right to sell the container division for \$225m in the first half of 1987.

- Minority shareholders of Crown Zellerbach, who own 48 per cent of the company, will receive James River shares according to a formula which puts a value of about \$44 on each Crown Zellerbach share.

- The effective break-up of Crown Zellerbach is the final chapter in a bitter takeover battle which began more than a year ago when Sir James announced plans to buy up to 25 per cent of Crown Zellerbach. In April, Sir James offered \$42.50 for up to 70 per cent of Crown shares but this was rejected. Sir James continued buying shares and in July raised his stake to more than 50 per cent.

- Since then, Crown Zellerbach and its major shareholder, Sir James's General Oriental Securities partnership, have been discussing various alternatives for maximising the value of Crown for

EUROPEAN NEWS

Italy tries to win MEPs more power

BY QUENTIN PEEL IN BRUSSELS

ITALY yesterday launched a new bid to win more powers for the European Parliament, but EEC foreign ministers appeared determined not to reopen the reform package agreed by Community heads of government in Luxembourg two weeks ago.

The plan presented by Mr Giulio Andreotti, the Italian Foreign Minister, would seek to give the Parliament powers to amend legislation over a wider range of subjects, and guarantee that those amendments are at least taken into account by member states when they finalise EEC legislation.

In spite of some support from Belgium, West Germany, the Netherlands, and the European Commission, the plan seemed doomed to be blocked by resistance from both Denmark and the UK.

The foreign ministers were last night standing firm on their national positions, split out on the Luxembourg scenario, with both Italy and Denmark maintaining reservations on the reform package for opposite reasons.

Mr Uffe Eilemann-Jensen, the Danish minister, made it clear that the present plans for the Parliament, which would not

give MEPs any real legislative power, might still be too much for Denmark to swallow. He also spelled out his adamant opposition to a French plan to label the "whole reform package"

BY JAMES BUXTON IN ROME

FIAT, European partner of Sikorsky's in its offer to buy 29.9 per cent of the British helicopter-maker Westland, is believed to have offered Augusta a share in the consortium.

Augusta, the state-controlled Italian helicopter company, is part of the four-company European consortium whose offer for Westland was rejected last week. Its partners are Aerospatiale of France, MBB of West Germany and British Aerospace.

Mr Buxton, who presented his new proposal in a bid to satisfy the Parliament with the changes in its powers, which a big majority of the assembly condemned last week as unsatisfactory and unacceptable. He said the new co-operation procedure, instituting a second reading of EEC legislation to allow MEPs to propose amendments, while leaving the final decision in the hands of the Council of Ministers, should be extended to wider areas of majority decision-taking.

The proposal would not include management of the common agricultural policy, he said.

The move was welcomed by the European Commission, although Mr Charles Ripoche, responsible for institutional affairs, warned that it was being blocked by the intransigence of some member states and the determination of Luxembourg, the current Council chairman, to finish the process speedily.

Lubbers aims to lead in the 'spirit of Luxembourg'

BY LAURA RAUN IN THE HAGUE

THE Dutch Prime Minister, Mr Ruud Lubbers, aimed to lead the European Community in the "spirit of Luxembourg" when the Netherlands assumes the presidency of the EEC on January 1.

Talking to foreign journalists, Mr Lubbers said that while the proposals agreed at the Luxembourg summit last week had not been ratified by the member countries, the Netherlands hoped to operate the new measures for speeding decision making. This would mean pressing for developing the internal market.

The post-Luxembourg era could be a kind of limbo as the 12 member countries wait for ratification to the proposed amendments to the Treaty of Rome and yet are urged by the Netherlands and others to embrace the proposed changes.

Mr Lubbers is likely to resort to moral persuasion rather than open confrontation during his

six-month presidency.

Even with Denmark, whose Parliament last week indicated opposition to the Luxembourg reforms, Mr Lubbers was diplomatic. He said he still was optimistic that the Danes would "enter the European spirit".

Mr Lubbers emphasised that the Netherlands would view completion of the internal market as a top priority during its term. The Dutch, who historically have been among the most ardent supporters of the EEC, have promoted a genuine common market for goods, services, transport and technology.

He also explained why he wanted to reduce the number of EEC summits to two a year from three, which would mean only one top meeting during the Dutch presidency. "It is wrong to think that the more European leaders get together, the more decisions will be made," he said.

Polls help Cavaco Silva

BY DIANA SMITH IN LISBON

THE STRONG showing of the ruling Social Democratic Party (PSD) in the Portuguese local government elections on Sunday appears to have improved the chances of survival of the minority social democrat Government that took office just over a month ago.

The PSD now has control of 150 of Portugal's 305 town halls, 25 more than before. In the voting for the 4,164 borough councils it took more than 35

per cent of the poll. 5 per cent more than in the October general election.

Prof Cavaco Silva, the Prime Minister who has rushed through financial measures aimed at rebuilding business confidence after two years of depression, will now negotiate difficult reforms through a Parliament where the opposition, after Sunday's poll, is less sure of its national standing.

Fiat is stressing that it is the "industrial and European component" in the Sikorsky-led bid to rescue Westland, and that it will not fail to look after the industrial interests of the European industry.

For the moment, however, Augusta, whose own future is closely bound up with that of Westland because of a major joint helicopter project, is expected to press on with its participation in the European consortium bid.

If Augusta were to switch its

allegiance, this would weaken the argument of critics who say that Sikorsky's entry into Westland is against the interests of the European industry.

A fundamental problem for Augusta is its heavy dependence. Financial analysts believe there could be room for Augusta to succeed if it were followed by a substantial recapitalisation of Westland, the new shareholders would end up with an absolute

majority of the shares.

So far the size of Fiat's stake in the partnership with Sikorsky has not been disclosed, nor have other details of the Sikorsky offer.

The entry of Fiat into West-

land would in any case mark a sharp expansion of its interests in the aerospace and space industry. It would also bring it into closer contact with Augusta because of the latter's joint project with Westland for a new version of the

A129 anti-tank helicopter and the EH 101 naval helicopter.

Fiat, now a financially and industrially strong group, appears to have decided to diversify away from vehicle technology sectors such as defence.

It has already built up an important position in the Italian armaments industry through its control of Snaia BPD.

It wants to participate in the US Strategic Defence Initiative

(SDI), an ambition which could be favoured by its close ties with United Technologies, the parent of Sikorsky and of Pratt & Whitney, the aero-engine maker.

Fiat Aviazione, the group's aviation subsidiary, which last year had sales of £150m, has a network of collaboration agreements in the field of engine and transmission systems with large aero-engine manufacturers for both fixed-wing aircraft and helicopters.

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Mitterrand takes wheel of election bandwagon

By DAVID HOUSES IN PARIS

THE MAN who has most actively entered the arena in France's general election campaign is a politician not even standing for Parliament in March. President François Mitterrand, after a long period of silence, was back on television for 70 minutes on Sunday night, making his third address to the nation in as many weeks.

The main reason is the dramatic decline in the popularity of Mr Laurent Fabius, the Prime Minister, who has had the humiliation of seeing his support in the public opinion polls drop by 10 percentage points in recent weeks. He was even cold-shouldered by the party's executive committee when they met on Saturday to finalise their electoral platform.

Mr Mitterrand has thus reversed what had been his strategy of remaining largely above the fray until March, and has taken upon himself leadership of the Socialist campaign.

In taking the risk of focusing the campaign on himself, Mr Mitterrand's gambling on being able to add a few percentage points to the Socialists' score in March. For, though the party appears condemned to defeat under the new system of proportional representation, its room for manoeuvre after the election depends on avoiding a rout.

If the Socialists remain at their present level of about 23 per cent of the vote, they will have only about 140 seats in the National Assembly, and second party to the neo-Gaullist RPR. This would make it difficult for President Mitterrand to resist demands for his resignation.

On the other hand, if the party could boost its score to 27 per cent, it would win about 180 seats and still have a chance of being the largest single party in Parliament. Though still faced by a hostile right-wing majority, the President would still have considerable authority.

Mr Mitterrand's main message in his broadcasts is to point to the Left's economic successes and to challenge the Right to say whether it will reverse the social advances of the past few years.

Hunosa expects this year to lose Pta 30bn (£134m), including Pta 25bn of state subsidies. This is roughly equivalent to its total payroll and almost as much as its 1984 sales.

British National Coal Board, in its last year of normal activity, produced an average of 504 tonnes per man. At Hunosa the average last year was 180 tonnes, barely a third of the British figure.

Spanish mining has not only financial costs, but human ones too. Sixty-seven miners have been killed so far this year, 35

of them in the Asturias coal-pits, including 16 at Hunosa. El Entrego joined this grim list in July, when the mine was crushed by a wagon.

The pithead tower stands in the middle of town, dominating one side of a long, drab main street. The only other feature of note, like every other town in these rainy valleys, is the number of bars. Here cider is drunk and danced.

El Entrego, in the heartland of Spain's coal industry, is the region's oldest deep pit, with galleries going down to 1,300 feet. It employs 500 miners and most of the work on the coal-face has to be done manually.

Elsewhere in Europe it is unlikely that seems as though it were. Annoyed by the miners, who clung to their jobs despite the tough physical conditions, Mr Tesoro, appointed when the Socialists took power three years ago, was one of the architect's of the party's energy

policy.

Favouring greater use of home-produced coal rather than building more nuclear power stations, he says that Spain's position is distinct from that of Europe's other big producers of hard coal. It does not have France's large installed capacity, and unlike Britain and West Germany has a coal deficit—which means it can use every tonne it can produce.

There is no market crisis. We have enough demand now and for the foreseeable future," he says. By the end of next year Hunosa has to produce its first long-term viability plan. In the meantime it is undergoing a three-year productivity programme, during which the Government has pledged a total of Pta 78bn in subsidies, subject to Hunosa meeting output targets.

The programme, involving investment of Pta 24bn, rejuvenation of the workforce and curbs on labour costs. Only

29 per cent of extraction is now mechanised. The rate is being increased, but Mr Tesoro says the maximum here would be 50 per cent. As for wages—an Asturias miner earns an average of about Pta 1.6m (£6,700) a year—recent increases have been small, but this is offset by a reduced number of workdays.

So far the Socialists' management policy has been governed by a pledge not to create unemployment in the mining industry. The viability study, Mr Tesoro says, will set out "what can be done with the mines and how much it costs." It will be the first bold and realistic analysis of the price of maintaining Hunosa, and the alternatives.

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OVERSEAS NEWS

Pretoria seeks talks with Harare over landmine deaths

BY ANTHONY ROBINSON IN JOHANNESBURG

THE South African Government yesterday called for urgent talks with Zimbabwe and Gen Magnus Malan, the South African Defence Minister, flew to the two countries' border following a landmine explosion on Sunday afternoon which killed six whites, including four children between two and nine years old, and wounded five others.

The eleven, all members of two Afrikaner families, were driving in a light truck through the Chatsworth private game reserve close to the border with Zimbabwe when the mine exploded. The reserve, some 30 kms from the town of Messina, is an area infiltrated by suspected African National Congress (ANC) guerrillas three weeks ago.

The guerrillas, a three-man team whose tracks were traced back across the Limpopo river into Zimbabwe, sowed several mines which killed a black tractor driver, injured two black soldiers in an armoured car and destroyed two vehicles. Army units swept the area for mines and it is not clear at this stage whether the latest explosion was an undetected mine from that operation or a separate incursion.

The original landmine attack was followed two days later by a rocket and mortar assault on two strategic oil tanks from coal plants at Secunda in the eastern Transvaal on November 28. The three-man sabotage unit was killed by security forces as they sought to escape across the Swaziland border.

A spokesman for the ANC in Lusaka, headquarters of the banned organisation, claimed responsibility for both attacks and said they formed part of a "generalised escalation of both the political and military struggle against the South African racist regime."

In response the South African authorities have replaced police units guarding the frontier with troops while Mr P.W. Botha, the Foreign Minister, warned that South Africa would undertake hot pursuit operations into Zimbabwean territory if Harare did not take urgent steps to stop the ANC from operating from its country. In its statement on the latest incident Mr Botha said yesterday that the Govern-

The ANC yesterday claimed responsibility for the fatal landmine explosion but said it had not operated from Zimbabwean territory, Reuter reports from Lusaka. Spokesman Tom Sebina said: "We have never used Zimbabwe as a launching pad." Zimbabwe also denies letting its territory be used as a guerrilla base.

IT is urgently approaching the Zimbabwean authorities with a view to removing the threat of violence and terror of this nature."

The decision of the Defence Minister to fly to the border is probably to make accurate information of the services with which the Government views the situation than the low-key statement by the Foreign Minister. In recent months South Africa has launched several cross border raids into southern Angola and a lightning raid on ANC homes and offices in the Botswana capital Gaberone on June 14.

News of the latest landmine incident came as the ANC celebrated the 25th anniversary of the foundation of its military wing Umkhonto we Sizwe (spear of the nation) and as Afrikazars remembered the most emotive day in their history, the Day of the Covenant.

This celebrates the Battle of Blood River on December 16, 1838 when 470 Afrikaner Voortrekkers under Gen Andries Pretorius assisted by several hundred arming black soldiers killed over 3,000 Zulu warriors.

The battle in which legend has it the river ran red with the blood of slaughtered Zulus was revenge for the killing of 90 adults and 180 children seven months earlier when three Zulu impis (regiments) fell upon the undefended wagons of Voortrekker families.

In recent years progressive Afrikaners, troubled by the divisiveness of this white tribal celebration, have sought to change the nature of the day to one of reconciliation. But the battle still stands and the Government is expected to be under strong pressure from its more conservative supporters and opponents to act forcefully against the ANC.

Syria defends deployment of missile batteries

BY OUR MIDDLE EAST STAFF

SYRIA REACTED angrily yesterday to Israeli warnings about the positioning of surface-to-air missiles close to its border with Lebanon.

Three SA-2 missile batteries have been deployed in recent weeks following the shooting down of two Syrian aircraft by Israeli jets. Israel said that the missiles threatened its surveillance flights over Lebanon and particularly the Bekaa Valley, part of which is occupied by Syrian troops.

The Damascus daily Tishrin said it was illogical of Israel to complain about defensive Syrian measures when it repeatedly violated Lebanese airspace and attacked targets in the area. "When the Israeli start screaming that their security is in danger what they really mean is that their security for the aggression is in danger," said Tishrin.

It accused Israel of preparing for further aggression, a claim that was more forcibly expressed in the Lebanese newspaper

Ash-Sharq which said Israel and the US were jointly planning to draw Syria into full scale military confrontation.

However, Mr Yitzak Rabin, the Israel Defence Minister, said yesterday that there was no political justification for this country's move to put up this time, and Mr Shimon Peres, the Prime Minister, added that Israel had no interest in military confrontation with Syria.

Gen Mustapha Tlass, the Syrian Defence Minister, repeated in a speech at the week-end his country's long-term determination to achieve military parity with Israel. In an apparent move towards this objective the Syrian Navy has taken delivery from the Soviet Union of unspecified "new and additional equipment."

Israeli military commanders have in the past voiced concern that Syria may be seeking to develop a submarine force which could pose threats to its coastal towns.

Japan's surpluses set for records despite high yen

BY JUREK MARTIN IN TOKYO

THE JAPANESE current account and trade surpluses are likely to reach record levels in the fiscal year beginning next April, even though exports will progressively suffer from the appreciation of the yen.

The Nomura Research Institute, one of Japan's best known economic think-tanks, projects a current account surplus of \$52.4bn in fiscal 1986-87, up from an estimated \$48.7bn in the current year, and a trade surplus of \$35.9bn, up from \$35.7bn.

In crude terms, the institute foresees a 1.2 per cent rise in exports to \$181.6bn, but adjustment for inflation will, in effect, wipe out this nominal advance. Imports are estimated to rise by 5.2 per cent to \$125.7bn.

The forecasts assume that the yen will average 180 to the US dollar in the coming fiscal year, though its appreciation will not begin seriously to affect exports until the second half of the year.

Still, the institute predicts that exports will make no net contribution to overall economic growth in 1986-87. It estimates that gross national product in real terms will grow by only 3.3 per cent, against a Government forecast of 4.6 per cent in the present year.

With business capital spending projected to go up by 4.5 per cent, well below this year's estimated 11.2 per cent growth, the motive forces for expansion

appear to lie with consumer spending (up 3.2 per cent against 2.8 per cent this year) and the government's housing and public works investment programme.

The high yen will, however, provide Japan with further relief from inflation. Consumer prices should rise by only 1.6 per cent against 2.1 per cent this year while wholesale prices, which the institute calculates to have fallen by 2.6 per cent in the current year, should drop by a full 4 per cent.

Last Friday, the government conceded that GNP would go up next year by less than 4 per cent. Yesterday, the Ministry of Finance let it be known that next year's budget spending would rise by at most 3 per cent, implying no real fiscal stimulus. A later tax cut remains a possibility, however.

The magnitude of the surpluses is, none the less, likely to worry the Japanese authorities. In Tokyo yesterday, the former US Senate majority leader, Mr Howard Baker, told a press conference that the US must "act now" to combat protectionism. He thought President Reagan needed to take "a more affirmative lead" in the trade policy arena.

US moves to toughen southern Africa policy

BY MICHAEL HOLMAN, AFRICA CORRESPONDENT, RECENTLY IN WASHINGTON

A DECADE after Henry Kissinger singled out Soviet actions in Angola as "the principal element" in the deterioration of relations between Washington and Moscow, the two superpowers are once again moving closer to battle by proxy in a country gripped by civil war since independence in 1975.

A series of recent signals from Washington suggest that a watershed in US policy in southern Africa may have been reached. President Reagan, in a speech to the United Nations in October, listed Angola as one of five examples of Soviet expansionism. Congress this summer repealed a 1976 law banning aid to Angola's UNITA rebels. Mr Reagan last month disclosed that he favours covert support to UNITA, and Administration officials are increasingly worried of a \$2bn Soviet-supplied arms build-up in Angola, associated with a 35,000-strong Cuban force.

The policy is already under strain because South Africa has broken agreements — the Nkomati non-aggression pact with Mozambique and troop withdrawal agreements involving southern Angola and because President Reagan has been forced to introduce eco-

and there is growing speculation in Washington that the ruling MPLA Government has other support may be covert.

US policy in southern Africa has until now depended on Washington's ability to present itself as a detached broker in the region's conflicts in Mozambique, Angola, Namibia (South West Africa), and in South Africa itself, the country which is either responsible for or associated with all of them.

The policy is already under strain because South Africa has broken agreements — the Nkomati non-aggression pact with Mozambique and troop withdrawal agreements involving southern Angola and because President Reagan has been forced to introduce eco-

nomic sanctions against ruling MPLA Government has risen to 35,000.

Administration officials say it has also come under attack from all sides. Some critics say that Washington has failed to curb South African "destabilisation" in the region or hasten the pace of reform. Others argue that if sanctions are applied against Pretoria, then action should be taken against the Soviet-Cuba build-up in Angola.

Although the debate in Washington has echoes of the Kissinger era, in the past 10 years the stakes have risen dramatically. The initial contingent of Cuban "advisers" essential to Angola's battle with Dr Jonas Savimbi's UNITA, and vital to the survival of the

Angola-based guerrillas of the South West Africa People's Organisation (SWAPO), but also directly and indirectly helping UNITA.

Dr Chester Crocker, US Assistant Secretary of State for African Affairs, has argued that these two conflicts — the MPLA against UNITA, and South Africa against SWAPO — are inseparable, and a solution for one must encompass a solution for the

force the Angola Government to reassess its reluctance to adopt the principle of linked withdrawal of Cuban and South African troops, according to the interventionists. It would also push the MPLA towards talks with UNITA and the formation of a coalition or national unity government.

Opponents argue that siding with UNITA would make Washington a de facto ally of Pretoria in the war, undermining US efforts to convince South Africa that it should dismantle apartheid.

Even if Angola did soften its stand on troop "linkage" regarded as unlikely given the vital role the Cubans play, South Africa might respond by taking a tougher stand, they say.

The prospect of US involvement on UNITA's side would

so far there is little evidence that arguments against intervention will carry the day, although Senator Nancy Kassebaum, a Republican who chairs the Senate sub-committee on Africa, has made clear her opposition: "I do not support aid to UNITA because of the implications for US policy in Africa as a whole," she said.

This point has already been made to Washington in a formal letter from the Africa group at the US Senate. The letter, reflecting the editor's self-sufficiency of countries bordering on South Africa, which depend heavily on their neighbour's economy.

ADB capital boost to support Baker plan

BY ALEXANDER NICOLL

THE African Development Bank plans a capital increase of between 50 and 100 per cent to help it support a stepped-up lending programme to be undertaken in line with the US-sponsored Baker plan to ease developing country debt problems.

Mr Babacar N'Diaye, the multilateral agency's president, said in London yesterday he hoped to negotiate the increase from the current level of \$6.4bn without placing too great a burden on hard-pressed African member

countries. The proportion of paid-in capital could be reduced from 25 per cent, perhaps eventually as low as the levels of less than 10 per cent at some other multilateral lending banks.

He said the share of industrialised countries in the bank's capital could be increased from 22 per cent,

but that such a change would not be contemplated in arranging the next capital boost.

Mr N'Diaye, who was attending the signing of a

\$350m Eurobond facility, the bank's largest ever borrowing, said the proposals by Mr James Baker, the US Treasury Secretary, to channel new funds to large debtor countries were a positive sign. The need to increase the means of multilateral institutions was being recognised, he said.

He believed, however, that small debtor countries should be included in the Baker initiative rather than only those which have made very large commercial borrowings. He suggested that any

country with a debt service ratio of more than 20 per cent should qualify.

As the proposals stand, only the sub-continent's three largest commercial debtors — Nigeria, Morocco and Ivory Coast — would receive financing.

The bank was considering ways, Mr N'Diaye said, to reflect the economic self-sufficiency of countries bordering on South Africa, which depend heavily on their neighbour's economy.

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WORLD TRADE NEWS

US group to sell Brazilian-made VW trucks in N. America

By JOHN DAVIES IN FRANKFURT

VOLKSWAGEN, THE West German motor vehicle group, has reached a co-operation agreement with Paccar which will allow the US truck company to sell VW Brazilian-made trucks in North America.

VW's headquarters in Wolfsburg said yesterday that the agreement could lead to further joint activities with Paccar, although it did not spell out its ideas.

Paccar will market the medium-weight trucks of between 11 and 13 tonnes gross weight under the US company's Peterbilt and Kenworth badges from the end of 1986. The trucks will be built with some components from the US.

The deal will enable VW to enter the hard-fought North American truck market with experienced local support and provide a further export outlet for VW do Brasil, which is Latin America's biggest motor vehicle concern.

Paccar will be able to extend its model range downwards from its own market segment of trucks over 15 tonnes.

Norway orders missiles from Swedish group

By KEVIN DONE IN STOCKHOLM

BOFORS, THE Swedish armaments manufacturer, has won a Skr 700m (£13.8m) order from Norway for its anti-aircraft missile RBS70.

Norway has chosen the Bofors missile following fierce competition for the order from the French Mistral and the US Stinger missile systems.

The order will be delivered between 1987 and 1990. It brings welcome relief to Bofors, part of the Nobel Industries Group, which is facing short time working this winter due to falling orders.

The group has been hit by the cancellation by the US of its Divad anti-aircraft system.

Bofors has signed a long term service contract with the Norwegian army and it is hoping for further orders for air defence equipment from Norwegian coastal artillery and air defence units.

David Brown reports from Stockholm: Saab-Scania, the Swedish automotive and aerospace group, hopes to gain regional airline to service in the US during its planned meeting with US civil aviation authorities.

Swedish authorities lifted a flight ban on the SF-340, the weekend following its installation by Saab and General Electric of the US—the engine manufacturer—of a new continuous ignition system designed to prevent engine "flame out" on all aircraft. Similar bans were then lifted by Norwegian, Swiss and Australian authorities.

Flight bans were imposed last Tuesday as a result of five incidents in the last five months in which one of the aircraft's two engines stopped in mid-air. On each occasion the engine was restarted and there have been no accidents.

Australia picks Swiss aircraft as trainer

By William Dullforce in Geneva

THE SWISS Pilatus PC-9 aircraft has been selected as the primary trainer for the Royal Australian Air Force, Canberra confirmed yesterday.

Pilatus said final negotiations would start shortly for the building under licence in Australia of 69 PC-9s. The cost is estimated to be between SFr 250m and SFr 400m (£115m-£182m).

Australia may buy more of the Swiss aircraft later to replace some of their Italian Macchi 236 jet trainers.

The single-engined, turbo-prop Swiss aircraft competed in the British-Brazilian Short-Embraer trials, which Britain recently ordered 10 for the Royal Air Force, although the RAF had expressed a preference for the Swiss aircraft.

The Pilatus PC-9 was also the primary trainer chosen together with Britain's Tornado, and Hawk trainer in the deal, for which Saudi Arabia recently signed a letter of intent with British Aerospace. This would involve 30 PC-9s.

Fujitsu and Spanish group in joint venture

THE Spanish telephone company CTNE and Japanese electronics company Fujitsu are forming a joint venture to make medium-sized office computers and electronic data processing equipment in Spain, Reuter reports from Madrid.

Under an agreement between the companies, Fujitsu will take a 60 per cent stake in the company partly state-owned, will hold the remaining 40 per cent.

Last June, CTNE announced an ambitious drive for expansion in international markets, partly funded by share flotations on the London, Frankfurt, Paris and Tokyo stock markets.

Mr Luis Solana, CTNE chairman, said earlier this year that his company needed a computer manufacturing outlet to boost its presence in international markets.

"There is a market for our technology in Latin America, North Africa and the Far East," he said.

DISCUSSIONS ON COLLABORATION MAY TAKE THREE MONTHS

CGE set to resume telephone talks

By DAVID MARSH IN PARIS

COMPAGNIE Générale d'Électricité (CGE), the French state-owned electronics conglomerate, will be restarting talks in the next week with American Telephone and Telegraph and Philips aimed at drawing up a full-scale collaboration accord for signature after the French general election on May 11. The French Government has partly lifted its objections to the deal, under which AT&T/Philips would be given access to 16 per cent of the French public telephone switching network.

Mr Georges Pebernau, chairman of CGE and its mobile telephone subsidiary, said that translating the memorandum of understanding signed in June into a firm legally-binding accord could take about three months.

Referring to the highly-charged political implications of allowing AT&T a foothold in the French public switching network,

French public switching industry, Paris has been delaying further negotiations on the deal since the summer.

However, Mr Laurent Fabius, the Prime Minister, has allowed the Direction Générale des Télécommunications (DGT), the French telecommunications authority, to go ahead with talks with AT&T/Philips on the financial and technical aspects of the deal.

Mr Pebernau made clear that completion of the CGE and AT&T/Philips accord would be subject to the successful outcome of the DGT negotiations. It would also depend on separate talks over the future of the troubled French telecommunications supplier Compagnie Générale des Constructions Téléphoniques (CGCT).

Mr Pebernau accepts that CGCT would be given access to 16 per cent of the French public telephone switching network.

few months will have to be approved by the Government which emerges after general elections on March 16. Signature, therefore, would take place only afterwards.

The memorandum of understanding signed in June envisaged AT&T/Philips taking over the 16 per cent share of the French public switching market held by CGCT. In return, AT&T would give technical and logistical support to Alcatel's efforts to market its E10-S digital switch equipment on the deregulated US market.

In addition, AT&T/Philips would take up a joint venture with CGE, under Alcatel's leadership, in microwave transmissions. This would make the French group second in the world position in this sector, boosting its expertise in growth areas, such as satellite communications.

Crucially, Mrs Edith Cresson, the Industry and Trade Minister, has asked CGCT to shelve efforts to find an alternative solution to its problems through an alliance with I.M. Ericsson of Sweden, along with other French and European groups.

The Government had been aiming CGCT to focus on the possibility of manufacturing switch equipment under licence from European groups as an alternative to a link-up with AT&T/Philips.

Laura Raun adds: A potential 16 per cent of the French telecommunications market is as much as FFr 370bn (£91.6m) a year for AT&T/Philips, which was established in 1983 and is the smallest of the European telecommunications companies in terms of public-switching business. The French market could provide a healthy boost for the American-Dutch joint venture, which expects to move into the black next year after posting a FFr 156m loss last year.

Poland lifts trade with UK despite credit denial

By David Buchan

POLAND has boosted its imports from Britain by 18 per cent to £150m in the first 10 months of this year, and its exports to the UK by even more to £275m, despite the continuing denial of UK official trade credit to the financially beleaguered East European country.

Poland's evident ability to pay for its UK goods on a cash basis could be seen as weakening the case for its repeated pleas to the Thatcher Government to resume the more than £100m trade credits which the UK froze at the time of martial law four years ago and never resumed. Polish officials argue, however, that heavy debt repayments make trade credit more vital than ever.

In Paris today, Polish officials are expected to clarify to their British counterparts whether they can pay £350m (£590m) downpayment due this month as a first step to clearing a £12m debt arrears from 1982 to 1984.

With a reduced hard currency surplus this year on trade with the West, though not with the UK, Poland has faced an exceptionally heavy burden in servicing even rescheduled debts to Western banks and governments.

Increased Polish exports to Britain, which Polish officials expect to reach £230m this year, have given Warsaw increased hard currency means to pay for more British goods.

But Mr Zygmunt Krolak, the Polish trade counsellor in London, warns that Polish imports from Britain, particularly of capital equipment, will soon be reduced in the absence of "normal" UK official credit.

Warsaw is still pressing for credit for equipment for the nearly-completed PVC plant built at Woclawa by Petrocarbon of the UK and the controversial Massey Ferguson tractor project at Ursus. Ursus has built 50,000 tractors this year, some 6,000 on licence, with Perkins diesel engines, from Massey Ferguson, but this is far below the target of 75,000 Massey tractors a year by 1981 foreseen in the original 1974 contract.

Ursus officials say they still need a wide range of imports from the UK.

Czechoslovakia and China agree trade pact

By Patrick Blum in Vienna

CZECHOSLOVAKIA and China have agreed to increase substantially their bilateral trade following a visit to Prague last week of Li Peng, deputy chairman of China's state council.

At the end of his visit Li Peng signed a trade agreement between the two countries are set to reach FFr 5bn (£1.6bn) in the next five years. It was also agreed that trade exchanges would reach \$350m down from 1985's 15 per cent on China's side.

Under the agreement Czechoslovakia will sell a 1,000MW thermal power plant to China, supply equipment for a gas plant, help in rebuilding some of China's fertiliser factories, and export Tatra and Liaz lorries, machine tools, textile machinery and other engineering products.

In return Czechoslovakia will import cotton, rice, soya beans, raw materials, tungsten concentrates, textiles, footwear, bicycle parts, tyres, car batteries, electrical products and ships from China.

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Ursus officials say they still need a wide range of imports from the UK.

Hitachi to make VCRs in US

BY OUR TOKYO STAFF

HITACHI has become the latest Japanese electronics concern to announce plans to produce video cassette recorders (VCRs) in the US.

The company said yesterday it would be the first to start production. It is to commence at a cost of \$1.5m (£1.06m) part of its existing TV assembly plant in Anaheim, California.

Hitachi said yesterday that the facility will have an initial

capacity of 100,000 units a year, but that this could rise to 500,000-600,000 by the fourth or fifth year of operation. The first sets should be in production by June next year, apparently shared with Matsushita Electric. The start-up date is scheduled for the end of next year.

The company acknowledged that trade friction with the US was a factor in the decision, though it said that in the early

stages almost all parts and components would have to be imported. The company plans 50 per cent local procurement eventually.

Hitachi added, however, that it was the company's philosophy to produce in the largest markets. Now that the demand for VCRs in Europe appeared to be settling down, the US was the next logical place for investment in production.

It is planned to have the joint venture under way by the end of 1987. An initial production target of 100,000 units is planned, with most of the initial output shipped to the US.

Regardless of Nissan's denial of mooted wider co-operation, GM has been quietly pursuing a policy of making greater use of Japanese production techniques.

AMERICAN NEWS

Liberal Party's success is a setback for Mulroney Government, reports Bernard Simon

Provincial poser for Canadian Conservatives

THE NEW provincial Liberal Government in Quebec, sworn in last week, is only one of several problems which are making life difficult for Canada's Progressive Conservative Prime Minister, Mr Brian Mulroney.

Mr Mulroney trounced the federal Liberal Party in general elections last year in a vote which many thought could change the Canadian political map. But since then, the Liberals have taken power in the country's two most important provinces, forming a minority government in Ontario in June.

When Mr Mulroney came to power in September, 1984, a majority of the 10 provincial premiers were also Tories, which aroused hopes of an end to the constant bickering between federal and provincial Governments. The federal Tories in Quebec at that election also realised an end to tension between Ottawa and the French-speaking province.

A pall has now been cast on both hopes, however. A recent conference between Mr Mulroney and the provincial premiers produced fundamental differences, and the return of Mr Robert Bourassa's Liberals in Quebec puts in doubt

durability of the Tory advance there in federal politics.

Shortly after the Quebec provincial election, a Gallup poll indicated that popular backing for the federal Tories was within four points of the Tories. Support for Mr Mulroney's government, polls indicate, had slipped from 54 per cent to 40 per cent.

The failure of two Alberta banks in September and the resignation of a Cabinet minister who had helped to save a small supermarket chain of a batch of rancid tuna had contributed to a widespread perception that the Tories were accident-prone.

Meanwhile, the Government has found itself in the middle of a batch of difficult economic issues. Mr Mulroney's plan to seek a free trade agreement with the US, for instance, has fanned a lively debate on the threat which easier access for American products and services may pose to domestic industry, to employment and to Canada's "cultural identity".

Opponents of free trade have been given further ammunition with the announcement this month that De Havilland's two engines stopped in mid-air. On each occasion the engine was restarted and there have been no accidents.

Critics of the C\$155m (£76m) deal are concerned that

Boeing paid too little for De Havilland (which has soaked up C\$640m of taxpayers funds in the past four years), and fear that the Americans will turn one of Canada's most innovative companies into another US branch plant.

The Mulroney Government also faces difficulty over the issue of public spending cuts to contain the yawning budget deficit. Canada's budget short fall is equal to around 8 per cent of gross national product, proportionately double the US deficit. Next year's budget, to be presented to Parliament in February or March, is widely

viewed as one of its last opportunities to announce a tougher policy.

Although Canadians tend to shy away from radical change, there is widespread disappointment in the business community with the Tories' failure to take full advantage of the overwhelming mandate.

Only in the fields of foreign investment and energy has the new Government acted decisively to implement more business-oriented policies. Punitive taxes on energy producers are being abolished and curbs on foreign investment have been eased.

But Mr Mulroney will need Mr Bourassa's support to have any chance of reversing the impression that the Government is drifting, insisting that Boeing's investment in De Havilland is in the best long-term interests of the company.

The normally extrovert Prime Minister has kept an uncharacteristically low profile in an apparent effort to present a more statesmanlike image.

Cabinet Ministers are to present their annual report to Parliament on the 10th of January.

Brazil offers to negotiate on failed banks' debt

By Peter Montagnon, Euromarkets Correspondent

BRAZIL'S Central Bank President, Mr Fernando Bracher, has offered to negotiate with international banks on the \$450m (£317m) foreign loans of three domestic banks that failed last month.

The Brazilian Government's initial refusal to honour in full the debts, known technically as Resolution 63 loans, caused a storm of protest from creditors worldwide and threatened to undermine future rescheduling talks.

Now, however, Mr Bracher would score a major triumph if he managed to conclude a formalised arrangement with his home province.

But last year's enthusiastic predictions that Canada at last had a government in Ottawa with sufficiently widespread support to defuse federal-provincial tensions and retain the backing of a majority of both main language groups, French and English, are no longer heard.

His remarks were conveyed to 560 bank creditors by telex following last week's talks with major banks in New York at which negotiations began on a restructuring of debt falling due this year and next.

In the telex Mr Bracher reaffirmed Brazil's refusal to contemplate an International Monetary Fund adjustment programme and painted an optimistic picture of the economy's recovery.

Among the forecasters contained in the group's latest survey:

- Economic growth (GDP) will increase 2.9 per cent in 1986, up on the expected 2.5 per cent rate this year, but far below the 6.8 per cent expansion in 1984. The Administration is forecasting 4 per cent next year.

- Inflation will remain in check, with consumer prices rising 4 per cent rate next year, up only slightly from the expected 3.5 per cent increase this year.

- Unemployment will remain unchanged, averaging 7.2 per cent in 1986, the same as 1985.

- Interest rates, as measured by the benchmark prime rate, will end next year where

UK NEWS

Range Rover prepares US launch in 1986

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

BUS LAND ROVER subsidiary announced yesterday that its luxury four-wheel-drive vehicle, the Range Rover, was to be launched in the US.

A new, wholly owned subsidiary, with its headquarters in Saddlebrook, New Jersey, has been set up by Land Rover-Leyland, the commercial-vehicle division of the state-owned BL group. Now the search is on for top-class dealers.

Range Rover of North America Inc will initially attempt to attract about 60 dealers from among those selling prestige European models such as Jaguar, Porsche, Mercedes and BMW.

It hopes to have enough dealers in place to launch the Range Rover late next year, or early in 1987, and to sell between 3,000 and 4,000 in the first 12 months.

That compares with total Range Rover output of 11,897 last year and the record 12,181 in 1983. The vehicle has its own production line at Land Rover's Solihull, West Midlands, factory on which about 600 are employed.

In the UK the Range Rover costs about £15,000 before taxes, but the US price is likely to be half as much again and above \$30,000.

Land Rover says the decision to launch into the US follows the most extensive market research in the company's history. It lasted well over two years.

That also led to a detailed engineering programme to develop the vehicle to meet the special needs of the American luxury vehicle buyer.

The steady upgrading of the Range Rover sold in Western Europe in recent years has been in

preparation for the US introduction.

The vehicle is now available with four doors, has a fuel-injected engine, offers the option of a four-speed automatic gearbox as well as having a much higher level of interior trim than when the programme began.

The research showed that luxury four-wheel-drive vehicles have particular appeal for women in wealthy families.

Land Rover had that in mind when redesigning the Range Rover's interior styling, when it took weight out of the tailgate and made automatic transmission an option.

Land Rover would give no indication yesterday of the start-up capital for the new US subsidiary. A chief executive, almost certainly an American recruited from within the motor trade, will be appointed early in the new year.

However, there is a slight question mark over the venture because GM is currently talking in General Motors, biggest of the US automotive groups, about the possible sale of the Land Rover-Leyland business to GM.

If the Range Rover launch goes ahead it will mark Land Rover's re-entry to the US after an absence of 15 years.

The Land Rover utility vehicle was withdrawn because the company was not willing to spend the money necessary to enable the model to meet increasingly stringent US legislation. The parent group was strapped for cash and, in any case, Land Rovers were in short supply the world over.

By Our Motor Industry Correspondent

ENASA, the state-owned Pegaso truck company of Spain, has increased its shareholding in Seddon Atkinson, the UK heavy truck builder, by converting a £1.5m interest-free loan to equity.

The Spanish company acquired Seddon in March last year from the financially troubled International Harvester (IH) group of the US.

At that time, Enasa put in £700,000 of share capital and made the interest-free loan available to Seddon. An overdraft due to Barclays Bank and a short-term loan of £4m due to IH's subsidiary in Britain was repaid from finance provided by Barclays which also provided new facilities for up to £2m.

Mr Gerry Woodhead, Seddon's managing director, said yesterday that the latest change was a sign of Enasa's continuing confidence in its UK subsidiary.

He indicated that Seddon's financial position was steadily improving compared with the past two or three years, and that its truck output this year should be more than the 1,945 for 1984. UK registrations would also be well ahead of the 1,585 last year.

Seddon's workforce of 650 at the Oldham factory in north-west England had remained stable since the reorganisation in 1983, he added.

Mr Woodhead maintained that Enasa and Seddon were working "in ever-closer co-operation to develop their product ranges further and to strengthen their place in the UK market, building on market share gains made in 1985."

Komatsu move, Page 8

Believing in the future means looking ahead. In cars, looking ahead means BMW.



Labour calls for City markets commission

BY PETER RIDDELL, POLITICAL EDITOR

A SELF-STANDING statutory commission should be established to regulate City of London financial markets, including Lloyds, Mr Bryan Gould, Labour's trade spokesman, urged last night.

Mr Gould set out Labour's alternative approach to the Government's Financial Services Bill due to be published on Thursday.

He said that Labour would table amendments to the bill designed to convert the Securities and Investments Board (SIB), the main new regulatory body, into a fully statutory organisation, "along the lines of the highly successful commissions which operate in Ontario and Australia."

There would, he said, continue to be a role for self-regulation within the appropriate statutory framework of an expert commission which would be self-standing and independent of those being regulated.

Mr Gould said that Labour would "certainly press for Lloyds to be included in the bill and, with the support of an increasing number of Conservative backbenchers, that

pressure may well prove irresistible."

The Government has argued that the bill is inappropriate for dealing with Lloyds.

Mr Gould argued that while its insurance business is already supervised, it is as an investment institution that Lloyds must be subject to the same regulation as will apply to other City institutions.

In general, Mr Gould said that the proposed structure in the bill would be confused and cumbersome and would result in an unnecessarily elongated chain of regulation and considerable uncertainty.

He said that it had almost certainly been overtaken by majority City opinion which now recognised the desirability, or at least inevitability, of a proper statutory system of regulation.

In particular, Mr Gould argued that the SIB needed the power to call in a self-regulating organisation, to discuss with it desirable changes in its rulesbook, and to insist on changes in the rulesbook where necessary.

French group backs Channel Expressway

By Andrew Taylor

SCREG, the French construction group, has thrown its weight behind Channel Expressway, one of four groups bidding to build a fixed link across the English Channel.

The French group, which includes Dragages et Travaux Publics, the civil engineers, among its subsidiaries, has been appointed to project-manage the French half of separate road and rail tunnels proposed by Channel Expressway.

Screg has also agreed to join the concession group but it is not clear what, if any, equity stake it will take in the venture.

Channel Expressway has been criticised for a lack of French involvement in its plans, which have been put forward by Sea Containers, the Bermuda-based shipping group, which owns the British end of the Sealink cross-Channel ferry business.

An announcement yesterday by Sealink British Ferries said that Screg, in addition to its role as French project manager, would also carry out some of the construction work on the road and rail tunnels.

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"At this moment in time, no other manufacturer is providing more conclusive proof that the engine technology of the future is totally inseparable from engine electronics."

(Frankfurter Allgemeine Zeitung)

"High performance motoring plus favourable consumption and acceptable emission levels demand exceptional technological know-how, a basic reappraisal of the internal combustion engine... and engine electronics."

Taken from that farsighted point of view, a BMW represents the unconventional, alternative attitude towards exclusivity. Especially where technology is concerned. But then that's exactly why the large BMW has come to be recognised all over the world as the outstanding illustration of how a car can justify its claim to exclusivity not merely through its luxury but also through its out-of-the-ordinary, progressive technologies.

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UK NEWS

Heseltine shows dissent over Westland rescue

BY PETER RIDDELL, POLITICAL EDITOR

MR MICHAEL HESELTINE, the Defence Secretary, last night raised the political stakes over the future of the Westland helicopter group by continuing to support the European collective Cabinet responsibility.

That was despite a House of Commons statement from Mr Leon Brittan, the Trade and Industry Secretary, in support of the United Technologies and Fiat rescue.

Mr Heseltine will continue to back the efforts of GEC, the UK electronics group, and British Aerospace, together with continental European aerospace companies, to produce a solution involving a European-designed and built helicopter.

His determination not to acquiesce in Mr Brittan's announcement threatens a continuing Cabinet split and raises questions about the Defence Secretary's political future. Mrs Margaret Thatcher yesterday made known that she strongly disapproved of such differences being openly aired by her minister.

As Mr Brittan told the Commons that he was speaking "on behalf of the Government as a whole," Mr Heseltine and his team of defence ministers made no attempt to disguise their disagreement or their anger, at times shaking their heads.

Labour MPs taunted Mr Brittan over the disagreements within the Government, which allegedly represented a breach of the doctrine of collective Cabinet responsibility.

Most Tory backbenchers, particularly from aerospace constituencies, backed Mr Brittan's statement, although a few wondered whether a European solution might not have been preferable. In general they argued that, given that Westland's problems had been known for some time, such an idea should have been raised earlier.

Mr Heseltine, however, feels the deal will lead to an eventual take-over of the company by United Technologies and Fiat and, in particular, that the proportion of the helicopters manufactured in Britain will decline over the years.

Mr Heseltine said last night that his differences of opinion with Mr Brittan over the Westland rescue were in no sense a resigning matter. Bridget Bloom adds:

Mr Brittan argued that the Government had ensured that Westland had an alternative European-based offer to consider. But he said, "as a private-sector company it is for Westland to decide the best route to follow in order to secure its future and that of its employees."

In reply to questions, Mr Brittan pointed out that GEC had become

Employers propose radical reforms to overhaul tax system

BY MICHAEL PROWSE

A RADICAL overhaul of Britain's tax system was yesterday proposed by a Confederation of British Industry (CBI) working party chaired by Sir Trevor Holdsworth, chairman of GKN, the engineering group.

The working party, which consisted mainly of senior executives from large and small companies, said that tax should be levied on what people spent rather than on what they saved and on people rather than businesses.

It therefore recommended that all savings and investment by individuals should be tax-deductible and that corporation tax should eventually be phased out.

Other radical proposals include the abolition of higher rates of income tax and the introduction of a new standard rate of 40 per cent that would incorporate employees' national insurance contributions; the abolition of mortgage interest relief; and the extension of value-added tax to cover virtually all goods including food.

The working party's tax blueprint also envisages the phasing out of non-domestic rates and employers' national insurance contributions; the scrapping of capital gains and capital transfer tax and the integration of the tax and social security

systems, with benefits being paid directly through the tax system.

The proposals, which are not yet CBI policy, were put forward as a long-term goal for the British tax system and as part of a strategy to foster growth and competitiveness.

Sir Trevor said: "We do not underestimate the political obstacles, but if we allowed them to influence us, we would have just produced another set of tinkering measures."

The working party said that three criteria underpinned the proposals. Tax system should be "fiscally neutral" — in other words interfere as little as possible with business and personal decisions. Taxes should be borne directly and perceptibly by individuals rather than indirectly by companies. Tax and social security arrangements should together provide effective support for the needy.

The proposed long-term shift from an income to an expenditure based system may not go down well in Whitehall. In his 1984 budget, Mr Nigel Lawson, the Chancellor of the Exchequer, described this type of reform, previously advocated by the Institute for Fiscal Studies, as "wholly impractical and unrealistic."

His support, surprisingly, came solidly from the left — Mr Ron Todd, general secretary of the Transport and General Workers Union, proposed that Mr Willis' plan be recommended to the council — and was backed by Mr Mick McGahey, vice-president of the National Union of Mineworkers and Mr Rodney Bickerstaffe, general secretary of the National Union of Public Employees.

Mr Kenneth Clarke, Paymaster General and an employment minister, welcomed the TUC's general council's proposal, put up by Mr Norman Willis, the TUC general secretary, that all disciplinary actions be held in abeyance until a conference of senior union officers in early February reviews the specific plank of TUC policy which proscribes the taking of ballot.

Mr Willis, in a sombre and determined presentation to the committee, told his colleagues that "if the TUC was to proceed to suspend unions on this issue it would be destructive and contrary to the best interests of the trade union movement."

The paper says that any funds accepted by the unions should not be administered in a way or paid on a scale which threaten their independence — but within these caveats puts forward five specific points to sanction public funding.

These are mutual agreement between Government and TUC on the forms of funds available; administration of funds to be free from day-to-day political control; funds not so large as to jeopardise unions continued operation if withdrawn;

The electricians' union, the EETPU, announced last Friday that its 380,000 members had voted 9 to 1 for taking state aid; the Amalgamated Union of Engineering Workers is expected to produce a large majority in favour of doing so on Thursday.

Data communication plans worry BT

BY GUY DE JONQUIERES

THE GOVERNMENT is expected to publish soon proposals to allow much freer competition in the fast-growing UK market for communications services which telecommunications

communications, which has been licensed to operate a telecommunications network in competition with BT, Mercury is likely to be affected by the proposals, though to a lesser extent than BT.

The proposals contained in a consultative document drawn up by the Department of Trade and Industry, are intended as the basis of a new policy for licensing value-added network services (Vans). These combine communications and computing to provide a wide variety of information electronically.

The proposals, if adopted, would remove many of the existing restrictions which prevent customers of BT and Mercury from leasing private telecommunications circuits from them and reselling capacity cheaply to other users.

The planned relaxation would apply to data communications, but not to voice telephony. Although data communications accounts for only about 10 per cent of total UK traffic, it is the fastest-growing part of the telecommunications services market.

Cable and Wireless owns Mercury.

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Telecom dilemma, Page 8

Manufacturing output trend remains flat

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

BRITAIN'S manufacturing output showed a small rise in October, but the underlying trend still appears relatively flat.

The Central Statistical Office (CSO) said that its index of manufacturing production rose by 0.8 per cent during the month after a smaller 0.2 per cent rise in September.

During the latest three months, however, regarded by government statisticians as the best guide to underlying developments, output was little changed from the three months to July although it was 2 per cent higher than a year earlier.

The figures, taken with recent evidence of a downturn in exports, appear to confirm the dampening effect that the strength of sterling has had on the manufacturing sector since early in the year.

In its autumn statement on the economy last month, the Treasury forecast that manufacturing output would grow by 2.4 per cent this year, significantly less than the 4

per cent rise seen in 1984.

On a sector basis output rose by 2 per cent over the last three months in the food, drink and tobacco and the textile and clothing industries. In contrast, the output of chemicals fell by 1 per cent.

The CSO's figures for overall industrial production show a 0.3 per cent fall in October after a 1.7 per cent rise in the previous month.

Between the two latest three-month periods output rose by about 0.5 per cent to stand some 5.5 per cent higher than a year earlier, but this was partly due to the rebuilding of coal stocks after the end of the miners' strike.

If the impact of the strike is excluded, industrial output was around 2 per cent above the same 1984 period.

The official index of industrial production stood at 108.8 in October compared with 109.1 the previous month while the index of manufacturing output stood at 104.0 against 103.2 (1980 = 100).

Fiscal changes 'will penalise investment'

BY CLIVE WOLMAN

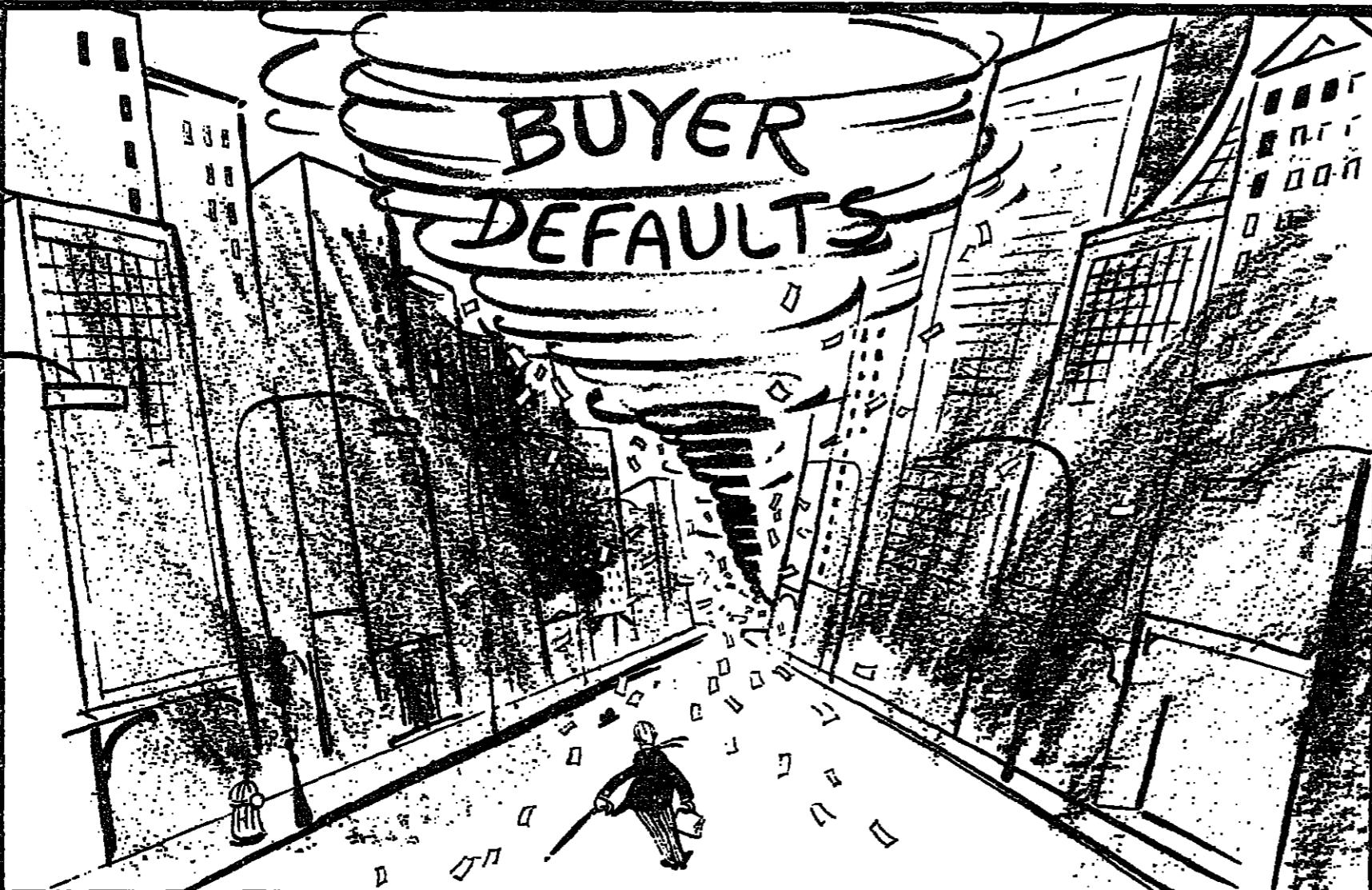
INVESTMENT in plant and machinery in the UK will be penalised by heavier taxes than in most leading competitor countries from next year onwards as a result of the 1984 corporation tax reforms, according to a study published yesterday.

The Equipment Leasing Association, which commissioned the study from the international accountancy firm, Ernst & Whinney, challenged the Government's claim that the 1984 tax changes would put the UK on a par with other countries. The association said UK exporters would suffer, the UK market would become more vulnerable to imports, and foreign investment in the UK would be harmed.

The most important tax change was the Chancellor of the Exchequer's decision in the 1984 budget to phase out the 100 per cent first-year capital allowance. This allowed companies to offset the full cost of new investment in plant and machinery against taxable profits in the year of acquisition. From April 1986, only 25 per cent of such expenditure may be offset in the first year and progressively less in subsequent years.

At the same time, the Government made a concession to industry by cutting the rate of corporation tax in stages from 32 per cent to 35 per cent by next year. However, the Ernst & Whinney study suggests that the benefits of a lower tax rate will not outweigh the costs of reduced capital allowances only for investments with very high real (inflation-adjusted) rates of return, well above 5 per cent per year after deducting financing costs.

The favourable comparison of the UK's tax regime made by the Government after the 1984 budget was with only four overseas countries, says the ELA. It adds that the Government overlooked the accelerated write-offs of a high proportion of capital costs and first-year tax credits given by many countries.



The fact is, North America is not the sure bet that some might believe.

World recession has taken its toll even on markets like Canada and the USA, pushing more and more companies into serious financial difficulties.

A measure of this recession can be seen in the level of claims paid by ECGD against defaults by North American companies.

In the three years since 1982 annual payments have increased by a massive 86%.

This volatile financial climate makes it

difficult for the exporter to predict when or if a problem will arise. It does not, however, stop him from protecting himself against the serious financial damage of not being paid.

If you consider all the facts, you can't help but consider ECGD's export insurance schemes. They could make things a lot safer.

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INVESTORS CHRONICLE
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UK NEWS

Komatsu plans first EEC production unit

BY JUREK MARTIN IN TOKYO

KOMATSU, the leading Japanese manufacturer of construction machinery, will today confirm that it is making a major investment in a new plant at Birtley on the outskirts of Newcastle-upon-Tyne in north-east England.

This will be Komatsu's first EEC production venture and will probably be its largest outside Japan. It has been brought about in good measure by the EEC anti-dumping action against Japanese hydraulic excavators enacted last July.

Mr Shoji Nagawa, the company's president, is now in London and is due to make the formal announcement at the Department of Trade and Industry this morning. Komatsu officials in Tokyo yesterday refused to comment on the substantive details ahead of the announcement.

Local press reports, which were not denied, said Komatsu would produce oil hydraulic excavators and wheel loaders on a 200,000 square metre site formerly owned by its big international competitor, Caterpillar of the US, which closed its Newcastle operation in September 1983.

Komatsu's move is significant on

several counts. As the clear Japanese market leader in construction machinery, trailing only Caterpillar in world sales, its initiative may prompt other Japanese companies to follow suit, especially given the damage to exports to Europe by the EEC's retaliatory action.

In July, the EEC had put on anti-dumping duties ranging from 2.9 per cent to 31.9 per cent on Japanese construction machinery; in the important hydraulic excavator business, the duties were 26.5 per cent.

Komatsu, it is understood, intends to sell the total output of its Newcastle plant inside the Community.

Few large Japanese industrial companies have been as reluctant to set up overseas production ventures as Komatsu. Its history has long been as a company with a great preference for supplying foreign markets from its exceptionally efficient and well-managed Japanese factories.

A combination of trade friction

and a revival of Caterpillar's fortunes seems to have changed, at least partly, the company's strategy. Earlier this year it announced it was building an assembly plant in Tennessee.

Guy de Jonquieres looks at the latest attempt to sort out a policy conflict

Move to solve telecom dilemma

THE new consultative document on value-added network services (Vans), which the Department of Trade and Industry (DTI) is expected to publish soon, is the latest attempt by the Government to reconcile an awkward conflict between the objectives of its telecommunications policy.

Vans are a new type of business combining communications and the power of computers to provide a wide variety of information services, a subsidiary of Cable and Wireless.

The Government has said that competition in the transmission of telecommunications traffic will be restricted to the two companies until mid-1988.

The problem arises because rapid technological change makes it very hard to distinguish clearly between telecommunications services, such as Vans, and the transmission of information on communications networks.

Vans suppliers lease private lines from BT and Mercury for a flat fee and could undercut the two carriers by reselling some of their circuit capacity cheaply to other users.

Although the UK Vans market is the most advanced in Western Europe - more than 800 services have been licensed - it is still quite small. But it is expected to grow fast in the next few years and is attracting keen interest from a wide range of companies.

They include BT, UK computer maker ICL and large US groups such as IBM, the world's largest computer maker, and Electronic Computer Systems, a subsidiary of General Motors.

The Government's problem is how to encourage the rapid development of Vans without breaching its commitment to protect the revenues of BT and Mercury Communications.

The issue was given a further twist 18 months ago when BT and IBM proposed jointly to launch a sophisticated type of computer communications system for large companies called a managed data network.

The Government vetoed the project on competition grounds but also promised to review its whole licensing regime.

Its review led to a consultative document published last June. This was widely criticised by Vans suppliers as unsatisfactory and unworkable.

There was a chorus of complaints led, ironically, by IBM that the proposals would have given an unfair advantage to BT by allowing it to subsidise its Vans businesses from its telephone network revenues.

The two proposals largely reverse the Government's earlier position. It plans now to allow the almost unrestricted resale of private circuit capacity for the transmission of computer data, although BT and Mercury would retain their "duopoly" over traditional voice telephony.

Under the new rules a Vans supplier could, for instance, lease from BT or Mercury a private circuit linking London and Manchester and use it to carry computer data for customers at a fee. The circuit could be connected with the BT and Mercury dialled telephone networks at one (though not both) ends.

This marks a major advance for liberalisation and a success for heavy lobbying by IBM, which is keen to expand into telecommunications. Like other large suppliers with Vans revenue of more than £250,000 a year, IBM would still be subject to special conditions aimed at preventing it from establishing a dominant market position.

That could result in a short-term revenue loss. But the Whitehall view is that this should be compensated by the much faster growth of data traffic which the proposals are designed to stimulate.

But the proposals are causing acute anxiety at BT. It fears the new rules may result in loss of profitable revenues by encouraging many of its larger business customers to club together to lease private circuits and bypass BT's public network.

BT also argues it will be handicapped because, unlike most other Vans suppliers, it will be required to offer such services nationwide.

The latest proposals also contain tougher curbs on BT's freedom to cross-subsidise Vans out of network profits.

The outlook is less worrying for Mercury because it has less to lose and could even benefit from the freedom to lease private circuits from BT and sell capacity on them to its own customers.

Mercury is still building its own network and does not plan to start a full dialled telephone service until next spring.

The proposals, if adopted, could put pressure on both BT and Mercury to cut tariffs for their public network services to make it less attractive for their customers to use private circuits.

That could result in a short-term revenue loss. But the Whitehall view is that this should be compensated by the much faster growth of data traffic which the proposals are designed to stimulate.

Plan backed to help small airlines start new European routes

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE Civil Aviation Authority (CAA) has now recommended to Mr Nicholas Ridley, Secretary for Transport, that seven independent airlines should be given financial help by British Airways to start 13 new European short-haul routes.

The public hearings by the Civil Aviation Authority into the application by British Caledonian Airways for a continuation of the service beyond the currently planned expiry date of February 6 next year are due to be completed this week.

The CAA will then consider the mass of objections to the link and will make recommendations to the Secretary for Transport, Mr Nicholas Ridley, whose decision on the matter will be final.

Mr Ridley has already made it clear he wants to see the link ended by February 6, four months after the final sections of the M-25 motorway were completed, ensuring swift surface connections between the two airports.

Mr Ridley has told the CAA that any licence that it may give to British Caledonian Airways to continue operating the link will not be come effective until he has taken a final decision.

In the meantime, 13 local authorities in the south and south-west of greater London, including the Greater London Council itself, have set up a body called the Consortium Against Bell-link and are this week distributing 150,000 leaflets to householders under the proposed revised flight paths of the link, urging them to write to the minister and their MPs urging its rejection.

British Caledonian, which is fighting for retention of the link, argues strongly that it has already produced some £100m of revenue through additional traffic for the airlines using both airports, and that it is now an indispensable part of the UK civil aviation scene.

In any event, these are not needed for the routes to the Netherlands and Belgium under the "open skies" agreements between the UK and those countries, but winning such rights could be more difficult for the Scandinavian countries.

The motorway link, via the M-23 and the M-25, still can take up to two hours between the two airports, depending on traffic conditions and the link is thus much faster and preferred by many passengers making inter-airport connection.

Inquiry starts into Boeing wing flap

BY OUR AEROSPACE CORRESPONDENT

AN INVESTIGATION has been started in the US by the Federal Aviation Administration (FAA) into how a large piece of British Airways Boeing 747 wing flap fell off as the aircraft approached Boston's Logan airport on Sunday, with 271 passengers and crew aboard.

The aircraft landed safely. The flap section, 4ft by 12ft, fell on a house and a parked car and caused no injury. But the potential for injury is regarded by the FAA as having been considerable and a full-scale investigation is planned. The aircraft is grounded at Boston until the investigation is completed.

BA yesterday sent several of its own engineers to Boston. The UK's accident investigation branch of the Department of Transport has sent observers. The UK Civil Aviation Authority is also involved, through the UK's mandatory incident reporting procedures.

BA said yesterday that preliminary studies showed that the flap, from the inside left wing, damaged the tail cone of an engine as it de-rotated itself from the aircraft.

Engineers have to determine whether the incident indicates a weakness in the 747's wing flaps that requires structural modification on all 747s. There are 224 of the aircraft in service worldwide.

This is not the first such incident. In January, a passenger on a Pan Am 747 noticed a loose wing panel on a Frankfurt-New York flight. The aircraft dumped fuel and diverted to Heathrow, London.

In August, holes were found in the rudder of a British Airways 747 about to take off from Heathrow with 400 passengers. A month later, two sections of a Trans World Airlines 747 wheel-well door fell on to a bungalow in Berkshire, England.

Detailed investigations into two 747 crashes this year - the Air India 747 that crashed into the sea off Ireland in June, killing 329, and the Japan Air Lines 747 that crashed soon after taking off from Tokyo in August, killing 320 - are still being made. No formal conclusions have yet been revealed.

Science park to boost business innovation

BY ROBIN REEVES, WELSH CORRESPONDENT

THE £1m Newtech Centre on Deeside Industrial Park in North Wales, described as Europe's largest first-phase science park development, is to be officially opened today by the Prince of Wales.

The centre is designed to accelerate the growth of new industries in an area which has been particularly hard hit by the rundown of steel and textiles employment. It is intended to provide "a total environment for business innovation."

It consists of a £1.5m laboratory complex, offering a wide range of scientific, computer and laboratory facilities, under the aegis of the North-east Wales Institute (Newi) research division, and a range of high-technology factory units built by the Welsh Development Agency (WDA) to create a high-technology campus.

International links have already been forged through the recently-founded European Business and Innovation network and technical collaboration agreements with Japan's Nomura Research Institute and Gunma University.

According to Dr John Allen, Newtech's managing director and dean of Newi's 50-strong research division, over 50 local companies have already drawn upon the centre's specialist equipment, technical consultancy and design services to help to develop their businesses.

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Research spending rises

BY DAVID FISHLOCK, SCIENCE EDITOR

TOTAL British government spending on research and development (R&D) is still rising, according to the latest annual review of government-funded research and development. But the review warns of an impending fall in government spending in two years' time.

The review, produced by Sir Robin Nicholson, chief scientific adviser to the Government, and his Cabinet Office science secretary, estimates an 8 per cent increase in 1984-85, to £4.2bn, and a further 10 per cent increase in the current year to nearly £4.7bn.

It says the increase represents about 3 per cent above general in-

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Or come indoors to see things money can't buy. In the great museums of

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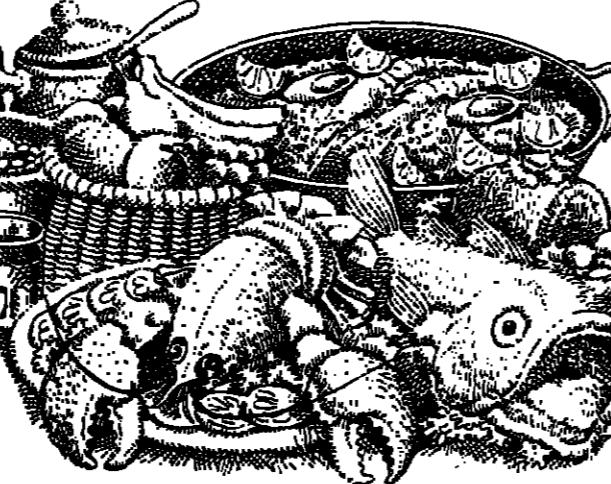
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THE MANAGEMENT PAGE: Small Business

MOST BIG companies at least pay lip service to the idea of supporting small businesses, but when it comes to buying their products, they take a tougher line.

Learning that simple rule can be painful; a fact engraved on the heart of Frank Harper-Jones, 53-year-old managing director of Hermetronics, a maker of protective boxes for microelectronic circuits. For this start-up venture, based at Slough, in Berkshire, came closer to running out of cash earlier this year because it underestimated how long it would take for some of Britain's biggest defence and telecommunications companies to decide whether to buy its goods. "They just didn't want to take the risk," says Harper-Jones.

Hermetronics only pulled itself back from the brink of disaster by raising a second round of finance—£500,000—in September, to add to the £228,000 it had already spent since its formation in April last year. In the process, it became one of the few companies backed by a Business Expansion Scheme fund to have pulled off a rights issue.

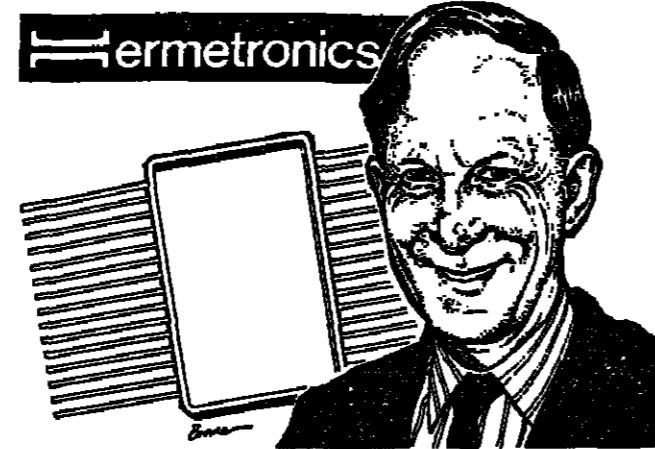
The refinancing involved some costly and complicated administrative contortions linked to the legal rights of the several hundred individual investors in the fund. They highlight an important criticism of the BES—that it makes it hard for companies to raise successive rounds of finance.

Of the 448 companies to have received backing through the BES and its predecessor, the Business Start-up Scheme, during the four years to April 1985, 56 have called on their shareholders for more. But as Hermetronics' experience shows, significant penalties are paid by start-ups which underestimate how much initial funding they need to bring them to commercial reality.

"It's a typical situation," says Peter Hyatt, a partner in accountants Neville Russell, which organised the rights issue. "Naturally, start-ups have no track record. That makes many people cautious about asking for what they really need, with the result that they find they are under-funded two years later."

Harper-Jones and his three co-founders established a management buy-out of their former company, Sintered Glass Products, a loss-making producer of glass beads for miniature electric lamps, which belonged to the mini-conglomerate Sale Tiliney until it was split up and sold two years ago.

They had for several months been toying with the idea of making circuit boxes, or micropackages in electronic jargon.



Frank Harper-Jones raised a second round of finance

A struggle for credibility

William Dawkins on Hemetronic's efforts to become a supplier to large companies

These look like gold-plated sardine tins and are designed to protect circuits that operate in difficult conditions like inside missiles or underwater.

The market was small—£5m for all types of micropackaging in the UK, estimates Harper-Jones—but was fast growing and looked as if it would be receptive to a British newcomer. Most of Hermetronics' customers are US and Continental European, with the exception of Marconi Osram Valve, a subsidiary of General Electric, Britain's major electronic and electricals group, which sells chiefly to its parent.

That means, he argues, that the foreign competitors are likely to be at a disadvantage on the UK front in an industry where customers like to work closely with their suppliers in designing and testing products. Dr Peter Barnwell, a director of Murray Electronics venture Capital, and former chairman of the UK electronics industry executive committee, explains: "One of the basic problems of the UK electronics industry is that it does not have the infrastructure to support it."

Says Martin Perrin, Hermetronics finance director: "If you launch straight into the market with a new company offering a new product, that really would be catastrophic. So we had to go to sell something that we knew people would already want so as to build up credibility."

Turning the large electronics companies' interest into business, however, has been a different matter. No potential

customer has yet turned Hermetronics down, but Harper-Jones found that their assessment times were far longer than expected.

STC, for instance, demanded 24 package samples for laboratory testing, including a 28-day damp heat and salt spray test, as well as doing its own scrutiny of Hermetronics' management in an exercise lasting nine months. The reward? Orders worth a mere £40,000, though Harper-Jones expects that to improve substantially in the next year.

The consequences of these delays was almost disastrous. Like any manufacturing company, Hermetronics has little flexibility to cut costs when orders are low. About 70 per cent of its £35,000 per month running costs are fixed, while equipment, tooling, research and development and other startup expenses took £250,000 out of the bank account before it even moved in to its rented emerge by the beginning of this factory.

The first sales started to emerge by the beginning of the year, but not fast enough. By the end of March, Hermetronics had completed its first 12 months with a turnover of £10m, just half of the maximum target it set when it started marketing the trust in the autumn.

JAMES NELSON, managing director of F & C Ventures said the much larger management buy-out funds announced earlier in the year by groups like Candover Investments, Electra Investment Trust and J. Henry Schroder Wagge have taken a tremendous amount of time to emerge.

His task was made no easier by the fact that F & C is a relatively unknown—though not inactive—player in the management buy-out game.

By the early summer, it was clear that Hermetronics was about to run out of cash. Yet the management, who had stumped up £50,000 for 25 per cent of the shares in the first round, had no more to put in. STC's BES fund was fully invested in accordance with its requirement to permit its shareholders to claim full tax relief, and English & Caledonian BES was unwilling to finance the second round.

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Nelson, however, is finding it rather easier to pick up deals in relation to his BES.

He has already lined up three investments and expects to land two or three more by the time the trust closes next month. The trust is participating in a complex £13.8m (£9.8m) buy-out of Europe's largest operator of in-store hairdressing and beauty salons, newly re-named Essamelle Holdings. The deal is unusual because Essamelle's former owner, Seligman and Lattz, a US manager of in-store hairdressing salons, has itself just completed a \$90m buy-out. Essamelle used to be S & L's international division.

Another complication was that the five-year limit before which BES investors are not permitted to sell their holdings would have to start afresh for the new shares created in the rights issue. Moreover, there was no guarantee that they would take their full allocation, with the result that the prospectus had to be underwritten by the two institutions, who also underwrote the London Scottish Clyde investment trust to support almost half of the issue.

In the event, BES investors took up all but £52,000 of their full £149,000 allocation, with the balance going to STC and the other institutional investors.

Buy-out funding falters

THE flow of cash looking for management buy-outs continues to increase, though there are signs that fund-raising of this kind of deal might be getting less easy in Britain.

F & C Buy-out Trust advised by the venture capital arm of Foreign and Colonial Management Group, has received commitments for £10m, just half of the maximum target it set when it started marketing the trust in the autumn.

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Enterprise agencies

Time for a strategic review

BY WILLIAM DAWKINS

BUSINESS in the Community, the umbrella body for the fast growing enterprise agency movement, is examining closely how it can make its work more efficient.

Mike Hatfield, BIC's new managing director, has pulled in an independent management consultant to study how the organisation should develop without spreading its efforts too thinly or duplicating the work already done by a host of other small business assistance and advisory groups.

It is the first time that BIC has ever scrutinised its own activities in this way. The strategic review will also examine anxieties voiced by a few corporate sponsors over the extent of some agencies' support for social rather than economic development projects.

His task was made no easier by the fact that F & C is a relatively unknown—though not inactive—player in the management buy-out game; a sign that some of the smaller buy-out funds still in the market for cash might also be finding it hard to attract investors' attention.

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He has already lined up three investments and expects to land two or three more by the time the trust closes next month. The trust is participating in a complex £13.8m (£9.8m) buy-out of Europe's largest operator of in-store hairdressing and beauty salons, newly re-named Essamelle Holdings. The deal is unusual because Essamelle's former owner, Seligman and Lattz, a US manager of in-store hairdressing salons, has itself just completed a \$90m buy-out. Essamelle used to be S & L's international division.

Another relative newcomer to buy-outs, Scottish Eastern Investment Trust, is to make up to £20m available for small management acquisitions. The money will back buy-outs arranged by Candover Investments.

Another relative newcomer to buy-outs, Scottish Eastern, which has £240m under management, is looking to back buy-outs where less than £10m in non-bank finance is required. Institutions representing another £20m have made similar arrangements with Candover.

WD

no doubt preached eagerly by around 75,000 jobs annually, 16 per cent of all jobs created in Britain in 1984.

"We now have a network in the UK that is cost effective," says Hatfield, former managing director of Arthur Guinness (Great Britain), the brewer. The movement is already supported by almost 4,000 public and private sector organisations, so the bottom of the sponsorship barrel could be close. Hatfield fears that if the movement gets too much larger, agencies in different parts of the country will find themselves competing for sponsorship from the same people. "The result could be to reduce the support we are getting," he warns.

Other areas due to come under Hatfield's scrutiny include the extent to which the agencies should improve their co-operation with organisations doing similar work. Like the Action Research Centre, which provides management loan for community projects, and small business projects run by bodies like the Industrial Society and British Institute of Management. He will also be examining whether the agencies should be providing any new services.

The upshot of Hatfield's efforts will not be a blockbuster report on the future of the movement, he emphasises. Instead, his findings will be gradually filtered through the agencies as they occur, thereby producing —he hopes—"evolutionary change". The purpose of the exercise, he adds, is to avoid the danger of growing like Toppy and not seeing the pitfalls.

The agencies have now proved that they make a real impact on small businesses. Success stories among enterprise agency-assisted ventures are three to four times higher than the national average, while the movement claims to have saved or assisted in the creation of rural buildings for small business use, involving more than 1m sq ft of workshop space capable of accommodating 1,800 jobs.

LORD VINSON, chairman of the Commission, writes in the report: "As political thinking is becoming dominated by the scale of urban problems, it is opportune that there should be within Whitehall an organisation championing the cause of those living in the countryside." WD

CoSIRA helps raise £20m

THE Council for Small Industries in Rural Areas (CoSIRA), the publicly funded small business development agency, assisted in the creation or preservation of more than 5,000 jobs in the 12 months to last March, says the report.

The commission let or sold 291 rural workshops to new occupiers in 1984-85. That is down slightly on the previous year. However 1985 units were still in construction at the year-end. Since the start of the commission's workshop construction programme 10 years ago, 1,114 units have been completed.

Last year, the commission approved grants of almost £1.8m for the conversion of redundant

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Styles in conversions include: Marque Mini; Sheer Line Range Rover; Executive Mercedes 190; Volvo 260 GLE; Alpine; Fiat 128; Fiat 127; Fiat 131; Fiat 125; Fiat 126; Fiat 124; Fiat 126; Fiat 127; Fiat 128; Fiat 129; Fiat 131; Fiat 132; Fiat 133; Fiat 134; Fiat 135; Fiat 136; Fiat 137; Fiat 138; Fiat 139; Fiat 140; Fiat 141; Fiat 142; Fiat 143; Fiat 144; Fiat 145; Fiat 146; Fiat 147; Fiat 148; Fiat 149; Fiat 150; Fiat 151; Fiat 152; Fiat 153; Fiat 154; Fiat 155; Fiat 156; Fiat 157; Fiat 158; Fiat 159; Fiat 160; Fiat 161; Fiat 162; Fiat 163; Fiat 164; Fiat 165; Fiat 166; Fiat 167; Fiat 168; Fiat 169; Fiat 170; Fiat 171; Fiat 172; Fiat 173; Fiat 174; Fiat 175; Fiat 176; Fiat 177; Fiat 178; Fiat 179; Fiat 180; Fiat 181; Fiat 182; Fiat 183; Fiat 184; Fiat 185; Fiat 186; Fiat 187; Fiat 188; Fiat 189; Fiat 190; Fiat 191; Fiat 192; Fiat 193; Fiat 194; Fiat 195; Fiat 196; Fiat 197; Fiat 198; Fiat 199; Fiat 200; Fiat 201; Fiat 202; Fiat 203; Fiat 204; Fiat 205; Fiat 206; Fiat 207; Fiat 208; Fiat 209; 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THE ARTS

London Galleries/William Packer

Stages in a gallery

That so distinguished a designer for the theatre as Yolanda Sonnabend should be given the run of the Serpentine Gallery (until January 5) sets an important precedent: theatre design, being supposedly a lesser discipline than painting, is seldom given its due and distinct notice. Here we may see her work in the setting not of the theatre, with all its momentary excitement and distraction, but of the art gallery.

Two of the rooms are given to her paintings, the interior hall to her models of sets and countless drawings for costumes, and the last gallery is all but taken over by an extraordinary installation, full of theatrical jumble and artifice, into which the visitor may peer and wander.

The clear sense throughout the exhibition is of a peculiarly romantic sensibility. It is not that romanticism itself is anything universal in British design for the theatre since the war. But what makes Miss Sonnabend's

version so very much her own is its uninhibited extravagance and decorative gusto, which never shrink from the melodramatic or overstated into mere good taste.

Even her simplicity is extreme and demonstrative, and when she comes to overt reference in her theatrical work to particular cultural sources and material—to the Japanese, for example, the Classical or the Venetian—there is no question that she should accept the obvious restraints of her example. All is put through the mill of her creative response: her Japanese costumes for Kenneth MacMillan's *Rituals* (at Covent Garden in 1975), Japanese in essential feeling while lacking in detail, in material and making, all the expected clarity, order and precision, but being instead deeply expressionist in the direct, free way they were put together for immediate effect.

Her work as a painter gives the key to it all, for in it that innate romantic expressionism

is everything, though not always altogether effective or controlled. The best of the paintings are remarkable and authentic works of art, fully achieved, and there is no doubt of the sincerity of her engagement with the rest, nor of her talent. Two in particular, of figures enclosed within ornate catafalques in a church in Prague, are fine and lovely things—but here again, perhaps, there is a clue, if of another sort.

The painting is subject to private discipline alone, the design for theatre to one that is both given and shared—and there is nothing like the imposition of an external responsibility and an unforgiving deadline for bringing the work to a commitment. Sometimes the paintings can do, as the catafalques show, exert through their subject and practical interest their own unconscious pressure upon the artist to see the work through to a resolution. Rather too many, however, remain somewhat slack and unresolved, as though the mere statement of the image, powerful as it might be, is in the theatre, therefore, the more substantial achievement lies, in which Miss Sonnabend is most fully engaged and fully stretched. Her potential in that other field is clear enough, and only waits upon her decision to change course. In the meantime there is quite enough to admire and enjoy: the exquisite models and maquettes; the bold certainties and variations of the costume drawings; and the installation that teases close to sculpture, its metal superstructure of poles and trellises beset with tumbled prop fragments of the figure cast from life and a multitude of masks.

* * *

The National Portrait Gallery's latest offering is a delightful exhibition of photographs, *Stars of the British Screen* (until March 2, then to Bath). The period covered is the last 50 years and though the images from recent years are as strong as any, the cocktail of nostalgic charm and positive quality makes the work of the 1930s and 1940s the more potent. Rather in the manner of the great Hollywood studio photographers, such as George Hurrell, whose work has lately become so familiar through the several exhibitions and books of the Koba Collection, here are at the heart some heroes of our contemporary popular culture, on and off the set. But any American comparison

is marked more by conspicuous difference than similarity, despite the common ground of subject-matter and celebrity.

For here the style is unmistakably British: less glossy than chic, more ironical, indirect and understated, redolent of all the attitudes and virtues of charm, discretion and self-effacement which are boasted of so modestly. It is a view of ourselves fixed on celluloid that is entirely middle-class, self-conscious, self-indulgent, sentimental and irresistible.

There they all are: Greer Garson in *Carmen*, Mrs Carps Howard in *The Scarlet Pimpernel*, Dame Olwen Vivien Leigh, Laurence Olivier as Hamlet, Margaret Lockwood the Wicked Lady, Celia Johnson and Trevor Howard together in *Brief Encounter*, a very, very young Joan Collins. The photographers are sometimes anonymous, often obscure, all excellent. And how sly it is, we realise with a quiet shock, that nostalgia intervenes, qualifying our vision and our sense of the past; how easily even the 1980s fade back into 1970s and the 1950s, and Julie Walters of 1985 is all one with Glenda Jackson, Rita Tushingham, Julie Andrews, Valerie Hobson and Evelyn Laye.



Vivien Leigh



"Self-portrait as a child" (1978) by Yolanda Sonnabend

Jon Kimura Parker

David Murray

Sunday's Elizabeth Hall Andante rather horribly between Clementi and Moszkowski, and his tearaway coda to the Final was both the one cheap thrill of the afternoon and his only burst of finger-slips.

In Beethoven and elsewhere Parker was curiously unable to maintain a basic pulse. Among Debussy's "Estampes," "Pages" was simply fastidious, but "Soirée dans Grenade" and "Jardins sous la pluie" were skittish and bumpy, missing the style and the atmosphere by miles. Liszt's great B minor Sonata seemed, until the fugato, to waltz at every second bar: stop-go performances of the sonatas are common enough, but this one hardly went at all. Even the fleetily brilliant passages, for which Parker has excellent fingers, were dulled by a heavy left hand and very poor pedalling. On this shoving, Allegro built no impetus (lumberjack crashes in the bass didn't help); he pitched the later variations of the

recital by Kimura Parker, the 1984 winner of the Leeds International Piano Competition, displayed no new virtues beyond what his earlier London performances have shown—it rather confirmed some doubts. To offer a programme of standard works and do justice to none of them might count as a youthful peculiarity (Parker turns 26 next week), but it was dismaying to find no evidence of an individual personality, nor even a knack for generating plain excitement.

His Mozart, the D major Sonata K.311, was innocent: polite, bright and too uniformly staccato in the outer movements, merely sentimental in the Andante. Beethoven's "Appassionata" Sonata was not so lucky. For all Parker's visible concentration, the opening Allegro built no impetus (lumberjack crashes in the bass didn't help); he pitched the later variations of the

SPNM/Abbey Road

Andrew Clements

The combined open rehearsals and recording sessions that the Society for the Promotion of New Music holds at EMI's Abbey Road studios subject new scores to a most searching examination. Each work is generally played twice, and sections of it rehearsed, so that the audience comes away with a better idea of the composers' intentions and their success in realising them than it does from many a more prestigious première when the score is heard only once.

That gap between intention and achievement was emphasised by both of the pieces chosen for Sunday's session. David Sawyer's *Relief* was quite striking at first hearing—skillfully scored for a big-band ensemble of reeds, brass and percussion, and generating some aggression too. It was presented as a study in shifting instrumental layers, with groups of players accelerating and de-

celerating around the central pulse. But as Oliver Knussen and the London Sinfonietta showed, it is a most difficult score to realise accurately, and raised the question of whether the technical demands justify the musical end.

In Nicholas Harbord's *Ching Chong* the problems were not of co-ordination, but of obtaining a meaningful balance between the solo soprano (Rosemary Hardy), who sings five translations of Chinese poems, and the heavily underscored instrumental writing. Presumably the composer intended there to be a tension between the brittle, highly wrought ensemble lines and the cool, laconic delivery of the text. But in performance one simply masks the other, and any sense of dialogue between the voice and its accompaniment is buried before it can begin to be appreciated.

Valerie Masterson and James Bowman in the ENO's "Julius Caesar", which opened last night in London. It will be reviewed tomorrow by David Murray.



Nestor Marin

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Dec 13 - 19

Arts Guide

Opera and Ballet

WEST GERMANY

Franfurt, Opera: This week's highlight is Tosca with Galina Savoia in the title role and Giacomo Aragall as Cavaradossi. Der Zigeunerbaron is conducted by Michael Leit. Hoffmanns Erzählungen has fine interpretations by Elizabeth Parcelli, Paula Page and William Cochran (25/26).

Stuttgart, Württembergisches Staatstheater: Fidelio from Jeanine Albrecht, Ruth Vilijauskaite and Robert Schmitz. Händel and Graun is perfectly cast with Regina Mähneke and Milagro Vargas. Massenet's Werther is sung in French (20/21).

Hamburg, Staatsoper: Boris Godunov, in a concert version, star Kurt Moll, Walter Rallmeyer and Maria Lipovsek. Turandot brings together Gwyneth Jones and Harold Sharron. Also La Traviata and Carmen (20/21).

Cologne, Opera: Premiering this week is Zar und Zimmermann, produced by Willy Decker with Hermann Prey, Martin Flanke and Marianne Hirsti. Händel and Gretel has Andrea Andoumal and Dagmar Knobel in the main parts. Also Madame Butterfly (20/21).

NETHERLANDS

The Netherlands Opera production of Britten's Turn Of The Screw (in English, directed by Rhoda Levine and designed by John Conkin. The Netherlands Philharmonic under Bruce Perle, with Helen Field as

the governess, Alexander Oliver as Quint, James Lewis as Miles, and Emma Stuart as Flora. Mon in Amsterdam, Stadschouwburg (24/25). Wed in Eindhoven, Stadschouwburg (11/12).

Utrecht, Stadschouwburg: The National Ballet with Sleeping Beauty, choreographed by Peter Wright after Petipa. Le Corsaire, danced by Alexandra Radtke/Henrik Janzen, Jeanette Vonderveld/Alan Land, and Coleen Davis/Lindsey Fisher (2/3/24).

VIENNA

Staatsoper: The Barber of Seville conducted by Peter Dugay; Mademoiselle Butterfly, Ariadne Auf Naxos (5/24/26/27).

Vienna State Opera: Die Fledermaus, My Fair Lady, Hänsel und Gretel (3/24/25).

ITALY

Rome: Teatro dell'Opera: A new production of *Un Ballo in Maschera* by Sylvestro Bellotti, who also designs the scenery and costumes. Cast includes Luisa Lina, Giacomo Aragall and Piero Visconti, the American soprano Leonora Mitchell. The conductor is Gianluigi Gelmetti (4/17/18).

Milano, Teatro alla Scala: Season opens with Luciano Pavarotti's new production of Aida conducted by Lorin Maazel. Luciano Pavarotti is in the role of Radames with scenery by Mauro Paganini (80/81).

PARIS

Palais des Congrès: Roland Petit and Marseilles' National Ballet present Puss in Boots animated by Antonello Mazzoni. The title role, conducted by Miguel Pérez Martínez, as well as Samson, Anna Bolena, La Traviata, I Capuleti e i Montecchi, Die Meistersinger und La Ronde (33/24/25).

LCB gala/Sadler's Wells

Clement Crisp

It is difficult to know quite what to make of London City Ballet's gala on Sunday night, staged in the presence of the Princess of Wales, and organised in aid of the company's own coffers. The troupe works hard touring ballet hinter and yon, as Beryl Grey, a member of its board of trustees, assured us during the evening, and without Arts Council subvention.

Whether the collection of disparate and imported items and artists which made up the programme—which began 30 minutes later than advertised—offers a compelling view of LCB aims and identity I would not care to hazard.

The most considerable piece on view, and rather too long for the occasion was André Prokofiev's *Romeo and Juliet*. This encapsulation of the tragedy is set to Berlioz music, well arranged by Leonard Salzedo, and is imaginatively and simply designed by Peter Farmer. Prokofiev manages to reduce the action for LCB's modest forces so that the scenes which are usually found in Verona rather better than the later inevitabilities of the drama, but it is given with whole-hearted involvement by

Simon Rice for some of his colleagues and teachers, who are seen finding solace in tipple, served *Family Towers* fashion by Jonathan Burrows.

Mr Burrows also has an accordion which is getting the better of him, while Marion Lane (how good to see her back on stage) was maddened with wine and roses, and Marguerite Porter, en beauté in a new hair-style and a fetching black outfit, became very Spanish on a table, beneath which Fiona Brookway started a tiny exploration. Michael Coleman gave us his mad scientist act, and Donald MacLary and Bruce Barracough tried to keep their cool. Brief, giggly, it was ideal gala fare.

Not so, alas, the *Winding Road* which Wayne Sleep made for Barton St Claire, five chaps and himself, to Beavis songs which seemed mindless to the orchestra, and the *Jan Carter Quodlibet* in which part of a dire piano and wind quintet by Pouchelli III supported some thin jokes for the company.

Mr Sleep also appeared with Nicola Treherne as Torvill and Dean, but the originals are funnier than any satirising can make them, because serious about their ice-bound banalities.

There were whiz-bang performances of the *Don Quixote pas de deux* (by Denise Welton and Peter Jacobsson) and the *Walpurgisnacht* duet (Marian St Claire and Matz Skoog), and a raffle for gifts ranging from an Ethiopian cross to the adoption of an English vine—which sounded as if they were what someone's true love proposed for the 13th and subsequent days of Christmas.

Edmund Stripe, a young dancer with LCB, made a promising shot at coping with the nullities of a Philip Glass score in *Continuum*, but after an intelligent first response to this braying wallpaper, he found himself trapped by its excruciating repetitions. Glass does no more than shift the pattern slightly, and Mr Stripe could do no more than mirror the pattern of denial in the tormented abuse of an Ethiop cross to the adoption of an English vine—which sounded as if they were what someone's true love proposed for the 13th and subsequent days of Christmas.

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FINANCIAL TIMES SURVEY

Tuesday December 17 1985

Yugoslavia TRADE AND INDUSTRY

LATE LAST month, Yugoslavia's collective presidency sounded a sombre warning about the social and political consequences of the country's growing plight. In response to inflation, which gave Prime Minister Milka Planinic and her cabinet an unprecedented reprimand to do better in pushing through economic reform.

It was a pelting and anxious note on which to end 1985, a year which many Yugoslavs, like their leaders, would prefer to forget. The bad economic start to the year could be rightly attributed to severely cold weather disrupting transport of goods and people and necessitating extra oil imports. But the slow pick-up since early summer has shaken any complacency resulting from 1984's good performance. That suggested Yugoslavia might have turned the corner on to a path of steady export-led growth at a tolerable level of inflation.

Industrial output was 2.5 per cent higher in the first nine months over the level of the same period of last year. But with lower agricultural production, social product (the Yugoslav equivalent of gross national product) looks likely to rise only 1 per cent this year, compared to 1.7 per cent in 1984.

In hard currency trade in the first nine months of this year, a 6.3 per cent rise in imports, oustripping a 2.8 per cent rise in exports, produced a one-third fall in the current account surplus to \$408m.

Oddest of all to the outsider (but not to Yugoslavs who know the myriad ways of side-stepping their country's credit and monetary restrictions), was a combination of the official claim that domestic demand was further reduced by 10 per cent in January-November this year, with the official admission that retail prices had surged to an annual pace of 80 per cent, a European all-comers record.

Many Yugoslavs are worried that the long, and so far unavailing, fight against inflation is constraining investment and modernisation. They feel that economic growth should again become the top priority.

Tougher task to lift exports

BY DAVID BUCHAN,

This defiance of textbook economics of lower demand should depress prices is a reflection of the weakness of monetary tools in Yugoslavia due to the strength of the distortions and of the seller's power in the country's fragmented market.

Yet, while the problems this year may have ended foreign complacency about Yugoslavia, they do not appear to have further shaken foreign confidence in Yugoslavia. Western banks have finally agreed to give Belgrade multi-year debt relief, rescheduling \$3.5bn debt falling due between 1985 and 1988 in an accord to be finally signed later this month.

In return, Yugoslavia has agreed that the International Monetary Fund will conduct "enhanced monitoring" of Yugoslav performance, after the Fund's formal standby arrangement ends next May.

Yugoslavia has asked Western governments for the same duration of debt relief, rescheduling some \$1.2bn official debt due in 1985-86. So far, only Italy, one of Yugoslavia's biggest

trading partners, has shown itself favourably inclined to Belgrade's request.

If, as seems likely, the majority of Western governments insist on year-by-year rescheduling, it will be less a slap in Yugoslavia's face

(though Belgrade may choose to take it as such) than Western treasuries' traditional reluctance to grant multi-year debt relief.

This year's forecast current account surplus of \$500m

should be enough, by most estimates, to allow Yugoslavia

to cover its modest rescheduled 1985 debt repayments and to meet its IMF-agreed goal of increasing reserves by \$200m to \$2.3bn by the end of the year.

But the much-improved Yugoslav export performance over the past five years, which as Dr Milenko Bojanic, the Trade Minister, points out, has lifted the share of exports in overall social product from 15 to 25 per cent, is threatened by several developments this year.

The Trade Minister, however, argues that the setbacks are mostly temporary.

The sluggish performance of Yugoslav exports to the West

is attributed to slacker demand and increased protectionism in the West, while the rise in imports from the West is seen as an inevitable correction from Yugoslavia's severe 1983 import cutbacks. Indeed, the 1 per cent increase in equipment imports from the West this year is viewed as highly desirable to speed much-delayed and needed industrial modernisation.

The 11.7 per cent increase in exports to socialist countries in the first ten months of this year is almost entirely due to a number of ship orders being completed together for the Soviet Union. "This is not a reorientation of our trade towards the East. It is just that it is very difficult to sell ships in convertible currency areas," Dr Bojanic says. Indeed

Yugoslavia has for several years now been pursuing a strategy of trying to buy as much from the East and sell as little to the East as the Russians will let it get away with.

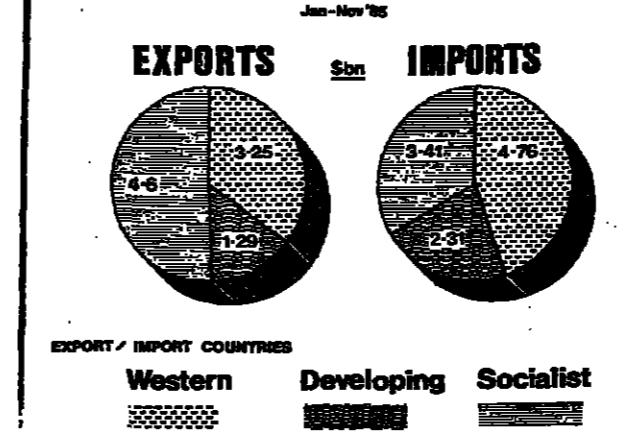
The Trade Minister is least sanguine about the Third World, which despite Yugoslavia's heavy political investment in the non-aligned movement is proving a poor commercial partner. Part of the problem stems from concentration on a few markets, namely Libya, Algeria and Egypt, which have sharply cut back on the capital projects in which Yugoslav construction firms specialise.

A more general factor has been Yugoslavia's difficulty in providing export credit either cheap enough to satisfy debt-ridden Third World customers or in hard currency to attract Western sub-contractors into joint bids.

Mr Ilija Marjanovic, president of JUBMES, the Yugoslav Bank for International Economic Co-operation which is the country's main export credit agency, says 4.5 per cent of Yugoslav exports are sold on

YUGOSLAV TRADE

Jan-Nov '85



Source: Foreign Trade Ministry

Current payments balance

	Jan-Sept 1985	% change	1985 on Jan-J Sept
RECEIPTS:	(\$407)		PAYMENTS:
Exports of goods	4,576 + 2.6		Imports of goods 5,549 + 6.3
Services	845 + 2.8		Services 845 + 2.8
Private transfers	2,197 + 3.2		Private withdrawals 1,232 + 0.7
Interest	1,404		Interest 1,404 + 0.7
Total	9,829 + 6.1		Total 9,829 + 6.1
Interest	147 + 14.0		Balance +408 - 33.4
			Source: National Bank

Source: National Bank

interest, but he believes the ratio should be 12.4 per cent, given that Yugoslavia is a traditional seller of capital equipment to developing countries.

However, the burning economic issue is internal inflation and its relative greater impact on the less aggressive groups of workers in the poorer regions. It is in Slovenia, the richest republic, where most reported strikes have occurred this year and where wages have risen most in real terms. Other regions have less fat to live off and less market power to protect themselves from the ravages of inflation.

This is causing growing disquiet about the laissez-faire IMF attitude to inflation, even though Fund supervision of economy has now only five months more to run. The IMF thesis that administrative price controls merely aggravate long-term distortions won only half-hearted acceptance in Belgrade, and now that support iswaning.

A form of control — pre-notification of price increases — was extended on October 1.

The Planinic Government is also trying to engineer lower

interest rates — the three-month deposit rate was cut by nine percentage points in October — and is seeking Fund approval to de-couple short-term rates from the level of inflation.

At the same time there seems to be a growing feeling that Yugoslavia must soon start making up for the growth it lost under nearly six years of IMF-imposed austerity. This mood is widely shared by Belgrade bankers, by officials in Kosovo worried that their poorest part of the country must grow faster just to keep unemployment constant, and by key figures in the state presidency.

The man tipped to succeed Mrs Planinic, when her term ends in May, is Mr Branko Crvenkovic, the Serbian in the collective presidency. He would be distinctly un-Serbian if he were not a "high growth" proponent.

The priority, then, seems to be shifting — away from lowering inflation at all costs and back towards growth. Whether growth in the mid-1980s will prove sounder based than the ill-fated 1970s boom will depend in part on new economic legislation.

Rush of economic legislation

THE lights have been burning late in the Parliament building on Belgrade's Bulevar Revolucije, as delegates complete the year-end legislative rush that has proved more productive in 1985 than usual. Already approved are four major new laws on external economic relations and planning, and pending are bills on banking, private investment in the public sector and regional development.

● The new Planning Act, aimed at recreating a functioning foreign exchange market, ends the right of exporters to keep part of their earnings in hard currency accounts with Yugoslav banks and to use this either to import or sell (semi-legally) to other companies at black market or unofficial rates. The new banking bill, still under discussion, is aimed at making banks more like real, independent institutions, rather than just financial filling stations topping up their customers' (who under the Yugoslav system are also shareholders) with money. Another goal is to force the "disown" the country's 172 banks more from their local regions and politicians, and to get better financial flows across the country. One new sanction would be that if a bank becomes illiquid, all its deposits belonging to its corporate shareholders are frozen.

● A so-called "Buy yourself a job" bill is being hotly debated. Faced with shortage of investment capital in the country, the Planinic government has proposed that private citizens, particularly gullible tourists abroad with hard currency savings, invest in public firms at home. This would buy equipment for new jobs, to which the private investor or his close relatives would be entitled. This proposal has been criticised as unsocialist and unfair.

● The country's poorer south and centre — the republics of Bosnia-Hercegovina, Macedonia, Montenegro, and the province of Kosovo — are to receive drawing aid from the riches north in 1986-90. But the politicians are still arguing over the details: the share of social or national product to be paid into the regional fund, the share of fund money to go directly to the southern beneficiaries or to back joint ventures between north and south, and how to help Serbia, the economically borderline republic.

Aleksandar Lebl
Belgrade Correspondent

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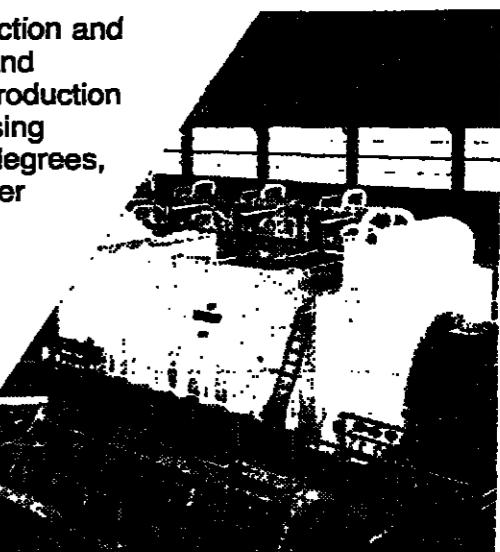
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YUGOSLAVIA: Trade & Industry 2

Profile of the Republic of Bosnia and Herzegovina

Catching up with development

IN YUGOSLAVIA, and especially in its republics, one may be a Moslem with capital "M" without being a muslim with a small "m". Or one may be an atheist and a member of the League of Communists and still be a Moslem with a capital M.

This confuses many visitors,

but the explanation is relatively simple. Over the centuries, people adopted different religions. Christians split after 1054 into Orthodox and Catholic, and upon the Turkish conquest many of them, plus the heretic Bogomils ("Patareni") whose main stronghold was in Bosnia, converted to Islam in order to save their rights and property.

Although speaking the same language, people of different creeds also developed some specific features, and as time went by started to feel that they belonged to separate entities, or "nations."

Muslims in Bosnia and Herzegovina have been in the past "appropriated" by Serbia and Croatia as Serbs and Croats respectively of muslim (small "m") religion. Only after World War II were they recognised as a nation in their own right.

High birthrate

For lack of a name for that nation, they are called Moslems (capital "M") to differentiate it from their religion ("m"). Today they are the relative majority in this central Yugoslav republic, and with a high birth rate, are likely to strengthen their dominant position. Bosnia and Herzegovina, however, differs from the other five Yugoslav republics in that it is not the state of any one nation.

Bosnia and Herzegovina (B-H) was one of the least developed regions of Yugoslavia, although rich in coal, ores and forests. One reason is that it was part of the Ottoman Empire until the late 19th century. During the Second World War it was also the most heavily damaged region, as the main

battlefield of the Partisan War against the Germans.

Since then B-H has made tremendous strides in all fields, in economic infrastructure, education and so on. Yet, it still counts as an underdeveloped Republic entitled to all Yugoslavia's development aid.

For the 1986-1990 period it will have the underdeveloped status, but after that it may lose it.

One way chosen by the leadership in Sarajevo, the Republican capital, to speed up development has been widespread use of more or less compulsory loans subscribed by the working population and carrying low interest rates. Hundreds of schools, also hundreds of kilometres of new roads have been constructed in that manner.

Now, the proceeds of a new loan is to be used to create some 377,000 new jobs in the Republic and thus alleviate unemployment.

Every employed Bosnian and Herzegovinian is expected to lend the equivalent of at least one month's salary, only the lowest paid are exempted. What seems in the republic and outside it is evident is the not very subtle way of "persuading" people to subscribe to the loan (which may be paid in up to 18 instalments).

Thus, it has been reported that the Secretary for Internal Affairs of the republic has branded as politically hostile elements those opposed to the loan.

On the other hand, the Sarajevo initiative for job creation is now spreading to other republics. Macedonians have already started discussing the merits of similarly borrowing money from their citizens, being well aware

that it cannot be popular at times of falling real incomes.

The image which Bosnia and Herzegovina, or rather its leaders, have in the rest of the country is one of lack of subtlety and excessive toughness, although few doubt their good intentions to speed up development and to prevent the recurrence of national animosities and hatreds which caused so much bloodshed during the war. Some trials of "dissidents" in the republic ended in harsh sentences, based on evidence which higher courts found wanting, did not contribute to its prestige.

Active clergy

There has also been in Bosnia and Herzegovina, as in other parts of Yugoslavia, a revival of various nationalist movements, and Islamic fundamentalism — mainly of economic difficulties, youth unemployment, but also of enhanced activity by some of the clerical clergy.

The chief characteristic of the republic's economy is the prevalence of industrial and agro-industrial giants, such as Energoinvest in electrical and mechanical industries, oil

refining and other fields (it is in effect the first Yugoslav conglomerate), Sipad in forestry and wood processing, UNIS in the automotive and other metal processing industries, several agro-industrial kombinate in Mostar, and Banjaluka, and UPI in trade and several others. The degree of concentration in Bosnia and Herzegovina is perhaps the highest of those giants.

Most of those giants are also important exporters. Energoinvest is the largest gross exporter. It would also probably be the largest net exporter, but for the fact that it imports a lot of crude oil for its Bosanski Brod refinery.

Its export results this year have been better than the Yugoslav average in some respects, like its exports to imports ratio which in the first 10 months increased from 88.4 to 91.1 per cent (and more than 100 per cent if only hard currency areas is concerned).

The rate of growth of exports, which was lagging earlier in the year has become more dynamic since the summer, reaching 12.8 per cent by the end of October.

Serbian links weaken in Kosovo

KOSOVO IS the weak link in the Yugoslav federal chain — weak because it is the poorest region with the average Kosovo income only 30 per cent of the national average, and weak because the allegiance of some of its predominantly ethnic Albanian population to the predominantly Slav federation is suspect.

The 1981 nationalist riots brought Kosovo to national and international attention. Sporadic incidents have continued since then: a couple of bomb explosions last year in the provincial capital of Pristina which luckily hurt no one, but mainly the daubing of nationalist slogans on walls and distribution of nationalist literature.

Some 100 people were sentenced in the first half of this year for various "political crimes" or "mismanagement" in Kosovo accounts for roughly half the national total of such convictions in any one year.

The main agitation has been for republican status for Kosovo, which, like Vojvodina in the north, is an "autonomous province" of the Serbian Republic. This autonomy makes Kosovo the virtual equal of a republic in political and economic matters, with its own flag (nearly identical to that of neighbouring Albania) and veto in Yugoslav federal decision-making.

Why then, says the nation-

alist agitators, can't you just confer on us the formality of republichood?

Why, replies other Yugoslavs, should you want this more autonomy unless it is close for secession from the federation and possible union with Albania?

In fact, very few Kosovars seem to want to join up with their Albanian brethren, and having visited both regions this year, this correspondent can see why. Albania has tighter political representation and less economic wealth (though better distributed) than Kosovo.

At the same time, however, Serbs remain extraordinarily sensitive to any weakness of their link to Kosovo, which, for all its present day "Albanianness," was the political and cultural heart of the medieval Serbian kingdom.

Yet, demographically, the link is weakening as Serbs and Montenegrins leave what they feel to be an increasingly alien environment. The 1981 census put the province's population at 77.8 per cent Albanian, and 14.7 per cent Serb and Montenegrin.

The past five years have pushed the Albanian percentage to around 80 per cent, with a corresponding decline for the Slavs.

Izrem Arif, a Pristina party official, says the net exodus shows signs of stabilisation. Between the start of 1984

and the middle of this year, some 3,700 Serbs and Montenegrins left, but nearly 1,000 of those who had left earlier came back.

Kosovo officials believe, and hope, that the root of the province's problems is economic-unemployment and poverty.

It is essential to create 15-17,000 jobs a year (or 60-70 per cent of the annual addition to the labour force) — otherwise we will reach the year 2,000 with as many on the dole as those with work." This is despite the fact that Kosovo was at last begun to take family planning seriously, to curb its 2.6-2.7 per cent birth rate, the highest in Europe outside Albania proper.

Mr Abramović stresses new measures to stimulate small private businesses (with remittances from the 30,000 Kosovars who work outside Yugoslavia), small farms, tourism (particularly skiing in the Sava mountains), and further processing of the region's raw materials.

One successful instance of the latter is the Amortizer shock absorber factory in Pristina, which is planning to expand its 1,400 strong work force by a further 400 to accommodate new work for the Zastava car factory in Serbia.

Zastava is now selling Yugoslav cars to the US, and after initial problems with quality, the Pristina factory looks set to supply shock absorbers for the demanding US market.

Amortizer has long supplied Peugeot of France with absorbers, and is to supply them for new 205 and 309 models, though this will not initially create new jobs at the Pristina plant.

David Buchan

which with time, care and money can be treated. Half the province's population is under 19 years old.

Of course, there are 213,000 workers and 113,000 do not have jobs and 113,000 do not develop. Development has so far focused on building roads, power stations, irrigation networks and on processing the region's rich non-ferrous metal deposits.

Mr Aziz Abrashi, the Kosovo Minister of Economy, says these capital intensive projects provide the basis for future growth, but admits they employ relatively few people. The province's 1986-90 plan provides for 8.7 per cent annual growth, compared to only 2.2 per cent in the past five years.

Paster, the minister

for agriculture, says that the

total area under cultivation

is increasing, but the yield per

hectare is falling.

As Mr Djordje Stefanovic, director of the factory tells visitors, it was built in a relatively short time and opened in mid-1983. After an initial run-in period, it started operating properly. Last year it had total revenue of some 3.5 billion dinars (\$11.6m), and profits of \$50m dinars. This year total revenue will increase to some 5.6 billion dinars.

The factory could sell twice as much as it can manufacture. To eliminate bottlenecks, some \$1m worth of equipment has been or is going to be imported. About 80 per cent of output is exported, mainly to the Comecon countries and West Germany.

Batteries are manufactured under licence from Marathon Battery Company of Vicksburg, Texas, with which the Kosovo factory has a 10-year technical co-operation agreement and a 10-year agreement on sale of \$3m worth of batteries a year.

Negotiations are also under way for a joint venture agree-

ment between the two compa-

nies.

Marathon would invest some

\$2.5m in the factory, and the

Kosovo factory would invest

some \$1.5m in the plant.

David Buchan

Profitable battery plant

KOSOVO, like the rest of

Yugoslavia, has a few sound

projects which operate profitably.

One of the latter is the factory

of nickel-cadmium batteries in Gostivar which is part of the Trepca group of

industries.

As Mr Djordje Stefanovic, di-

rector of the factory tells visi-</p

YUGOSLAVIA: Trade & Industry 3

Patrick Blum traces the growth of Rade Koncar

More exports to developing nations

ESTABLISHED IN 1946 in Zagreb after the nationalisation of a small repair workshop employing 100 workers, Rade Koncar has grown to become Yugoslavia's leading electrical equipment manufacturer and plant contractor.

As it has grown—the company now employs some 23,000 workers—Rade Koncar has diversified. The company is split into 11 divisions and 51 plants and production departments located in 20 cities. Above it is a design works and headquarters in Serbia and Macedonia.

This year about 40 per cent of its total turnover which is expected to exceed \$400m will have been in exports and foreign projects.

The company does not give profit figures but Mr Marijan Brkic, director for sales and marketing, says that despite economic difficulties at home and foreign markets abroad, Rade Koncar can earn more than enough to pay its employees and invest to carry out further modernisations.

Future plans are ambitious. During the next five years the company wants to double its turnover and increase exports by 50 per cent.

This will be achieved mainly through higher productivity using new machinery and technological advances. An increase of up to 10 per cent of turnover will be concentrated on modernisation and automation rather than physical expansion of plants. The aim will be to produce

a new generation of products. These objectives may prove difficult to attain. Sixty per cent dependent on the domestic market, Rade Koncar has suffered in the past three years from Yugoslavia's economic difficulties and a decline in domestic orders. This has been compensated in part by more active foreign business, but earnings have stagnated.

Shortages of foreign currency delayed imports of basic raw materials and components in the first half of 1984. The situation improved in the second half of the year and the company was able to make up for lost production.

Rade Koncar's largest exports are to developing countries (35-40 per cent of exports) followed by Eastern Europe and Western Europe with 25-30 per cent each. Within the group of developing countries exports to Iran were the largest, worth \$15.5m, exports to Egypt were \$12.5m to Nigeria \$3.5m and to Iraq \$7.3m.

Exports to Eastern Europe were worth about \$55m with the Soviet Union as Rade Koncar's largest single foreign market with exports worth \$21m, followed by Czechoslovakia with \$18m, and East Germany with \$3.5m. In Western Europe, Italy was the largest market with exports worth \$8.5m.

The company's strategy is to build up its exports to developing countries and more particularly to the Middle East and North Africa. The aim will be to produce



Skiers use the lifts at Krasika Gora in northern Yugoslavia's Slovenian Alps. With Sarajevo winter sports complex built for the Olympics two years ago the country now has winter resorts with a total of 70,000 beds to complement its summer tourist attractions on the rest in the pockets of private Yugoslavs. Tourism, which accounts for 3 per cent of national product and nearly 10 per cent of total goods and services exports, showed an 18 per cent increase in the number of foreigners coming to Yugoslavia in the first nine months of this year. Some 140,000 more Britons went to Yugoslavia in January to September this year compared to the same period last year.

David Buchan

PROFILE: SCT

Construction group feels the squeeze

SLOVENIA although one of the richest and most export-oriented republics in Yugoslavia, has not escaped the country's economic difficulties. This has been particularly true in the construction industry, hit by the recession and inflation.

According to Ms Milica Obrzic, Governor of the Slovenian National Bank, the construction industry suffered most when several businesses having to close down as they were unable to sustain rising costs of raw materials, energy and transport.

Even larger companies like Slovenia Ceste Tehnika (SCT), Slovenia's biggest construction company and one of its largest groups, have felt the chill wind of recession.

SCT's earnings both at home and abroad have declined sharply in the past two years falling from a record \$460.6m in 1982 to \$267.8m last year. Earnings from work in Yugoslavia dropped by about half from \$267.8m in 1983 to \$138.1m last year and from foreign contracts from \$201.6m to \$158.6m.

The group's position this year has not improved and foreign earnings are expected to be around \$70m. "Prices have been pushed down and competition has become tougher," Mr Niko Ogrin, SCT deputy general manager says.

SCT was established in 1979 with headquarters in Ljubljana through the merger of two major Slovenian companies. In 1982 a third company was absorbed. The group's activities cover the entire range of construction activities and mechanical engineering.

Despite the sharp downturn in foreign work, SCT is pinning its hopes for better days ahead on new construction contracts abroad. Several contracts have been signed in Libya, Jordan, Egypt and Algeria with others being negotiated.

Mr Borot Gabrsek of SCT says he expects foreign earnings to exceed \$100m next year.

"We hope to win contracts in the Soviet Union for the new five year plan, and we are stick-

ing to the markets in the Middle East and North Africa," Mr Gabrsek says.

Earlier this month it signed a \$150m contract for a military airport in Algeria partly in Algerian currency, to pay for local costs, partly in dollars and partly in yen on a counter-trade basis for oil.

Military and defence related construction projects are not advertised in the group's publications but they form an important part of the group's activities.

"We do a lot of strategic, military and defence projects. We don't publicise it but it gets known by governments and people interested," Mr Ogrin says.

Patrick Blum

Ninth in world League

YUGOSLAV contractors hold ninth place in the world league, accounting for 1.6 per cent of the total value of work done by construction firms outside their home country. Yugoslav companies do some \$2.2bn of capital project work a year, making a major contribution to the country's external financial surplus.

The recent contraction in domestic and foreign orders has, however, led to some improvement in competitiveness with the organisation of more

joint consortia to bid for large foreign projects. However, the more successful firms complain about the political pressure they come under to give part of their hard-won contracts to small and inefficient companies in their regions just to maintain employment.

There is also widespread dissatisfaction about new rules that heavily tax Yugoslav foreign earners in excess of \$1,000 a month.

A. L.

Trade relations with US deteriorate

THE US Secretary of State, Mr George Shultz, is expected in Belgrade this week for talks. The visit is another manifestation of generally good political relations between Belgrade and Washington but not of their trade relations, which have deteriorated this year.

Yugoslav officials attribute this to differences over the next round of trade negotiations in the Gatt and the resulting threats of retaliation in the form of excluding Yugoslavia from the US General System of Preferences (GSP) as well as to rising American protectionism.

Yugoslav exports to the US amounted to \$431.6m last year, which is only some 0.2 per cent of total US imports. Yugoslav imports were worth \$619.9m. Yugoslav efforts to increase exports have met numerous obstacles. One of the recent instances is the American Ad-

ministrations' request that Yugoslavia further "voluntarily" limit exports of textiles and the very low US offer of preferential textile imports, only about half the 1984 imports.

Thus Yugoslav exporters feel that wherever they have registered initial small successes, they have been slapped on the fingers. The US official privately warns his Yugoslav friends that if their star performer, the Yugo car, starts winning a larger than symbolic slice of the US market, it will face anti-dumping procedures from Detroit.

A. L.

Shipyards pick up more orders

THE YEAR 1985 has been a good one for Yugoslav ship-builders in spite of the world crisis in that industry. In 1984 a total of 21 ships were built in Yugoslav maritime shipyards, of which 16 were for foreign shipowners but this year 43 ships have been delivered or are soon to be finished. Of those, 37 are for foreign owners.

Delivery of all except five ships ordered by the Soviet Union, will take place before the end of the year. For 1986, 20 more ships have been already ordered, and more are expected.

The value of exports is expected to reach some \$800m this year. The shipbuilding industry will import materials worth only about a sixth of that, which is proof enough of its value to the Yugoslav balance of payments.

The trouble is that the 320 ships in the maritime fleet with some 4m tonnes have an average age of 18 years. Almost two thirds are older than 15 years. A total of 118 ships is to be sold for scrap as soon as they can be replaced.

Such ships cannot compete successfully with more modern fleets. They lose cargo, including a large part of Yugoslav cargo, of the 45m tonnes of Yugoslav exports and imports transported by sea. Yugoslavia's account for 23-25 tonne ships means that an estimated \$400-600m is paid to foreign shippers.

For the 1986-1990 period, Yugoslav shippers plan to add 134 ships and other vessels to their fleets, with a total of 2,553.874 tonnes worth \$1.1bn. Of that less than half—\$53m would be built in Yugoslav shipyards, 14 in foreign shipyards, while 72 ships and vessels would be second hand.

Aleksandar Lebl

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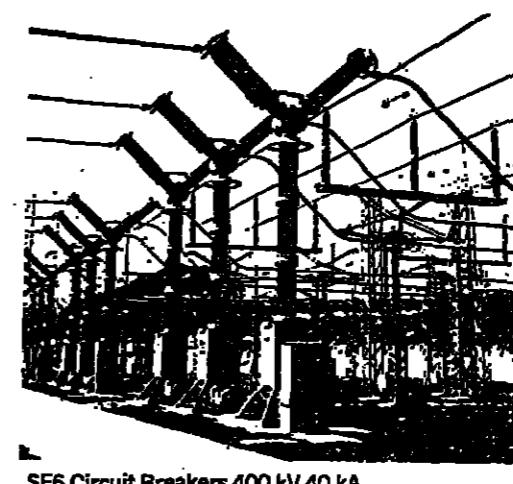
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per cent for cotton shirts and 8.1 per cent for ladies wool coats.
The US has also started anti-dumping actions against Yugoslav steel tubes and nails, although tiny amounts are involved. Temporary duties of 54.7 per cent for nails and 50 per cent for tubes have been imposed, which practically stopped exports. Final rulings are due soon.
Some US companies have asked the Administration to exclude Yugoslavia from the GSP. The American pharmaceutical industry wants such exclusion because it objects to certain Yugoslav legislation and Philip Morris, because of cigarette licensing problems. The American furniture industry would like a lower preferential limit for imports of Yugoslav furniture.
Thus Yugoslav exporters feel that wherever they have registered initial small successes, they have been slapped on the fingers. The US official privately warns his Yugoslav friends that if their star performer, the Yugo car, starts winning a larger than symbolic slice of the US market, it will face anti-dumping procedures from Detroit.

A. L.

FINANCIAL TIMES

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Tuesday December 17 1985

Modest reform of welfare

MR NORMAN FOWLER'S Green Paper on social security in June had a distinctly jaded reception not only, as might be expected, from the welfare lobby, but also from the pensions industry, where the Government has expected to find enthusiastic support. It is not surprising, then, that the major change between that proposal and the White Paper, which reflects the Government's response to criticism, concerns pensions. State earnings-related benefits are reprieved—though in a form which will deliver substantially reduced benefits 25 years hence—and new tax and other concessions are proposed to encourage the private sector to offer a more attractive alternative. It should be said at once that this is a major advance. The Green Paper involved "voluntary compulsion" and was regarded in the industry as unworkable. The new proposals preserve a choice, and should be practicable.

However, the White Paper covers welfare as a whole, and the pension proposals have to be seen in context. Mr Fowler's original promise of a "new Beveridge" recasting the welfare system, has turned out to be nothing but a great deal more modest. In place of any central philosophy, it has three or four largely unconnected aims.

Poverty trap

The first is to redistribute the entitlement benefits, on demand determined programmes as the Treasury suspiciously regards them, to give more help to disadvantaged families and correspondingly less to others—the single and the old. This better matches the pattern of real deprivation among the poor.

The second is to eliminate the poverty trap, ensuring that, under all circumstances, those who take up work or improve their earnings enjoy some corresponding benefit, which must surely be an aim enjoyed by universal support.

The third is to simplify the system of partly discretionary supplementary benefit, and incidentally to introduce the principle of loan rather than grant assistance for some lumpy payments.

The fourth is to encourage private provision for old age. All these aims can readily be defended, but the lack of any unifying principle in the paper means that they can only too easily be attacked one by one.

Bonn tightens up on strikes

FEW THINGS have proved as risky over the years as forecasting the end of the generally businesslike relations between labour and management in West Germany. Last year a seven-week engineering strike looked like a severe blow to the established order. Yet when the dust settled the world of industrial relations looked much as it had done before.

Now there is a new trial of strength in the making, arising from last year's engineering stoppage. It is bound to contribute to a deterioration of the atmosphere; but it is unlikely to undermine some of the basic facts which have contributed to the reasonableness of industrial relations in West Germany.

The Christian Democratic-Free Democratic coalition of Dr Helmut Kohl, the Chancellor, wants to prevent the strike from again taking place by a device which greatly reduced the amounts of strike pay paid out last year. The engineering union IG Metall, then called out workers in a few key companies in support of its demand for a 35-hour week. But it provoked widespread closures.

West German law requires the office administering unemployment benefit not to take sides between labour and management. The unions intended that to mean that workers laid off at the secondary effect of a strike elsewhere were entitled to benefit.

Precisely what the Government wants is to be decided at a cabinet meeting tomorrow, provided some cross-currents can be controlled. The likelihood is that the law will be altered to exclude from unemployment benefit in similar cases all those who stand to profit from a successful outcome of the strike.

Allowing for the very different form taken by British trade unionism, there are some parallels between the plans under discussion in Bonn and British practice as established under the Thatcher Government. Thus in Britain a worker laid off because of a strike in his company can qualify for certain benefits only if he can demonstrate that he is neither taking part in the strike nor apt to benefit from a successful end.

At first sight that goes a good

AUSTRIA'S nationalised industries are on trial. The crisis at Voest-Alpine, the largest of the state-owned groups, has provoked a wide-ranging reassessment of the role of the state in the country's industrial economy.

Shocked by the scale of the steel-based industrial group's losses—Schillings 5.7bn (\$317m) this year—some workers in Austria's successful private sector have sent back empty tax forms in protest. The Socialist-led coalition Government, battered by public opinion, has undertaken to launch a radical programme of industrial restructuring. Some think that they even detect serious strains in Austria's famous "social partnership," that unique institution, or perhaps state of mind, which brings together employers, labour, the Government and, indirectly, political parties to settle conflicts through consensus.

The Government's immediate response has been to accelerate a series of retrenchments, diversifications and tighter administrative controls, notably among the industrial companies grouped loosely beneath the umbrella of OIAG (Oesterreichische Industrieverwaltung AG).

Since 1980 this group of companies alone has received Sch 26.1bn (\$1.45bn). The state has also had to provide guarantees of up to Sch 3bn for Landesbank, a leading bank, which faced a serious debt crisis in 1981 after the collapse of three industrial debtors. Nor does it include the even heavier subsidies paid to the state railways or the Sch 7.5bn agreed last month to cover the losses and restructuring costs of three of the industrial holdings of Creditanstalt-Bankverein, the country's largest bank.

In the longer term, the Government says that it will pursue proposals to reduce the weight of the state sector in the economy, through the injection of private capital into state-owned companies, including the profitable ones. There will be no large-scale privatisation programme, but ministers have made it clear that they foresee a steady and irreversible process of change.

In the Austrian context, this is all highly dramatic. When the bulk of Austria's basic industries were nationalised in 1946 the move was supported by Conservatives and Socialists alike. The nationalisations were not part of a programme of mass expropriations to satisfy ideology but were designed primarily to bring into Austrian ownership industries which had been appropriated by Nazi Germany.

The social partnership which developed later reinforced the political consensus about the nationalised industries.

The trouble with the pension proposals in their new form is that the cost to the exchequer of the new scheme for old people is not estimated; it is hard to ensure that the pensioner can get improved benefits. In spite of switching to schemes whose administrative costs are estimated at 10 per cent of contributions—historically true, but surely excessive. The supposed benefits of the change are not clearly expounded and the costs not even admitted. Mr Fowler must do better.

Ten years later, a permanent Joint Commission for Wages

MAIN AUSTRIAN NATIONALISED INDUSTRIES

(1984 in billion schillings)							
Company	Turnover	Pre-tax Profit/loss	Employees	Activities	Company	Turnover	Pre-tax Profit/loss
Voest-Alpine group	194.2	-2.4	70,188	Steel, engineering, plant construction, electronics, trading	Austria Metall	7.4	0.336
(parent co)	48.1	-0.725*	38,094		Bleiberger Bergwerks Union	1.6	0.034
Major subsidiaries of Voest-Alpine intertrading	107.7	1	219	Trading	Wolsegg-Traunstaler Kahlenwerks	0.35	0.013
VEW	9.7	-1.95	12,203	Special steels	OMV	63.6	0.240
Voest-Alpine Stahlhandel	4.9	N.A.	1,231	Metallurgical Products	Chemie Linz	16.8	0.035
Zimmergraz Pauker	2.7	0	4,116	Railway vehicles, engineering	Ela Union	7.9	0

*Excluding loss and risk provision for Bayou steel corporation in the US of Sch 1.76bn. Voest-Alpine has a 77 per cent shareholding in the company.

†At end 1984 the company listed 29 production companies as subsidiaries or minority investments and over 100 others involved in trading, production and research.

‡Not published.

Sources: OIAG 1984 annual report and Voest-Alpine.

AFTER THE VOEST-ALPINE CRISIS..

The 'social partnership' starts to look strained

By Patrick Blum in Vienna

and Prices was established by government decree. On it sit the Chancellor and three ministers, two representatives from each of the three economic chambers (representing business, labour and agriculture) and two representatives from the Austrian Trade Union Federation. It has almost no mandatory powers, but provides a means to achieve mutual understanding.

Over the years, the social partnership has extended to a myriad of institutions and the so-called "partner" participate by law on numerous bodies including all the supervisory and consultative bodies concerned with the running of public and semi-public institutions from the state broadcasting corporation to the supervisory board of OIAG.

Critics say that the social partnership has become too rigid and that like the nationalised industries it has been dominated by vested interests and become impervious to change.

The sense of disillusion has spread to the Socialists of whom feel that the system has given too strong a voice to the environmental and ecological lobbies. The growth of Austria's Green movement has taken place largely outside the social partnership system and is a direct challenge to its traditional emphasis on growth and employment security.

The immediate cause of the social partnership evolved over the years out of agreements made after the war to deal with inflation through direct negotiations between trade unions and employers on wages and prices. The first wages and prices pact was concluded in 1947.

Ten years later, a permanent

scale of the disaster could be established. The government then moved rapidly and dismissed the group's management board, appointing a new interim chief executive and two directors to take charge of the group over the next four months. It also provided an emergency cash injection of Sch 3.5bn.

The conservative Opposition People's Party (OVP) which favours a greater role for private industry sees the opportunity to force a special parliamentary debate on the nationalised industries and unsuccessfully tabled a censure motion against Chancellor Fred Sinowatz and Mr Ferdinand Lacinia, the Minister in charge of the Nationalised Industries.

The opposition argues that the government cannot afford to continue to subsidise losses on such a scale. An increasing number of socialists including Chancellor Sinowatz and several ministers are coming to the same conclusion.

Mr Sinowatz says that the taxpayer will not be made to pay for Voest-Alpine's trading subsidiary losses and that OIAG will have to raise more money itself.

He also says that this could be done through the sale of assets including land and buildings or through selling shares in some of the companies.

But this is only a start. On a longer term basis several possibilities are cautiously being examined to find the best ways to raise money for further restructuring and diversification of OIAG's vast industrial empire.

Mr Lacinia says that all the companies of the OIAG group must make a profit within three years or face closure and that the next package of subsidies will be the last.

years ago we made one condition for subsidies: that companies producing finished products should stop making losses within three years. We now say that time has come not only for these, but that companies manufacturing basic goods (steel, chemicals) should no longer be subsidised. The latter will be given until 1988.

In the late 1970s the Socialist government tried to bring in new regulations to increase the personal responsibility of senior and middle managers, and improve internal communications within the group. The management board of OIAG will be given more powers and new laws will be introduced to allow it to function adequately as a company executive board, rather than as a loose holding company.

Politicians should also stop interfering with the running of companies, Mr Lacinia bluntly told Parliament.

Also, OIAG has been asked to prepare by early next year a plan for further restructuring of its industrial empire and especially for Voest-Alpine and VEW. Its two big iron-makers. Only then will the government provide new subsidies which could be between Sch 15bn and Sch 20 bn in the next three years. Voest-Alpine alone is expected to need another Sch 10bn.

Future appointment will be seen with the support of the "social partners" and it was made possible because of the political loyalty of the trade unions to the socialist government. Their acquiescence has led some observers to describe social partnership as a voluntary incomes policy. The effect was to spare Austria the social conflicts seen elsewhere in Western Europe.

Austria has an annual unemployment rate of less than 5 per cent and strikes are rare that they are calculated in minutes rather than days.

The price of this strategy was a spiralling budget deficit and growing national debt, both problems inherited in May. The result is that the budget deficit has increased to meet increasing demands for subsidies.

Some of OIAG's problems can be explained by its size and decentralised structure. The group, already subject to considerable political and regional pressures, has become unmanageable to a point where the management board and the semi-nationalised industrial holdings of the major banks, notably those of Creditanstalt.

Subsidies have mounted rapidly in past years. After a period of rapid industrial growth in the early 1970s, Austria was belatedly hit by the international recession. The

Frans Vranitzky, the Finance Minister, who is struggling to reduce a fast-growing budget deficit. Plans for major tax reforms and tax cuts may now be indefinitely postponed because of the additional burden of financing the growing losses of state companies.

Mr Vranitzky wants to cut government subsidies both to the OIAG group and to the semi-nationalised industrial holdings of the major banks, notably those of Creditanstalt.

Entrepreneurs in charge of Austria's successful small and medium-sized industries, which account for the bulk of Austrian exports, remain sceptical about the government's intentions and capacity to effect real change.

Industrialists nevertheless hope that the crisis will spur the government to act. Either way the state industries are heading for difficult times and at least the Voest-Alpine affair has given urgency to an overdue Great Debate.

Peruvian comfort for bankers

When Richard Webb was relieved last week of his job as governor of Peru's Central Bank, it looked as though he might be leaving government altogether. But now he has been appointed special adviser to Prime Minister Luis Alva Castro.

The move should provide some comfort to the international banks. Even if their debts are not being serviced, at least they will know that Peru's best economic brain will be giving thought to the problems of turning round the embattled economy.

Webb's five-year term at the central bank should have ended four months ago. He had resisted strong pressures during the final months of the Belaunde administration to leave early. President Belaunde had favoured an agreement with the IMF to ease Peru's financial problems. Webb was asked to put pressure not on a single employer, but on an entire industrial group, represented by their employers' association.

Taken together with the fact that the big West German unions are not craft unions as many are in Britain but industrial unions, that explains why strikes and disputes, when they do occur, look much more dramatic than often is the case in Britain (though not of course in nationalised industries such as the coal mines).

Union power

Experience has shown that a

"big bang" such as last year's German engineering strike can be much less damaging than a series of smaller, often uncontrollable disputes, which used to be the norm in Britain.

But organisation apart, the entire background in West Germany differs vastly from that in Britain. In the Britain of the 1970s union power and the power of the shop floor had become excessive. No such imbalance existed in West Germany.

West German employers have a claim, in the light of union tactics last year, for the neutrality of the state in industrial disputes to be assured. They have less reason to demand a general rollback of union power such as has been the aim of the Thatcher Government.

Thus West German unions are legally precluded from staging sympathy or political strikes. They can be sued for breach of contract if they strike before current wage agreements have expired. Such limitations are not seriously challenged by most union leaders. The likelihood is that the reforms proposed by the Government will cause much sound and fury, but that the established mould will survive.

Men and Matters

hope that the Queen will perform the ceremony.

Hearing that the Queen would be visiting Hong Kong between October 21-23 on the first leg of her trip to China, Ronald Li, acting head of the exchange, and other officials, promptly consulted the Chinese almanac for 1986.

They discovered that October 22 is "an excellent day for opening markets"—and let it be known that if the Queen is willing to be advised, then that should be the day.

Unaccustomed as it is to being pushed into anything, Buckingham Palace has simply said that the Queen is considering the request.

If she agrees, it will be interesting to see whether she follows the guidance of the territory's revered soothsayers, and opts for October 22.

Perry's chair

Jack Perry has pulled off a rare academic feat by being made a visiting professor at the age of 70 after a lifetime in business.

He will have to live on the job, however. He is the first foreign businessman to be made a visiting professor of the university of international business and economics in Peking.

Webb had planned to resume university lecturing and do some private consultancy work. But it seems the government believes his services are too valuable to allow them to be privatised.

Time of change

Stock Exchange officials in Hong Kong have decided to delay the official opening of the territory's new unified exchange until October next year in the

Downing Street wants to know if we have one that delivers rockets to the Department of Trade and the Ministry of Defence at the same time?

handling trade worth some \$400m a year.

He has made over 40 visits to China, has done some lecturing at various Chinese universities, and is currently the vice-president of the 48 Group of British Traders with China.

"But it will be a joy," he tells me. "My firm has an office in the city and I look forward very much to spending a year or two there. It will be a chance to influence the future trade leaders of China, who are almost all recruited from this academic institution."

Perry is chairman of London Export Corporation (Holdings). He founded the business 34 years ago for the specific purpose of opening up trade with China. Since then, he says, Chinese business has been his life. His company is now

particularly involved in planning a

joint

Letters to the Editor

Protecting the innocent in the tin crisis

Sir.—As an interested party, I am concerned that the eventual solution to the present tin crisis may well result in a complete miscarriage of justice. By this I mean the protection of the guilty and the punishment of the innocent!

I read (December 12) that at a meeting of the International Tin Council and selected metal brokers, everyone was thinking of trading starting some time in the New Year. Suggested opening dates for the resumption of tin trading keep on being postponed and I am beginning to suspect that we would very much

suit ITC if this resumption could be postponed until after January 23. By this date even every three-month contract will have passed its prompt date and so presumably would have to be immediately settled on the first day of trading. The thought has occurred to me that by imposing an artificially high price for just the first day, losses to the ITC could be slashed. If in addition, no new positions in tin were allowed to be opened on this first day, it would mean that on the next day when the market price was allowed to find its own level, there would

be no open positions left. I may have an overly simplistic mind but there does not seem to be any great urgency at the moment to settle the crisis. I believe a much fairer solution and one that would protect the innocent traders would be to state now that no matter how long the tin market is closed, each contract that was opened on October 24, would be allowed to run for an extra period to compensate for the period of closure. Thus, if the market remains closed for three months, a tin position that was due for settlement on October 23, would now be due for settlement on January 23. This gives innocent parties who had entered three-month contracts, the same amount of time as they were entitled to when the contract was entered. Nobody wishes the tin crisis to cause bankruptcies or financial disasters but equally there seems to be no reason why the innocent should be punished.

V. A. Harrison,
Ashley Harrison & Co.
94 High Street,
Henley-in-Arden,
Solihull.

The real meaning of training

From Mr R. Garstone

Sir.—In his Job Column (December 12), Michael Dixon tries to identify the reasons underlying the apathetic approach reported by Coopers Lybrand to all matters other than sending the "crown prince" to Ashridge or Harvard Business School at a cost of several thousands of pounds. May I suggest that he himself considerably understates the true importance of the training function in his definition of "instruction in specific skills."

As a line manager converted to trainer in an effort to get things done properly, I can understand his point of view, for many industrial trainers are only instructors and often have been shunted into "training" as somewhere out of the way. What I do not understand is the acclaim accorded to a race-horse trainer when the real trainers who contribute far more to the nation's coffers than Henry Cecil's annual prize money, go unsung and unseen.

Training in race-horse terms means identification and selec-

tion of the right qualities for a given job, prescribing an exercise and dietary regime to achieve fitness for purpose, building stamina, selecting appropriate exposure to progressively increasing challenges, and finally ensuring that the animal arrives at the start fully prepared to compete in the allotted race, hopefully in a like industrial training. So why the difference? The prizes for success in industry are infinitely greater than a gold cup for effort.

And, of course, most of the actual training and schooling is carried out far from the glamour and glitter of the winner's enclosure—just as in industry.

May I propose two things—

"training" means doing the job better and making a bigger contribution—and that training is now, was, and always shall be the direct responsibility of the line manager. Like safety, it is a buck that must not be passed.

Robin Garstone,
7, Pearces Meadow,
Nettlebed, Oxon.

Solicitors and commission

From the President,
Law Society

Sir.—Clive Wolman in the Lombard column (December 12) makes a inaccurate and demanding statement about solicitors. He states that if solicitors recommend endowment mortgages to their clients, they are free to pocket the insurance company's commission.

This is not so.

The guide to professional conduct of solicitors requires that solicitors disclose to their clients any secret profit or commission, and that only with their client's agreement can it be retained by the solicitor.

C. A. B. Leslie,
Law Society Hall,
Chancery Lane, WC2.

Interest on life policies

From Mr T. Oppé

Sir.—Referring to Mr Richer's letter (December 11) it must be borne in mind that the proceeds of life insurance policies cannot legally be paid out until the death of the life insured has been proved and the entitlement of the claimant has been established. It is the latter that causes delays over which a life office has no control. Moreover, it is the practice of many life offices to pay interest comment-

ing at a date earlier than the two months stated in the proposed revised statement of long term insurance practice.

There is no question of large sums of money being unfairly withheld from beneficiaries.

T. H. M. Oppé
(Secretary-General, Life
Insurance Council),
Association of British Insurers,
Aldermanry House,
Queen Street EC4.

Tracking monetary aggregates

From Mr B. Durrant

Sir.—I write in response to Michael Beestock's article of December 11—"Diminishing relevance of sterling M3." His main thesis is that "because the banking system has become increasingly competitive, M3 has become less inflationary than it used to be while the significance of M0 for the control of inflation has been correspondingly increased."

It is true that M3 becomes a less reliable indicator of future inflationary trends if the velocity of circulation is changing dramatically. The decelerating growth of sterling M3 partly reflects the increasing proportion of broad money set aside for investment balances rather than transactions purposes—a consequence of high real returns available on bank deposits. This does not however, amount to a reason to downgrade M3 in favour of M0.

The value of tracking monetary aggregates is that they are

supposed to provide information about future developments in the behaviour of output and inflation. In this respect M0 is useless. It is difficult to imagine a monetary aggregate which is more purely "demand-determined," i.e. it faithfully reflects the current level of money income. It may be well believed statistically but adds little to our knowledge of the legal questions of remedy.

The Patent Office is deemed by legislation to be capable of handling questions of validity and infringement, but only in certain limited areas. The Patent Office procedure relies primarily on an exchange of written submissions followed by a hearing; the points to be decided at the hearing having been established in the written submissions. Such a procedure is quick and cheap in comparison with High Court litigation where it all too common for both parties to be in the dark as to the points to be argued.

If legislation were passed such that the Patent Office determined the technical questions of infringement and



Antique style at the top

From Mr B. Dowling

Sir.—I was delighted to read in Colin Amery's article (December 9) that the committee at Lloyd's has expressed its own opinion of the inescapable insult it has done to the skyline and vistas of our City by deciding "it wants to escape from the world of high tech-

nology on the top two floors and has commissioned a leading French decorator to do up the rooms in a nautical style."

Such candour does the committee credit.

Brian Dowling,
1 Meadow Croft,
Hawthorne Road,
Bickley, Kent.

Patents and litigation

From Mr J. Boff

Sir.—Mr Hermann's article (December 5) raises some important points concerning the costs and complexity of patent litigation. In particular, the efficient review of current litigation procedures highlights the absurdity of attempting to solve what are essentially technical questions in a traditional legal framework.

Considerable savings in time and cost could readily be achieved if the technical questions of infringement and validity were separated from the legal questions of remedy.

The Patent Office is deemed by legislation to be capable of handling questions of validity and infringement, but only in certain limited areas. The Patent Office procedure relies

primarily on an exchange of written submissions followed by a hearing; the points to be decided at the hearing having been established in the written submissions. Such a procedure is quick and cheap in comparison with High Court litigation where it all too common for both parties to be in the dark as to the points to be argued.

If legislation were passed such that the Patent Office determined the technical questions of infringement and

validity and referred the matter of remedy to the courts, then the best possible result would be obtained; technical matters being decided by technical people and legal matters by legal people.

The same type of division of responsibility could remove the need for the proposed Common Patent Appeal Court. The present justification for this animal is that it would ensure a common standard of patentability in the EEC. If the technical questions of infringement and validity were determined by the European Patent Office at the outset of proceedings and the relevant national courts determined the remedy, then this object would be simply achieved. Of course this is too simple and sensible for the EEC.

UK patents litigation procedure is the most expensive in Europe. It is no use arguing that the Rolls-Royce of procedure is an essential ingredient since companies can only afford a "Minipat" the individual inventor and innovator, much beloved of popular mythology, who cannot afford even a moped.

J. C. Boff,
94 Cutlers Lane,
Pinner,
Middlesex.

UK patents litigation procedure is the most expensive in Europe. It is no use arguing that the Rolls-Royce of procedure is an essential ingredient since companies can only afford a "Minipat" the individual inventor and innovator, much beloved of popular mythology, who cannot afford even a moped.

Put like this, the working party's proposal may not sound so very radical. However, this "ideal" structure involves the abolition of the following:

mortgage interest relief, non-domestic rates, corporation tax, capital gains and capital trans-

fer tax, and employers' and employees' national insurance contributions.

Small wonder then that the package is presented only as a long-term goal.

SOME COMMENTATORS have suggested that our entire income based tax system should be replaced with an expenditure based system. Even if a root-and-branch change of this kind were desirable, it would, I believe, be wholly impracticable and unwise.

But I do not believe we can afford to opt for the quiet life and do nothing. So I have chosen the middle way, to introduce reforms, some of them far-reaching, within the framework of our existing income based system.

—Nigel Lawson,
Budget speech 1984.

WHAT Mr Nigel Lawson, the Chancellor, dubbed 18 months ago, as wholly impractical and unrealistic was yesterday put forward by a group of sober businessmen as the only logical long-term reform of the British tax system. A Confederation of British Industry working party, led by Sir Trevor Holdsworth, chairman of GKN, and consisting almost entirely of senior executives of public companies has recommended that "taxation should be levied on spending and on transfer of wealth rather than on earnings and savings."

The working party bases its proposals for long-term reform on three principles. The first is "fiscal neutrality": the notion that taxes should interfere as little as possible with business and personal decisions—in other words the tax system should cause the minimal distortion of product, labour and financial markets.

The second principle is that good taxes are those that are "perceptible" rather than hidden from the electorate. Visible taxes bring out the true burden imposed by heavy public spending.

The third principle is that effective support for the needy and less fortunate is an essential part of any reform seeking to secure the long-term health of a growing economy. Generous and cost-effective support requires the targeting of social security benefits and, as important, the formal integration of the tax and social security systems.

Armed with these apparently uncontroversial principles, the CBI working party has outlined the structure of an "ideal" tax system. The main elements are:

• Value added tax broadened to cover virtually everything presently excluded including food.

• Gifts and bequests, other than those between spouses, taxed at the standard 40 per cent—in other words to be regarded as expenditure by the state.

• An "expenditure" base for direct taxation—in other words people will pay tax only on the income they consume: all net savings and investment would be tax-deductible but there would be no other exemptions.

• Particulars of the proposed new system are not yet clear. However, this "ideal" structure involves the abolition of the following:

mortgage interest relief, non-

domestic rates, corporation tax,

capital gains and capital trans-

fer tax, and employers' and

employees' national insurance contributions.

All this effort has however,

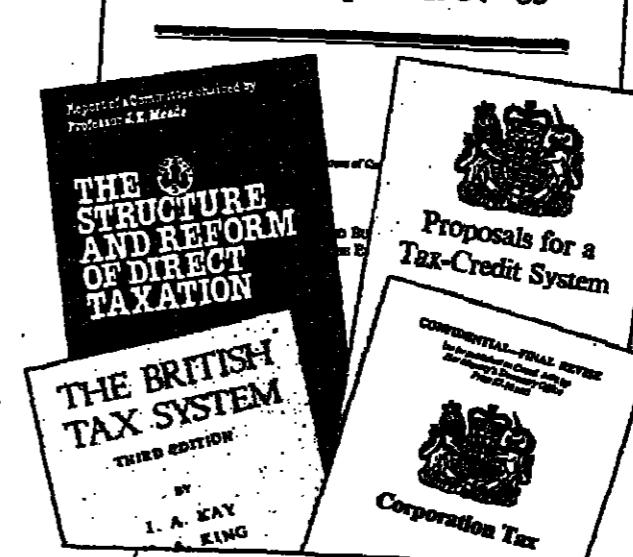
added up to very little. The

British tax system remains

exceedingly complicated and

far from the ideal of fiscal neutrality. What has

Financial Statement and Budget Report 1984-85



The CBI gives Lawson some food for thought

By Michael Prowse

been missing in official thinking has been a coherent long-run strategy; the exigencies of politics may mean that only incremental progress is possible in any given Budget, but this makes it more important that the incremental changes are all in the same direction and add up to something worthwhile in the longer run.

The difficulty of achieving durable reform without an explicit blueprint setting out longer term goals is highlighted by Mr Lawson's experience. It is hard now to remember quite how much excitement about tax reform was generated in the 1984 Budget. The changes to corporation tax were widely regarded only as a curtain raiser to sweeping reform of personal tax. This did not materialise partly for political reasons but also because the Chancellor's "middle way" actually led nowhere.

Mr Lawson's corporation tax changes and his eventually abortive attempt to tax pension funds both ran against a strong intellectual tide. Both were inconsistent with a move from an income to an expenditure based tax system. The CBI working party, for example, proposes the re-introduction of capital allowances for industrial investment (at 75 per cent rather than 100 per cent of allowable expenditure) and the "levelling up" of tax exemptions in the savings market (all forms of savings including individual share purchases, it says, should enjoy the present privilege of pension funds).

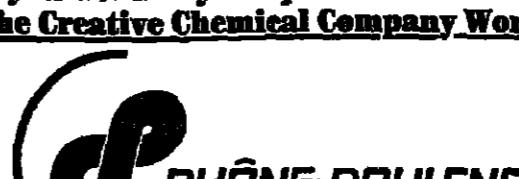
The CBI's endorsement of the expenditure tax approach to fiscal neutrality does not come as a complete surprise. Its research was directed by Mr Stanley Wright, a former merchant banker and senior Treasury official, who not only participated in the Heath Government's attempts to straighten out the tax system but who also sat, briefly, on the Meade Committee, which reported in 1978. Professor James Meade, Nobel laureate in Economics, who first put the case convincingly for a shift to expenditure-based taxes.

Academics interested in fiscal neutrality have long favoured the Meade approach. The most encouraging aspect of the CBI report is that businessmen have finally climbed aboard the same bandwagon, recognising the superiority of neutralising to ad hoc attempts to help specific industries. Early next year the Treasury is due to publish another green paper on tax reform. The danger is that it will concern itself with narrow questions about matrimonial taxation and the transferability of tax allowances. Given existing anomalies it would be helpful if Mr Lawson also made an effort to tackle bigger questions—the most important of which is the appropriate tax base for the 1990s.

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AN INTERNATIONAL PROPERTY SERVICE

LATIN AMERICANS MAY PROPOSE ALTERNATIVE SCHEME FOR DEBTORS

Cartagena counter to Baker plan

BY JIMMY BURNS IN MONTEVIDEO

PRESIDENT JULIO Sanguinetti of Uruguay yesterday signalled that Latin American countries might be on the verge of formulating a bold counter-proposal to the Baker Third World debt initiative in an effort to arrest more effectively the flow of capital from the region to industrialised nations over the next three years.

Inaugurating the fourth ministerial meeting of the 11-nation debtors' group of Latin American debtors owing more than \$350bn, President Sanguinetti said the Baker plan had recognised the political dimension to the current debt crisis but it was "insufficient" as a short-term measure.

Mr Sanguinetti did not spell out what form the counter-proposal should take, but the ministers appear to have taken the speech by Cartagena's ad hoc secretary as a clear mandate to move beyond mere rhetoric and towards the adoption of more concrete measures during the two-day meeting.

The ministers will discuss proposals formulated by the technical meeting of the group. The proposals are expected to focus on a call for greater funds than those envisaged under the Baker plan.

Mr Sanguinetti singled out Argentina as an example of discipline

"It is no longer sufficient that we simply recognise the problem. We need to take greater and bolder steps. We need to understand that we are in an emergency situation, and that the time has come to take emergency measures," he said.

President Sanguinetti's speech - warmly applauded by the 11 foreign and finance ministers present - falls well short of the public endorsement of the Baker plan announced over the last two weeks by multilateral agencies and commercial banks.

President Sanguinetti, however, appeared anxious not to convey the impression that the group was bent on confrontation, signalling instead a new mood of pragmatism mixed with tactical militancy.

He specifically ruled out a repudiation of the foreign debt as demanded by some countries who claim one policy and in practice follow another" - a tacit reference to Cuba, which this year tried to get the Cartagena group to support its call for a unilateral moratorium while maintaining the best of relationships with its Western and Soviet creditors.

Mr Dante Caputo, the Argentine Foreign Minister, predicted that the ministerial meeting would produce concrete proposals covering the

and rationality" although at no point did he explicitly mention the International Monetary Fund, the question of which has been questioned publicly by some countries.

The speech urging ministers to provide the region's presidents with tools with which to build a more foolproof solution to the debt was interpreted as confirmation that the Cartagena group might be moving away from rhetoric and towards producing specific counter-proposals aimed essentially at taking the Baker plan a step further to ensure growth while providing immediate relief to cash-strapped nations.

Proposals by experts of all 11 countries are understood to involve greater funds than those made available under the Baker plan. There are also new, improved terms and conditions on new commercial loans and extended export credits as a way of compensating for what Mr Sanguinetti yesterday described as a "dramatic" fall in commodity prices in addition to persistently high US interest rates.

Mr Dante Caputo, the Argentine Foreign Minister, predicted that the ministerial meeting would produce concrete proposals covering the

Brazil offers to negotiate, Page 4

Carbide launches \$2bn share buyback

BY PAUL TAYLOR IN NEW YORK

UNION CARBIDE, the beleaguered US chemicals group, has launched a \$2bn share buyback plan as part of a two-step "poison pill" defence in an attempt to block a hostile multi-billion-dollar takeover bid by GAF, the US special chemicals and building products company.

Carbide rejected GAF's sweetened \$63-a-share or \$4.2bn all-cash bid for the 90 per cent of Union Carbide it does not already own as "grossly inadequate and unfair". It said its board authorised the repurchase 35 per cent of its stock for a package of cash and notes it valued at \$295m, a share or a total of \$295m.

The share buyback, comprising \$20 in cash and \$65 in intermediate

and long-term debt securities, covers 23.55m shares and is open to all shareholders, including GAF, which holds a 10 per cent stake in Carbide, acquired earlier this year for \$43m a share.

However, Union Carbide gave a warning that if GAF increased its existing stake to 30 per cent it would be excluded from a second stage of its anti-takeover defence under which Carbide would repurchase the remaining 35 per cent of its stock at the same package price.

If completed, that form of controversial two-step poison pill defence, which has been used successfully by other US groups to fend off

unwanted suitors, might leave GAF in control of a chemicals giant laden with debt. It still faces billions of dollars in lawsuits stemming from the toxic gas tragedy that killed over 3,000 people and injured 200,000 at Union Carbide's plant in Bhopal, India, a year ago.

Union Carbide had been expected to resist the GAF takeover bid, although the share buyback plan still came as a surprise to Wall Street. The large proportion of debt securities contained in the Union Carbide buyback offer might prove a stumbling block if shareholders view the securities as lacking marketability.

Yesterday, in the wake of the announcement, Union Carbide's stock

rose by \$1 to \$704 a share in early trading.

Mr Warren Anderson, Union Carbide's chairman, announcing the \$2bn defence plan, described the GAF bid as "a bootstrap, junk bond, bust-up partial takeover." Mr Samuel Heyman, GAF's chairman, earlier sweetened its original cash and paper takeover offer to an all-cash bid and offered to discuss "any aspect of its proposal, including price, whether or not there are other bidders." That proposal was seen on Wall Street as an indication that GAF might be willing to raise its bid.

GAF is expected to challenge the poison pill defence in the courts.

Belgian police arrest terrorist suspects

By Quentin Peel in Brussels

BELGIAN POLICE yesterday arrested four terrorist suspects in what might be the long-awaited breakthrough after 27 bombings claimed by the so-called Fighting Communist Cells (CCC) group since October last year.

Officials of the Justice Department said the arrests, in Namur, 50km south of Brussels, also netted a cache of "heavy arms" and included the apprehension of Pierre Carette, a long-standing Belgian left-wing activist associated with the French group Action Directe. The three other suspects in detention were also said to have been known to the police.

The outcome of the operation, which involved secret service, national and local police, will come as a considerable relief to the Government, which has endured fierce criticism from the public for failing to halt a wave of violence. That has included an intensive campaign of bombings attacking banks, companies and Nato installations.

The most recent of those was last week when for the first time the CCC group claimed responsibility for an attack on a Nato fuel pipeline outside the Belgian border in France.

However, a separate group of supermarket raiders, known as the Brabant Gang, are still at large. While the CCC appear to have attempted to avoid killing - the death of two firemen at one bombing was widely attributed to police error - the supermarket gang have systematically fired on innocent bystanders, killing more than 20 since they first emerged in 1982.

Pierre Carette first came to public attention in the 1970s as a public supporter of jailed terrorists in West Germany.

As far as can be judged from the technical annex to the White Paper

Shareholders back Westland

Continued from Page 1

tered to requisition such a meeting.

So far, Lloyds Merchant Bank has been unable to gather such support among institutional shareholders, which include the Prudential, Allied Unit Trusts and Touche Remy. However, they can count on the backing of Mr Alan Bristow, the former boss of Bristol Helicopters, who mounted an £80m City consortium bid for Westland earlier this year.

Mr Bristow, who called off the bid when he discovered the parlous financial state of Westland, said last night that the US deal had been concluded with "indecent haste" and would reduce the Westland workforce to "a bunch of eunuchs" relying on US sub-contracting work.

The offer which the European consortium will submit to Westland's shareholders involves two key elements: an offer to subscribe £30m for new capital in the company, contributed equally by the four companies, which could be increased if necessary; and an offer of new work to tide Westland over the next four years before work begins on a new naval and utility helicopter, the EH 101, jointly with Agusta of Italy.

The new work, which is estimated to amount to some £135m would be transferred from Aerospatiale and Agusta. There would also be an order for six more Sea King helicopters from the British Ministry of Defence, made possible, officials say, by savings which would come from future collaborative helicopter production.

The offer of the consortium was submitted to Lazarus Bros, last Friday.

It consists of the main offer as detailed by Lloyds, with letters from Aerospatiale and Agusta, together with political undertakings from the Defence Ministers of France, Italy, Germany and Britain.

In an accompanying letter, Mr Michael Heseltine, the UK Defence Secretary, makes clear that the undertakings are conditional on the European offer being accepted by Westland.

They cover the general willingness of the four governments to collaborate on the production of the three main types of military

helicopter - the new heavyweight utility aircraft, the EH 101, being developed by Agusta and Westland

a middle weight helicopter for development by the four countries and the Netherlands, known as the NH 90, and the possibility of a joint light attack helicopter.

This aircraft is the subject of a second provisional agreement arrived at late last week when the four ministers managed to reach an agreement that has long eluded them on the development of a single battlefield helicopter. This will replace rival plans for an Anglo-Italian aircraft and a Franco-German one.

Mr Bristow, who had revenues of £40m in its last financial year, has nearly doubled in size since 1983, mainly through acquisition. Shearson Lehman Brothers, the New York investment bank, said in a recent research report that it expected MidCon to be "victorious" in the coming battle in the US gas pipeline industry.

WB Partners says that the bid is "consistent with the strategies of Wagner & Brown and Freepoint-McMoran to diversify their assets in the natural resources field through a strong, competitive well managed company. If successful, WB Partners intends to leave MidCon's management in place and will operate it as an independent company which will keep its own headquarters, name and operations.

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MidCon officials said yesterday that they were reviewing the offer, but Wall Street analysts familiar with the company said that they did not expect that it would be welcomed and speculated that WB Partners would have to offer upwards of \$75 if they wanted to take control.

In the year to end September 1985, MidCon earned \$4.80 per fully diluted share.

UK plans welfare state changes

Continued from Page 1

Lobby groups for Britain's poor

remained unimpressed with the plan and were especially critical of the plan to make every household, regardless of means, pay 20 per cent of his or her domestic property tax bill. One group calculated that this, coupled with £450m in cuts in the overall housing benefit budget, would mean a 24-year-old single person earning £65 a week and paying £15 a week in rent and £8 in property tax would be £13.70 worse off altogether.

Some tables indicate no immediate losers because the Government will protect people's "cash position at the point of change" so they do not lose dramatically overnight.

The protection will cover a 12-month period. But many calculations are already redundant because they fail to take account of the fact that everybody will have to

pay 20 per cent of their own property tax bill after Mr Fowler's failure to persuade Mrs Margaret Thatcher, the Prime Minister, to recommend to her Cabinet an exemption for old age pensioners.

The effects of structural changes, taking this property tax provision into account, show as big losers pensioners between 60 and 79 (especially single pensioners), the unemployed without children, and all non-pensioners without children, especially the single under-25s.

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The

SECTION III

FINANCIAL TIMES SURVEY

JAPANESE INDUSTRY

A stronger yen and protectionist pressures in customer countries are presenting new challenges for Japan's industries. The big exporters are adapting by stepping up their investment in overseas production facilities.

The emergent multinationals

By Carla Rapoport
In Tokyo

ONE'S JOB is the core of one's life in Japan. Despite the patina of Western modernisation throughout the country, Japan is still a place where obligation — to one's family, to one's employers and to one's country — is still paramount.

The brightest students from Japan's best university vie with each other for jobs at Japan's top companies and top Government departments. It all makes for an industrial vitality with which it is hard for Westerners to compete.

Yet, despite its fertile cultural soil, the sympathetic bent of its Government and remarkably stable political structure, Japan's industry is facing severe challenges. The way in which it is meeting these challenges is causing noticeable shifts in the country's industrial structure, in relations within industry between employer and employee and in the way Japan does business itself.

The first of these challenges is the product of exchange rate policy and of success itself.

Thanks to a weak yen and high productivity, Japan's industrial growth has been exported over the last few years, with Japan building up power and trade surpluses with the West.

Pre-tax profits for Japan's top 400 publicly listed companies in the year ended last March increased by 21.5 per cent, compared with 13.5 per cent in the year earlier.

Demands for protectionist legislation in the US, plus a raft of anti-dumping suits from the FEC, however, look like calling a halt to this.

A determined bout of intervention by the Bank of Japan in September has since led the yen to higher ground, it is now standing at a four-year high of around 300 to the dollar.

Further, led by Prime Minister Yasuhiro Nakasone himself,

the Government is pressing

companies both to import more and build more production facilities overseas.

Toyota, Japan's largest car makers, for example, will break ground next year on its first US plant. Matsushita, the world's largest consumer electronics company and one of



The ability of big groups to redeploy workers from declining sectors to growing ones has been one of the strengths of Japanese industry. As change affects older industries like steel and shipbuilding quickens, the opportunities may diminish

Japan's major exporters, is talking about starting an import company next year.

Still, the yen's sharp appre-

ciation for the most part has been swallowed by Japan's industry with few complaints.

Most exporters are now work-

ing to wring further efficiencies out of their production line, or

gearing up for new products, or

that can command a better price.

Anyway, outside Japan

most Japanese companies say

their main competitors are

other Japanese companies, who,

after all, have the same cur-

rency problems.

Companies may, however,

be underplaying the yen's effect

on their export strength, as

GNP growth is already projected

to be markedly affected by the

yen's appreciation. Some over-

seas production has now become

vital for most large exporters.

Just how soon Japan's com-

panies will be investing in over-

seas transform themselves into

multinationals along the lines

of their counterparts in the US

and Europe is unclear, though

there are signs that the tradi-

tionally slow pace of change is

picking up. The Ministry for

International Trade and Indus-

try (Miti) reckons that overseas

investment by Japanese com-

panies is now growing by 14

per cent a year, compared with

around 6 per cent domestically

on average. By the year 2000

Miti reckons 10 per cent of

Japanese production will be

offshore, compared to 3 per

cent currently.

A further challenge is pre-

sented for Japanese industry by

economic pressure both at home

and abroad. The economic out-

look for two of its prime trading partners, US and China, remains uncertain. Japan's exported machine tool industry, which

came from nowhere in ten years

to become the world's leader, is

now getting anxious over its

future prospects. "Our orders

were very strong at the begin-

ning of the year, but they

are not so strong now and we

are worried about the next year.

The US economic situation is

worrying," says Mr Shinshichi

Abe, executive director of

Japan's machine tool builders'

association.

At home Japan has its share

of declining industries, belying

the image abroad of Japanese

industry as a well-ordered

monolith, the success of which

is assured by judicious co-

operation between government

and industry associations oiling

the wheels of commerce. There

is a large degree of communica-

tion between industry and govern-

ment. This has not pre-

vented severe problems in some

sectors. Japan's pharmaceutical

industry, for example, is suffer-

ing from deep cuts in the prices

at which it can sell its products

to the national health service.

Other industries are in more

serious decline, such as steel

chemicals and textiles. Very

few of these industries may soon

have an impact on Japan's

unique social contract between

industrial employer and em-

ployee, which traditionally has

guaranteed a job for life to

those working for the big cor-

porations. At Brother Indus-

tries, the typewriter company,

for example, an imminent shift

from exports to local produc-

tion to Europe—prompted by an

in petrochemicals and oil re-
fining), but with varying degrees
of success. In the heavily over-
manned distribution sector,
rationalisation is well underway.
Japanese companies, not only
foreigners, suffer from the high
added costs of multi-tiered dis-
tribution networks in host of
product areas

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Photographs by Ashley Ashwood	

anti-dumping case—is causing
anxiety.

This anxiety is not so much
over anticipated loss of jobs at
home but possible job losses at
its main suppliers. Brother
fears that shifting production
and thus component sourcing
to Europe will mean a damaging
lack of business for its local suppliers.

Like most large Japanese
companies, Brother is dependent
on smaller companies for a range of components right up
to its most sophisticated parts.
Indeed, it is around 25 per cent
of employment in Japan for
workers in these smaller compa-
nies. Yet, although new circum-
stances have presented new
challenges, Japan's industry
is showing no lack of confidence
in the country's ability to adapt and indeed to remain a
formidable international competitor.

"Japanese industry is
restructuring itself constantly,"
says Masaya Miyoshi, senior
executive with Japan's
Keidanren, Japan's federation
of leading businesses.

"This time it is the rapid
appreciation of the yen and
pressure from outside in terms
of trade friction, but the industry
is changing on the strength of private initiative,
rather than aid from the Government,
and that will continue to be the pattern for the future."



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Close-Up of Japan is an exhibition of modern culture that Mitsui sponsor. Earlier this year it was in London and now it's in New York, the exhibition helps bring the music, dance, films and modern art of today's Japan to people everywhere.

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Japanese Industry 2

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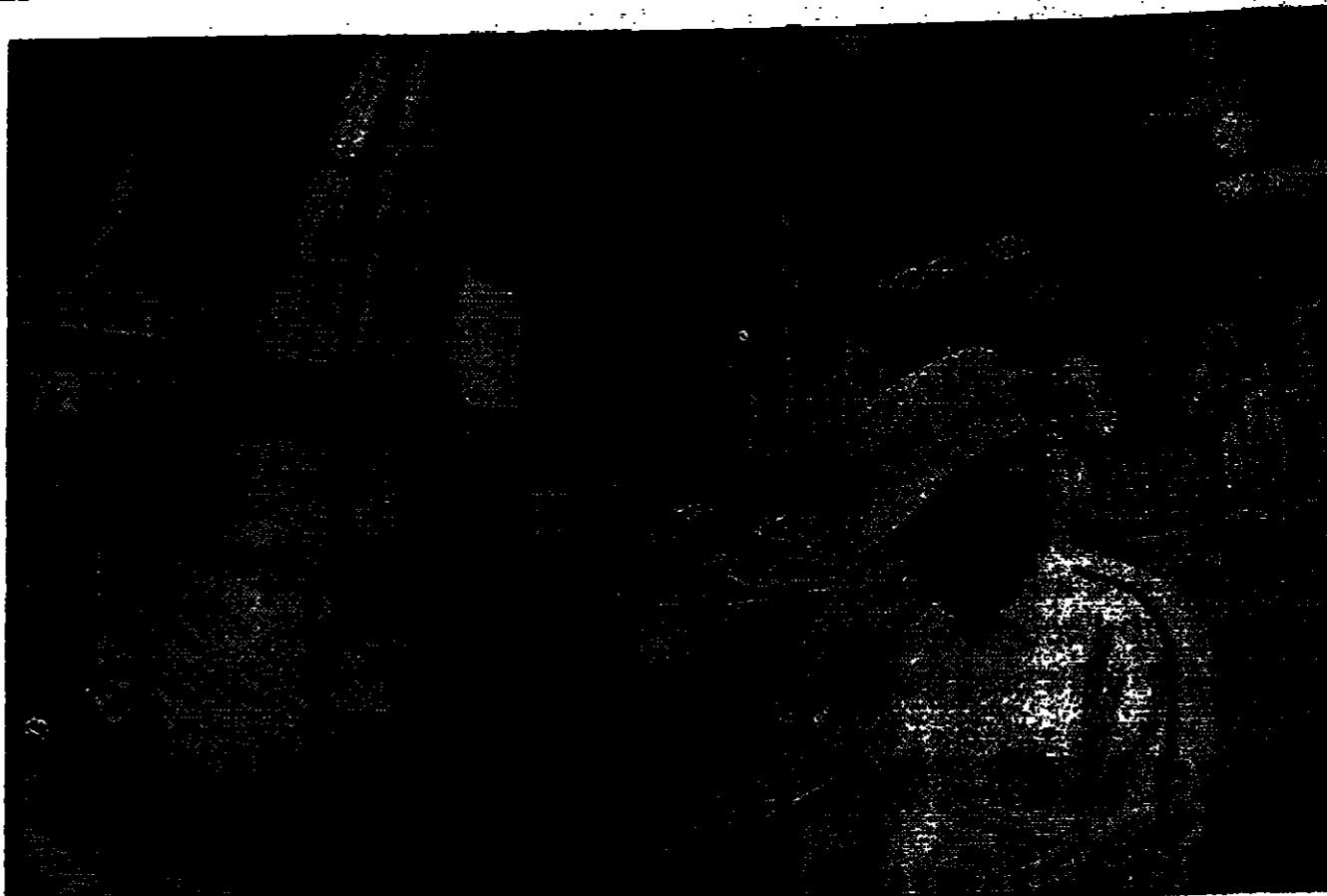
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The distilling room of the Suntory plant at Hakushu

Smoothing out difficult passages

Industry & Economy JUREK MARTIN

THE Japanese Government has announced, with little fanfare, a package of measures designed to help smaller export-oriented companies whose order books had been adversely affected by the 20 per cent appreciation in the value of the yen in the last few months.

It was not an exceptional package—safety net combination of US\$500m-worth of low interest loans, some relaxation of credit controls, and a bit more muscle for the state banks which traditionally cater to small companies. It was, however, a demonstration of how Japanese industrial policy works, especially when the economic climate is less than optimal.

Japan has experienced two good economic years, with real growth of more than 5 per cent in 1984 and probably approaching 3 per cent this year. The odd spectacular bankruptcy aside, most of the economy's vital organs are functioning well, with consumer inflation of not much more than 2 per cent and unemployment of 2.5 to 2.7 per cent.

The consensus view, however, is that 1985 will not be so good and fiscal policies are adjusted. Some forecasters say real expansion may be only a little more than 3 per cent and the export trade is bound to suffer from a higher yen. If the US and European economies also turn down, then the adverse effect of currency appreciation will be compounded.

There is no clear consensus as to what Japan should do to stimulate sluggish domestic demand and offset lower export growth. In October, the Government introduced a ¥4,000bn (US\$20bn) domestic demand programme. Mr Satoshi Sumita, Governor of the Bank of Japan, characterised this as the "selective expansion of fiscal outlays"—in other words, delicate fine tuning.

But the country, and much of the industrialised world, is waiting to see if the Government will cut the fiscal bull by the horns with a tax package.

The politicians want a tax cut. The Ministry of Finance is concerned with a \$80bn budget deficit and formidable refinancing obligations, and the advo-

cates of tax redistribution, including new indirect levies, are lined up on all sides. The suspicion is that it will be months before a tax package emerges.

It is into this vacuum that industrial policy steps, not as a magic potion but as a smoother of difficult passages. It will be sectoral, discrete, and probably will not involve vast amounts of money. There will be no single master hand at the controls—not the MOF, not the Ministry of International Trade and Industry (MitI), nor the business establishment.

Japan enjoyed closely co-ordinated policymaking in its post-war reconstruction period and is in a prime position for growth in the 1980s. But it was easier then to establish clear priorities in an emerging industrial economy.

Today, the economy is mature, its non-industrial sectors are becoming predominant and industrial policy's imperatives, with the exception of some old varieties such as the equitable, controlled distribution of energy supplies, have become much more diversified and indirect.

Mr Shintji Fukukawa, director-general of MitI's industrial policy bureau, has described the goals of industrial policy as to "maximise private entrepreneurship by making the best use of the market mechanism."

However, the market in reality is imperfect, unlike the market depicted by economic theorists. This means that some additional measures, in the form of guidance and incentives, are needed to minimise the imperfections of the market and to make up for its imperfections.

MitI's government's rationalisation of aluminium and petrochemicals continue, but on a less dramatic or controversial scale. MitI is slowly succeeding in bringing order to domestic oil refining and distribution, turning 13 companies into seven by merger and pushing for further cuts in refining capacity.

MitI is even about to allow the import of some foreign gasoline, but whether it is allowed to amount to more than a trickle and open MitI's delicate refinery allocation and pricing policies is doubtful.

There are other elements which affect industrial policy.

Most obvious is the de-nationalisation programme, telecommunications, tobacco and salt to date with railways and airlines on the drawing board. It is not privatisation on a British scale as the Government still owns all the shares in NTT and will remain the majority owner. But it has per-

Nominal GDP by industry (Yen)

	1970	1980	1983	1985
Agriculture, forestry and fishing	4,463	8,375	9,096	9,298
Mining	621	1,245	1,164	1,214
Primary industry total	5,084	10,221	10,263	10,464
Foodstuffs	2,785	5,758	5,773	5,865
Textiles	1,426	2,979	3,217	2,624
Pulp and paper	790	1,885	2,252	2,364
Chemicals	2,222	4,910	6,394	7,024
Petrol and coal	1,249	2,285	3,057	3,585
Ceramics, earth and stone	1,110	2,062	3,159	3,421
Metals and metal products	4,548	12,214	10,614	11,918
General machines	2,811	6,035	8,169	9,466
Transport machinery	2,550	5,638	11,520	15,008
Freshwater extraction	437	1,456	1,691	1,925
Other manufacturing	3,947	10,246	12,617	12,723
Construction	5,682	21,181	21,574	23,874
Tertiary industry total	32,001	82,863	105,506	119,184
Electricity, gas and water supply	1,857	6,490	9,965	10,271
Wholesale and retail	10,594	21,251	21,518	25,918
Finance and insurance	2,432	12,598	15,369	16,462
Real estate	5,375	24,344	30,525	37,282
Transport and communications	5,822	16,771	18,652	21,564
Services	7,833	23,155	34,097	40,895
Government services	4,642	20,331	23,919	27,643
producers	679	1,376	5,537	6,347
Other services	-2,970	-11,160	-13,330	-15,564
Interest				
Tertiary industry total	33,625	115,833	142,101	166,402
Total	72,833	225,833	275,895	312,424
Industry total	76,519	221,923	257,870	294,819
Forecast				

Source: Japanese Economic Research Centre

mitted the introduction of competition.

There are still plenty of rules to the new telecommunications game but they are different ones.

The government's rationalisation of aluminium and petrochemicals continue, but on a less dramatic or controversial scale. MitI is slowly succeeding in bringing order to domestic oil refining and distribution, turning 13 companies into seven by merger and pushing for further cuts in refining capacity.

MitI is even about to allow the import of some foreign gasoline, but whether it is allowed to amount to more than a trickle and open MitI's delicate refinery allocation and pricing policies is doubtful.

What matters most in the short term is tiding small companies over their difficulties, as in the recent package, and promoting technological innovation.

The MitI-inspired fifth generation computer project has attracted much attention, not all favourable, but it is the discreet promotion of research into new materials, biotechnology, fine

ceramics and the like which probably counts for more.

Although total Japanese research and development outlays are similar to those in the West, the Government shoulders only about half the Western load. Mr Fukukawa and others maintain this has skewed Japanese R & D away from pure research in the direction of commercially applicable product development.

MitI's fledgling Centre for Research Facilitation in Fundamental Technologies is designed partly to rectify this. In supplying risk capital and collecting and re-channeling research data, it will operate as the government's judge and jury over what the private sector should be getting into.

This is a demonstration of the industry's control that marks industrial policy. A word in the right quarter, a touch of "administrative guidance" here and there can, in the Japanese manner, make for a more effective industrial policy than vast capital outlays on cut-and-dried economic plannings. It is designed, as Mr Fukukawa notes, to make markets work better.



A smile you can bank on.

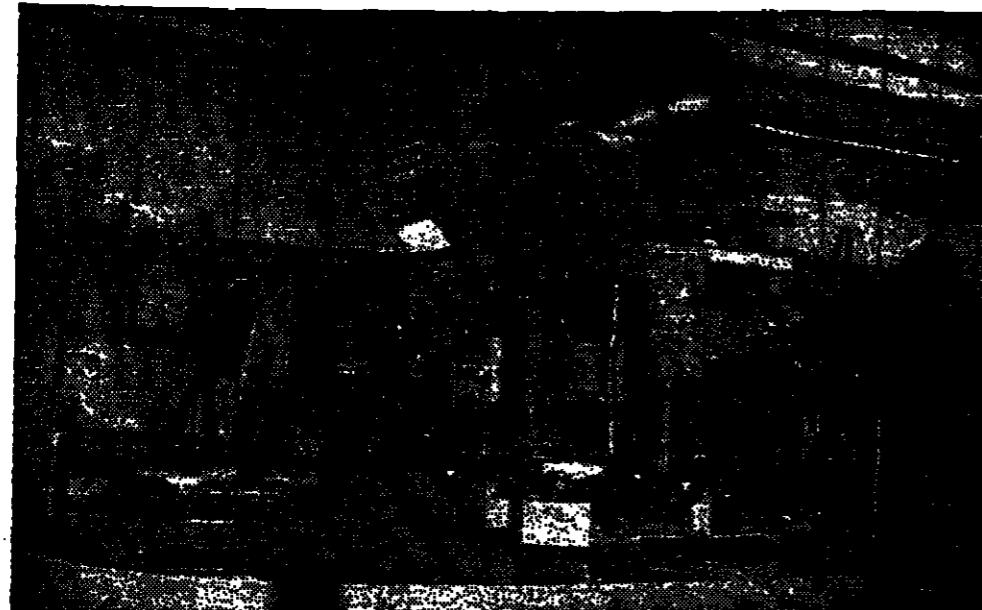
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Japanese Industry 3



PROFILE: YAMAZAKI

Overseas output to rise

FORMED IN 1919 by Mr Sadaoichi Yamazaki to make raw-mat weaving machinery, Yamazaki Machinery Works began making machine tools in 1922. It made its first sales outside the 1960s when it built a large plant in the Onguchi suburb of Nagoya and opened sales offices in the US and West Germany.

In the 1970s, the company, which is still family owned, developed its own numerical controls in co-operation with Mitsubishi Electric for machining centres and lathes. It also became the first Japanese machine tool builder to start manufacturing in the US, opening a plant near Cincinnati.

Teruyuki Yamazaki (above) and a machining centre (left) made by his company being used at Dowdeswell Engineering in the UK

Yamazaki does not publish its financial results but Mr Teruyuki Yamazaki, president, says that on the basis of the published reports of other Japanese producers, his company is the largest machine-tool builder in the country.

Outside estimates put Yamazaki's annual revenues at about Y120bn (\$585m), which would make it the largest machine-tool company in the world, slightly bigger than Cross & Trecker of the US. It is also a successful company. Mr Yamazaki says it will have record sales and profits this year.

The company has a broad product line and most of the 200 or so machines it manufactures every month are popular, middle-of-the-range NC machining centres and lathes. Yamazaki has always been an enthusiast for new technology and in the forefront of developments in flexible manufacturing systems (FMS).

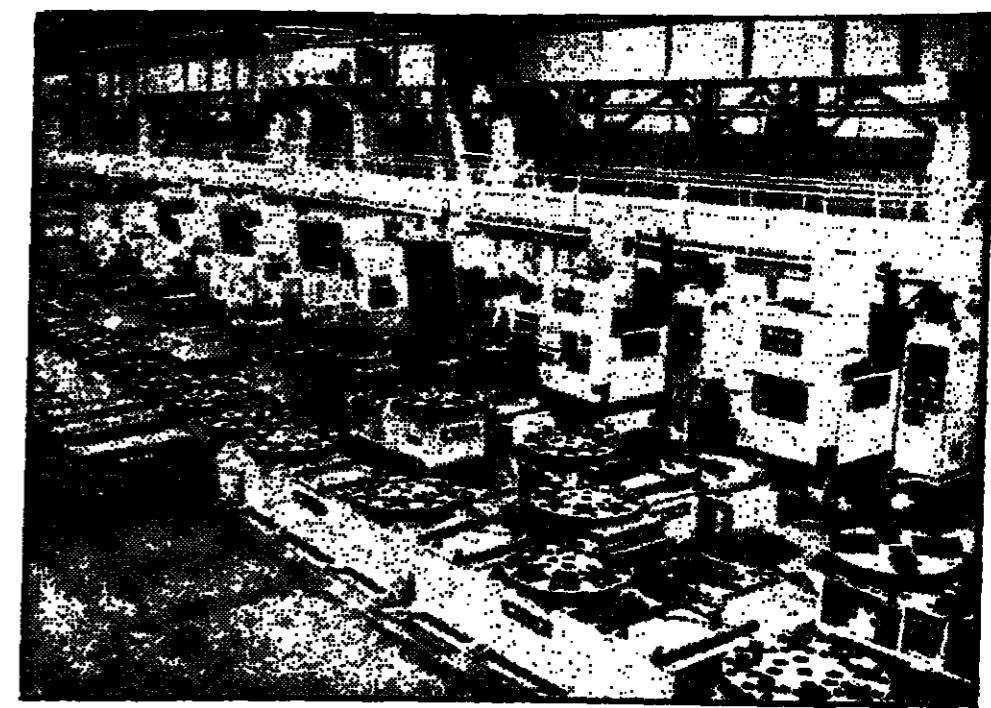
These experiments appear to show that flexible manufacturing systems are not yet cost-effective in most applications.

"The price of FMS has to come down," Mr Yamazaki says. "People cannot afford it."

"Also, when you look at the level of the technology, it is clear that we are still in the development stage. But it will get better."

Mr Kinruki Degawa, president of Hitachi Seiki, another leading machine tool builder, agrees. The company has built about 30 FMSs, but still finds them very difficult.

"We know the goal, but we do not know the way to get there," he says, "and there are few customers that use them well."



Yamazaki's new Minokamo factory

PROFILE: AMADA

By IAN RODGER

Marketing holds the key

Dominant and profitable position

Machine Tools

IAN RODGER

TRADE FRICTION may be in the air, now recession in the world's manufacturing industries may be on the way, but it is high summer in the Japanese machine tool industry. Unprecedented prosperity oozes from every showroom head office, from every fresh batch of statistics, from every company financial statement.

This year the Japanese industry will see record sales of more than Y1,000bn (\$4.8bn), making it at least 50 per cent larger than the next largest producer, the Federal Republic of Germany. Ten years ago, Japanese output was worth only Y230bn, outranked not only by West Germany, but also the US and Soviet Union.

Today Yamazaki, Japan's largest machine-tool builder, and the rest of the companies in the sector dominate their home market, the US and have strong positions elsewhere. Like the Japanese makers of cameras and motorcycles, they are now competing largely against each other in the US, having swept aside local competition.

In Nagoya, where much of the industry is concentrated, they joke about a fresh outbreak of the battle of Mount Komaki, a reference to the pre-Shogun era battle near the city between two tribal chiefs.

Today two-thirds of Japanese machine tools made are numerically controlled. That, together with the Japanese passion for product quality and reliability, gave them a significant edge over Western competitors.

By the time the US and European builders realised what was happening it was too late for many to catch up. The shake-out in the US has been particularly severe, as the Japanese mainly coincided with a strong dollar, which made it difficult for US builders to be price competitive.

Japanese exports to the US have risen from Y120.6bn in 1980 to Y148bn last year. Japanese producers now account for nearly half of sales of NC lathes and machinery centres by value and 22 per cent of total machine-tool sales in the US.

Western European machine-tool builders have been more

successful at responding to the Japanese challenge, and have been helped in some cases by government protectionist measures. Japanese exports to Europe have declined from a peak of Y70.1bn in 1980 to Y56bn last year.

The Japanese machine tool builders recognise that while conditions may be very favourable, there are some dark clouds on the horizon.

• The rising value of the yen is forcing them to raise prices in most export markets. Most companies want the increases to offset the decline in the value of the dollar in recent months (about 15 per cent against the dollar). But the export leaders, Yamazaki and Amada, are being coy. Mr Teruyuki Yamazaki, chairman, says he hopes to raise US prices by 14 per cent but plans to leave European prices untouched. Amada is leaving the decision to its US subsidiary.

• Engineers are suggesting as many economies in many countries as possible. "Orders were very strong at the beginning of the year but are fading, and people are worried about next year," says Mr Shinshichi Abe, executive director of the Japan Machine Tool Builders Association (JMTBA).

• Protectionist sentiment, particularly in the US, threatens to limit exports by Japanese builders. "We will be in a disastrous situation if some of these trade Bills pass Congress," Mr Abe says. "Our exports could be cut in half."

It seems, doubtful that this

will happen. The US would have difficulty meeting its machine tool requirements without the Japanese, and there is no case to make against the Japanese in this sector.

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up of metal cutting and forming equipment. Most machines are made by Sonnike and Washin, in which the company has 20 and 25 per cent stakes respectively.

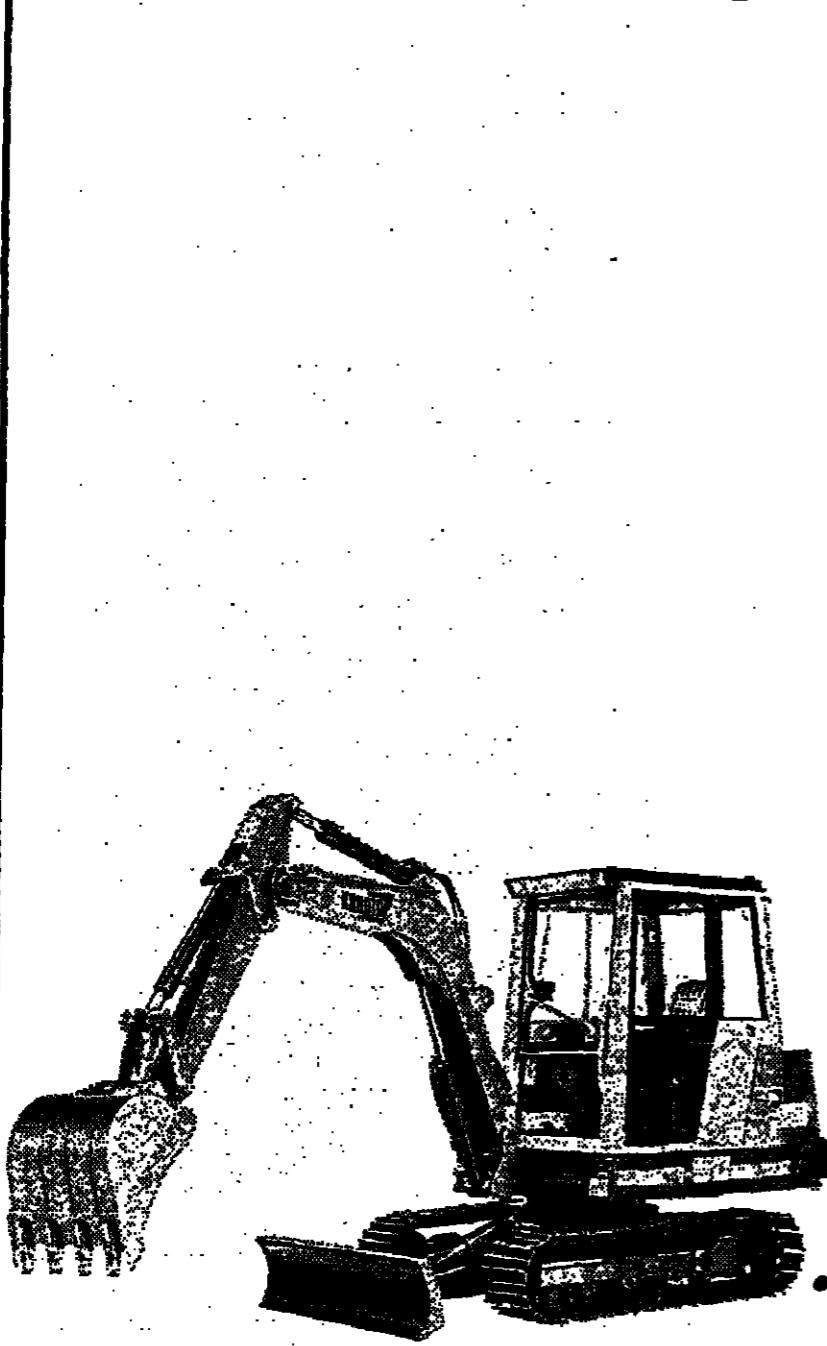
Amada has marketing arrangements with manufacturers including Okuma Machinery Works of Japan for lathes; DEA of Italy for co-ordinating measuring machines; and Brown and Sharpe of the US for grinding machines.

In an unusual move for a Japanese company, Amada has acquired 40 per cent of Prima Industry, an Italian venture capital company specialising in laser and measuring technologies.

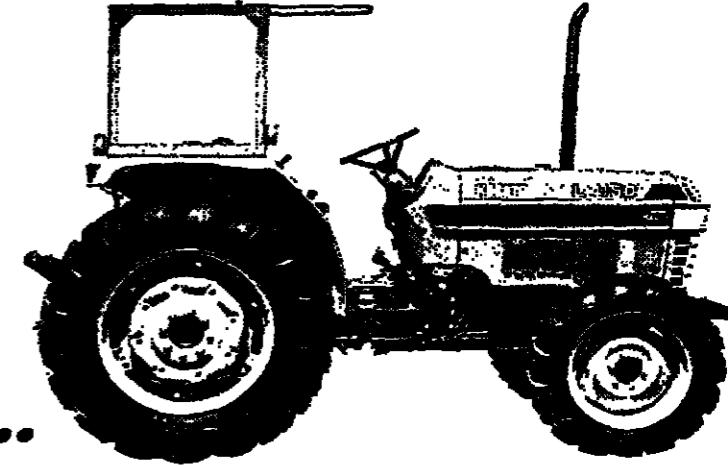
"We were interested in their high technology," Mr Kamijo says. "We can improve the company with our products and sales force."

These trends to source machines and technologies outside the group will continue. Amada believes that it should concentrate its own R&D on sheet-metal processing, the area it knows best and where it claims to be the world leader.

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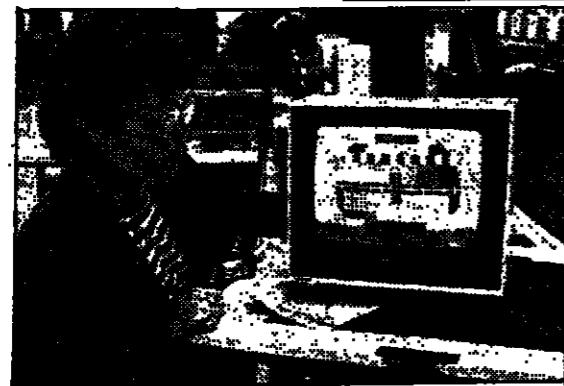
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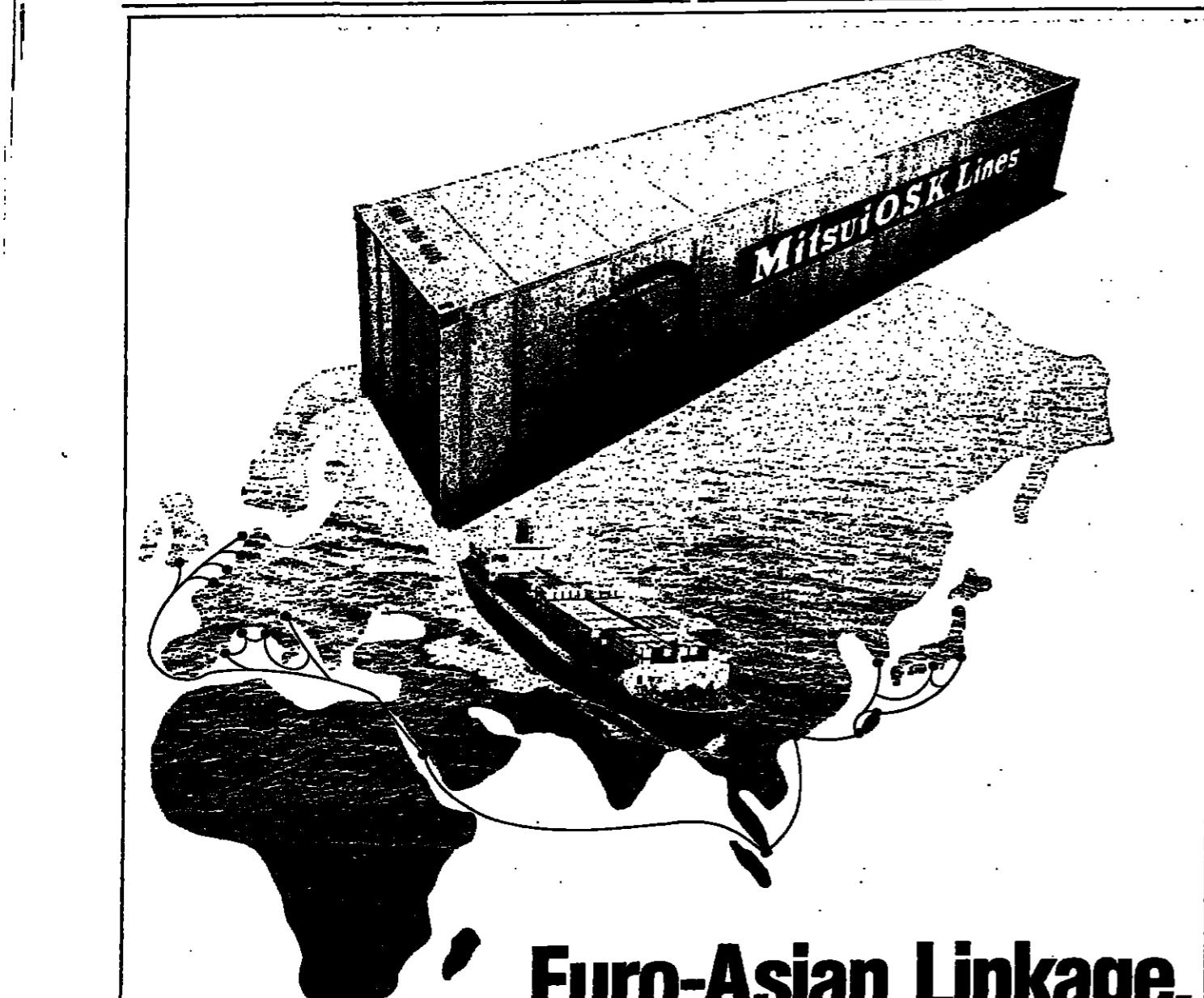
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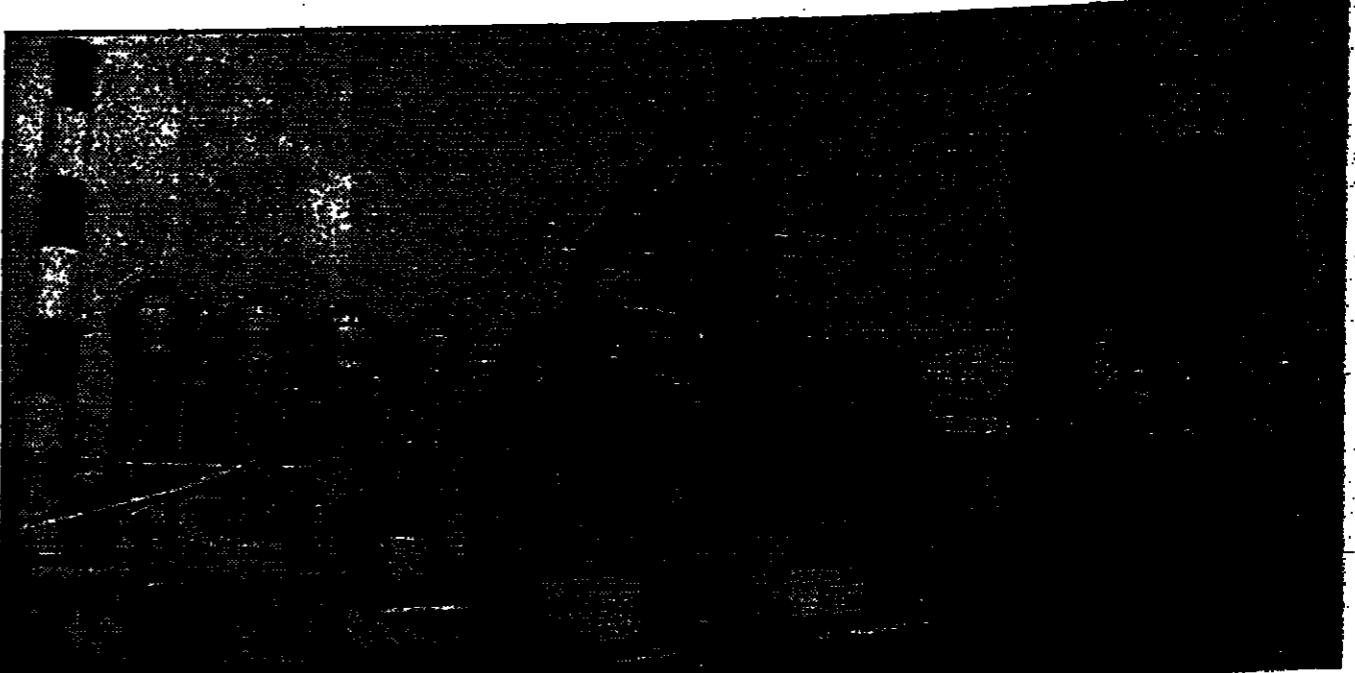


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Japanese Industry 4



The No 2 blast furnace and converter control room (below) at the NKK Oigishima ultra-modern steelworks

Problems force diversification

Steel

IAN RODGER

THE LONG period of growth which has made Japan into the world's largest and most successful steel producer, is now at an end. The future for Japanese steelmakers, as for their competitors in Western Europe and other industrialised countries, looks like being filled mainly with the problems of overcapacity and excessive competition.

These problems are becoming harder to deal with because of the increasing role of production technology in the competitiveness of steel industries. Profits may be hard to come by, but companies have no choice but to continue to invest heavily in upgrading equipment.

The response of the leading Japanese steel companies to this change has been unanimous: they are all diversifying into new businesses at a rapid rate. They are also investing heavily in technologies for improving the quality of steels, but they recognise there is a limit to the potential return. This is not least because of the difficulty of raising prices; the main steelmakers have not raised domestic list prices since 1982.

"We cannot expect too much profit from steel," says Mr Yushimura Yamashita, president of Nippon Kokan KK, the country's second largest producer. "To expect the same profits in the future would be wishful thinking."

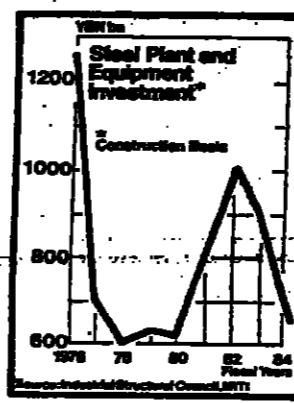
The companies are also having to contemplate significant reductions in capacity. The official capacity of the Japanese steel industry is 140m tonnes a year, whereas production this year is likely to be about 103m tonnes or less. And no-one sees any likelihood of a significant increase in the foreseeable future.

Domestic consumption is expected to fall to about 74.4m tonnes this year, sliding to 71.3m tonnes next year because of a weaker outlook for many steel consuming industries, especially shipbuilding.

The export outlook is not promising, particularly since Japan agreed with the US this year to limit supply to 5.5 per cent of that market. The US market is forecast to fall about 6 per cent next year, so Japan's sales there will fall too. The Ministry of International Trade and Industry has an export quota to the US of 4.6m tonnes.

The US market has been difficult this year because of an unexpected slump in prices in spite of the curb on imports. Japanese shipments to the US reached only 3.9m tonnes in the first nine months of the year, compared with 6.4m tonnes in the whole of 1984.

Japanese producers cited this decline, and the weak selling prices, as a main factor in lower



profits in the first half of the 1984-85 fiscal year. Nippon Steel's pre-tax profit was down 30 per cent in the six months to October 31 to Y33.7bn, while those of Kawasaki Steel were off 13 per cent.

Nippon Kokan and Kobe Steel had marginal profit increases mainly because of the performance of non-steel activities.

"The future is in electronics," Mr Yamashita of NKK says. Last January it set up a materials division last January aimed at producing, among other things, silicon wafers for the semiconductor industry.

It is also interested in getting into businesses involved in machinery, community development, health, sports, food and aerospace. And it has paid more than \$45m for a 40 per cent stake in a titanium and aluminum alloy aerospace components business in the US controlled by Martin Marietta.

Sumitomo Metal Industries, another large producer, started full-scale production of titanium alloy for aircraft engines in the summer of 1984 following a technology transfer agreement with IAI of the UK.

Steel industry officials estimate this in part to what one called "the wall of quality" - the demand for increasingly higher quality steel. However, there is considerable concern that the wall will not be able to withstand the pressure of the rising value of the yen on the price of imported steel.

Given this unpromising outlook, further big-plant closures seem inevitable. Only 37 of the 57 blast furnaces in the country are operating, and few of those idle are likely ever to return to production.

One mini-steel works, the Senju plant of Tokyo Steel, has closed this year and others are under threat. Nippon Steel, the country's largest producer, has closed a large section mills at its Kawasaki works as part of what it calls its third rationalisation programme. Others are expected to follow.

With all this gloom, it is not surprising that producers are looking to diversification.

"The future is in electronics," Mr Yamashita of NKK says.

Mr Yamashita of NKK says,

"Last year Nippon Steel refused to offer its best blast furnace technology in bidding for an order from Pohang Iron and Steel in Korea. (Days of the UK eventually won the order).

NSC said this sort of technology was vital for competitiveness and the company would not pass it on lightly, especially if the buyer were seeking concessionary terms.

"We would always discuss such a move on a commercial basis, but that does not mean we would do it," it said.

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Japanese Industry 5

High-tech road to a change of image

Motor Industry

KEN GOODING

THE MAIN Japanese vehicle producers are establishing head offices to set up factories outside Japan. In future they will no longer be able to rely heavily on the cost advantage given by production in Japan and the weakness of the yen to gain sales in the US and Western Europe, the world's main markets.

At the same time they are making a thrust into the luxury and high-performance car markets, where they have had relatively little success but which offers opportunities for large profits.

All this means the Japanese car producers will be attempting to attract a different type of buyer, one interested not only in value-for-money but also in image.

This is difficult territory. The inexpensive model at the bottom of the range detracts from the attractiveness of the luxury model at the top for the seeker after image.

And in this search for excellence, the Japanese industry is willing to try an enormous range of new technology, even if a great deal of it will eventually be tossed aside.

This was apparent at the Tokyo Motor Show. Mr Dan Werbin, Volvo cars sales and marketing director, hit the nail on the head when he said: "The Japanese companies are all trying to outdo one another in technology."

"But they are not paying enough attention to developing clearly defined images."

The Japanese industry is now spurring off technology in all directions, he said. "But it is frequently missing the target."

Nissan's Cue-X "concept" car, was the one which attracted most favourable attention from visitors, Europeans and Americans.

It put together four-wheel-drive steering and air suspension (all electronically controlled) as well as antiskid braking, run-flat safety tyres and a laser radar system to measure the distance to obstacles or vehicles.

Nissan says it intends to put a car similar to Cue-X on the

market, but not until the early 1990s. According to Mr Tomokazu Tokuda, one of the company's general managers in charge of research, much Cue-X technology is available on production cars or will be shortly.

The scope of new technology being investigated by the Japanese companies is breathtaking, and the same must be said about the money spent on research and development. Both Toyota and Nissan, Japan's second largest group, are investing at the rate of 4 per cent of sales annually in r & d.

For Toyota that amounted last year to Y242.6bn (\$1.2bn) and for Nissan Y140bn.

Some other Japanese companies are having to boost r & d expenditure to keep up. Mazda will lift its spending from Y85bn this year (5.4 per cent of expected sales) to Y105bn (6 per cent) for the next few years, according to Mr Kenichi Yamamoto, the president.

A great deal of the Japanese companies' r & d expenditure goes to replace existing ranges. They are fighting on several fronts.

Toyota and Nissan each has several dealer networks in Japan to satisfy. Each network is demanding cars different from those sold by others.

This multi-franchise approach is the only way the two companies could hope to keep their firm grip on the domestic market, where Toyota has about 40 per cent of new car sales and Nissan more than 25 per cent.

The Japanese also have to produce cars to suit the different requirements of the West.

At the Tokyo Show there were several cars, such as the Nissan Cue-X, the Mazda RX-7 sports car and Honda Legend, more suited to Western markets than Japan, where the large tax penalty means only the very rich could afford them.

Nissan's Mr Tokuda said that in the Cue-X, his company wanted a luxury car with a roomy interior and the right size for the international markets.

The market the Japanese are most concerned about is the US. In the first half of 1985 they sold more than 1m cars there. It will take the full year to reach that total in Western Europe.



The Nissan line at Murayama. The company used US profits to win back its domestic market share

But the phenomenal export performance of the Japanese industry cannot be expected to continue.

In 1985 just over 100,000 cars were exported from Japan, by 1975 this was 1.8m and this year will top 4.5m. Production in those years went from 696,000 to 4.55m in Japan and Europe.

This rapid penetration of western markets which already had substantial domestic car industries raised protection hackles.

In the first half of the 1980s, deep recession in the North American motor industry meant domestic producers suffered severe losses and rapidly cut costs and laying off people.

The US authorities leaned on the Japanese Government, which reluctantly agreed to a voluntary restraint agreement.

Ironically, that agreement strengthened the Japanese industry by forcing the manufacturers to sell higher-value cars at a time when the dollar was strong.

American profits helped subsidies. Nissan's determined efforts to win back lost market share in Japan during the past two or three years.

And it is believed that in the

early 1980s only Toyota was able to trade profitably in the Japanese car market as other companies used US profits to offset losses in Japan and Europe.

However, the Japanese took the hint given by the US Government and decided to set up assembly plants there.

Honda led the way with production in Marysville, Ohio, in 1983 and Nissan followed a year later with a car line in its factory in Smyrna, Tennessee.

Toyota started a joint project with General Motors, reopening a GM plant at Fremont, California. This was to produce cars based on the Toyota Corolla and using mainly imported components.

Toyota has now decided to expand output to make Corollas for its own US dealer. It is also looking for sites to produce 200,000 cars a year in the US and 50,000 a year in Canada.

Mazda will have the capacity to build 250,000 cars a year from 1987 at Flat Rock, Michigan.

Mitsubishi will set up a joint project plant for about 150,000 cars a year in Marysville, Ohio.

The upshot is that by 1990 the Japanese will have the capacity to produce 1.5m cars a year in North America. That

PROFILE: KEIDANREN BY CARLA RAPORT

Businessmen wield off-duty power

JAPANESE businessmen who have made it to the top of the heap do not usually buy large country estates, dress in Savile Row suits or purchase expensive yachts. Instead the top executives are likely to indulge in another golf club membership, a bit more foreign travel and the best food and drink money can buy.

They also devote an unusual amount of time to community activities, ranging from sports and arts groups to organizations like the powerful Keidanren.

The Keidanren literally translates to the Federation of Economic Organizations. However, it should not be confused with the Confederation of British Industries or the American Chamber of Commerce. The Keidanren is a powerful mover and a force everyone dealing with Japan should understand.

"Japan is a country of contradictions. One of the most important is that it enjoys both a strong government and a strong private sector," says Mr Masaya Miyoshi, a senior managing director of Keidanren.

The Keidanren he explains is one of four main business organisations in Japan. The other three are Nissho (Chemical), Nikkei (Manufacturing Industry), Nikkei (Federation of Employers' Association), and Kerai Doyukai (Committee for Economic Development).

They also suggest the cars the Japanese will produce in the US will be only 50 per cent American in terms of components. That could have a devastating impact on the US components sector. So there are strong demands for legislation to ensure that the Japanese groups use a minimum level of US components.

The Japanese will tackle car assembly in Western Europe only after the US plants are up and running. But already they face similar calls for local content requirements.

In the face of this growing protectionism, the Japanese are hoping to continue the move up-market to attract more revenue, even if volume is constrained.

They are also attacking Western commercial vehicle markets more aggressively with a number of new light vehicles, such as the pick-ups which in the US are substitutes for passenger cars, but increasingly with heavier trucks.

Some 90 per cent of members are salaried, close to 70 per cent belonged to labour unions before joining management, and 20 per cent have been leaders of a union.

"The vast majority are from ordinary families, have a modest lifestyle and salary, are hardworking and acutely aware of their public responsibilities," says Mr Miyoshi.

He exhibits enthusiasm which would be hard to find in an industry association anywhere else in the world. There is nothing defensive about his manner; he did not act as if he was speaking for a special interest group.

"We have a true people's capitalism in operation here. Even though we are representing big business, we are also representing millions of salary earners. That is one reason why the Keidanren is exercising such influence," Mr Miyoshi says.

The Keidanren is a powerful mover and a force everyone dealing with Japan should understand.

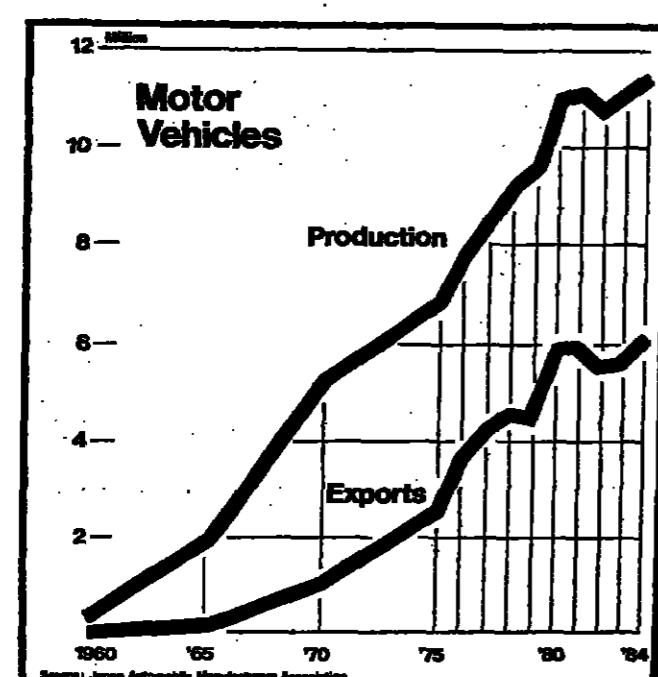
The Keidanren has pushed through important administrative reforms within the government bureaucracy.

"The fight is still going on; we are only half way there," he says. Targets are reform of the tax system, review of anti-monopoly laws to clear the way for industrial restructuring, and deregulation in areas affecting business.

Another important area is external relations. The Keidanren has credit with almost 70 per cent of cases of liberalisation on tariffs, inspection procedures and the like included in the Government's recent programme to boost imports. Many came through the Keidanren's International Enterprise group, which includes representatives from ICI, Shell, Siemens, IBM, Olivetti, Coca-Cola and Hoechst.

An important link for the Keidanren is its strong affiliation with the ruling LDP party. It raise Y10bn a year for the LDP.

Mr Miyoshi says Zaikei will continue to be influential because of its close communication with government.



Mitsubishi launches "Operation Bulldog"

"Operation Bulldog" is the name Mr Mikio Kawamura chose to denote Japanese (if not British), tenacity in seeking to reduce the trade surplus that is Japan's number one foreign relations problem with the West.

Mitsubishi's London office has created an export promotion desk to provide medium-sized and small British companies with expert advice on marketing their products in the notoriously difficult Japanese market.

Christian Tyler, Trade Editor, Financial Times
(Extract from World Trade News, 21 October 1985)

We established, in August, a new department in London exclusively dedicated to the promotion of British Exports to Japan and the Far East.
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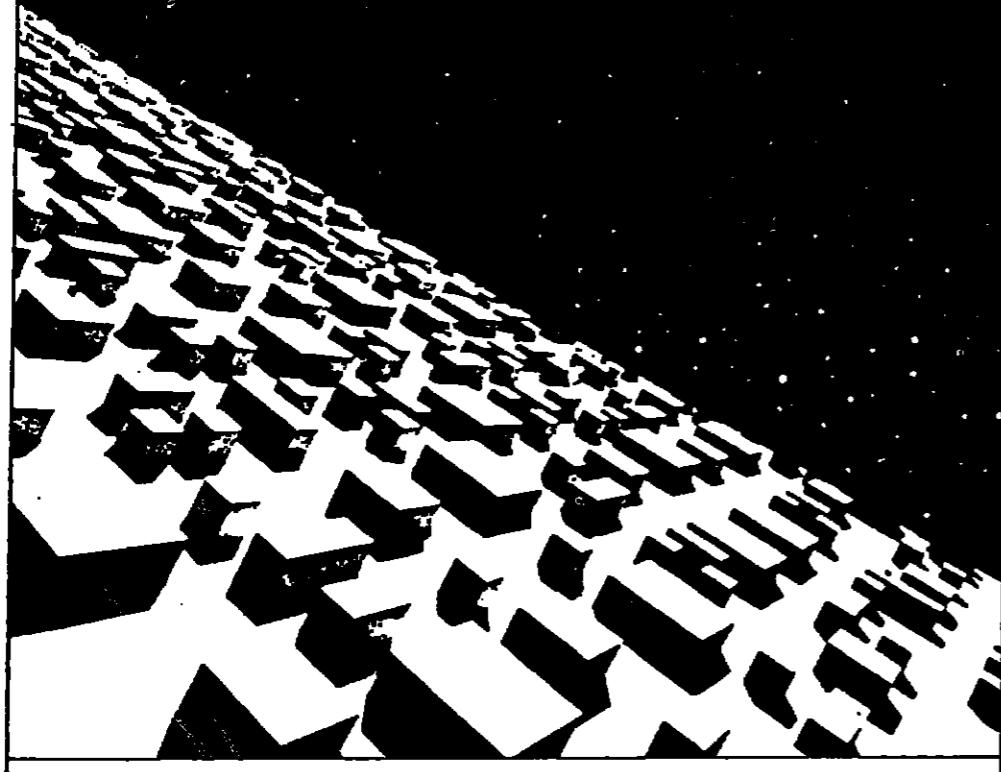
In addition to normal trading, companies have been formed for marketing, such as the COLT CAR CO. LTD. for automotive sales and U-BIX (UK) LTD. for office equipment, MITSUBISHI CORPORATION FINANCE PLC. for financial activities through capital markets and TRILAND METALS LTD., — a Ring Dealing member of the London Metal Exchange.

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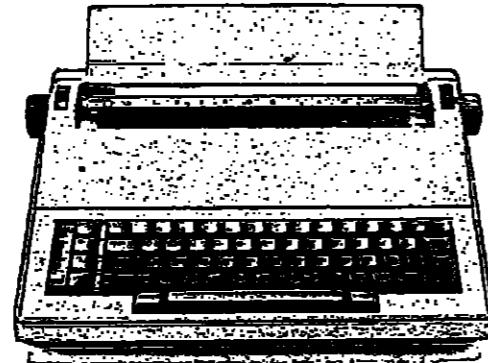


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Japanese Industry 6

Struggle to loosen purse strings

PERHAPS THE most surprising discovery for a visitor to Japan is the poverty of its infrastructure compared with the rest of the developed world.

Visit the powerful Ministry of Finance and see rows of cramped offices where cardboard boxes brimming with files are stacked to the ceiling. Take a one-hour drive to the shore and end up in a four-hour traffic jam coming back. Travel on Tokyo's Yamamoto Line in the rush hour and risk physical damage.

Only one in three homes in Japan is connected to a municipal sewerage system. The average Tokyo commuter spends 2½ hours travelling to and from work each day, most of that time standing. Fewer than 40 per cent of homes have installed heating.

Advocates for loosening the purse strings on public spending have been growing within Japan, supported by ranking officials at the Ministry for International Trade and Industry. Backing also comes from Japan's leading construction and civil engineering groups.

"Japan is a rich country on paper, but not in standard of living," says Mr Matuo Otsuka, a senior Managing Director of Kumagai Gumi, one of Japan's largest general contractors, with sales this year expected to exceed US\$5bn.

If the Government approves higher public spending next year, the benefits for Japan's construction companies would be obvious. The industry, which accounts for about 10 per cent of Japan's GNP, has been grappling with growth below general inflation for years. Approximately one-third of its business is government-related.

Industry leaders are not holding their breath in anticipation of a big shift in government policy. There has been no real increase in infrastructure spending since 1977. Instead, they are seeking to harness the vitality of the private sector.

In the ultra-modern Tokyo headquarters of Kajima, another leader in the construction industry, Mr Rokuro Ishikawa, the chairman, says: "Japan's (budget) deficit is greater in percentage terms than the US. However, Japan is still short of infrastructure."

"In the private sector, we have an oversupply of funds. Last year we had a net outflow of \$50bn. So the private sector is obviously looking for opportunity," says Mr Otsuka.

The main push will be in Australia, the US and Europe, where the company is more profitable. In the Far East, business is not profitable in many cases because of the competition among Japanese groups, he says.

Another company looking overseas for growth is Shimizu

tunities to invest. If private sector efficiency and money can be put into a project (which has government approval) we can kill three birds with one stone."

Mr Ishikawa says government money is not necessary to start this process, only government support in cutting red tape and boosting fiscal incentives, such as tax-breaks, for private investment.

Restrictions on building should be removed or liberalised, he says. Only the Government has the right to condemn old buildings, for instance.

Mr Otsuka says the Tokyo Bay Bridge project could be built with private money. "It is not necessary to have government funds, all we need is a minor change of rules and regulations."

Construction

CARLA RAPORT

The Tokyo Bay project, under discussion for nearly seven years, is the flagship among 50 big infrastructure projects under discussion by the Government. A bridge would bring acres of underused land within easy commuting distance of Tokyo, relieving the pressure on office and housing land.

Mr Otsuka points to Japan National Railways, a chronic money-loser. "There must be another way of design and management which could be profitable," he says. Extending the bullet train service would be economically feasible if handled by private companies.

Kumagai Gumi is not optimistic about changing bureaucratic spending overnight. In the meantime, the group is concentrating on expanding its growing overseas contracting business, which accounts for 42 per cent of its revenue. "Our target is to reach 60 per cent," says Mr Otsuka.

The main push will be in Australia, the US and Europe, where the company is more profitable. In the Far East, business is not profitable in many cases because of the competition among Japanese groups, he says.

"Unless we can get the convoy to speed up, we cannot be competitive in the worldwide market."

Construction, a leader in energy-related projects. It makes up about 8 per cent of the Y\$23bn group sales, and Shimizu ultimately aims to raise this to 30 per cent of revenue.

Kajima, with only 7 per cent of sales overseas, is slightly less pessimistic about the chances for government-funded projects. It points to increased spending on electrical and nuclear power plants as areas for concentration. However, Kajima is zeroing in on what it calls the "sophistication of industrial structure."

According to Mr Ishikawa: "To survive we have to depend on the high-tech industries." Kajima sees big opportunities in integrated circuit fabrication facilities and other electronics industries.

Kajima is also setting up subsidiaries in new areas, such as leasing, health care for the elderly, sports, interior designing, and publishing and film-making.

In spite of diversification, overseas growth and efforts to stimulate the private sector, the most serious impediment to the industry's long-term health remains its structure. According to Mr Ishikawa, who is also head of the Japan Federation of Construction Contractors, 99.9 per cent of the country's 520,000 contractors are very small companies with capitalisation of less than \$500,000.

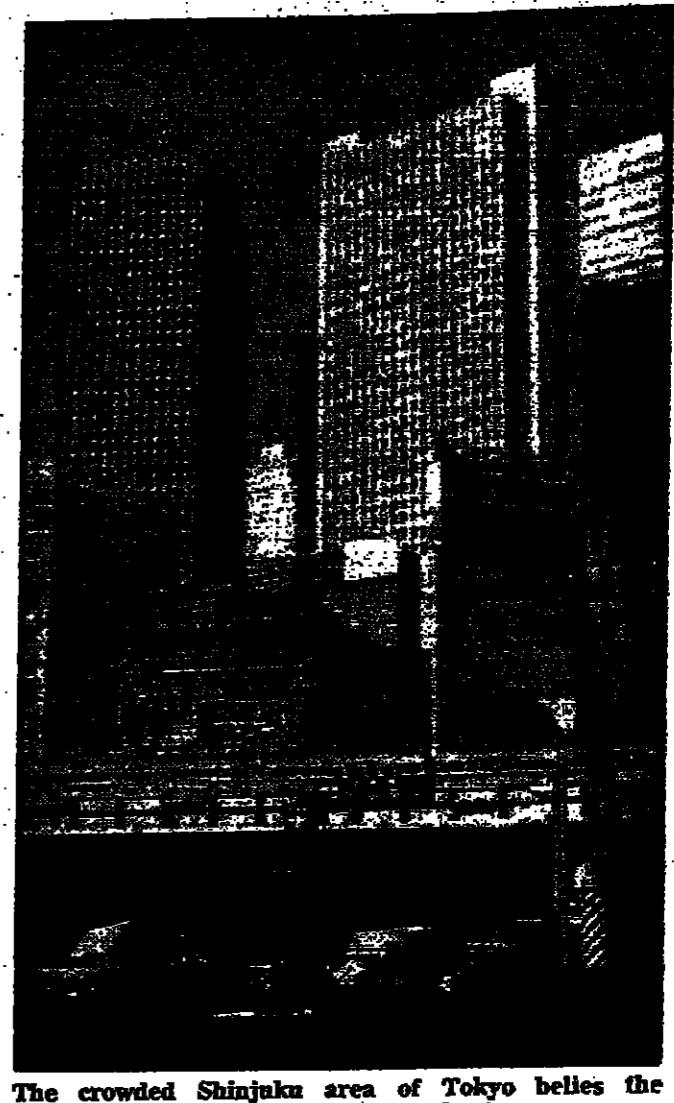
The main contractors cater to Japan's private sector, backed by a high level of expertise and research spending. The smaller companies remain dependent on public works. Mr Ishikawa says Japan maintains a basic social policy toward small contractors known as the floor, or convoy, theory.

"That means we have to adjust our speed to the slowest," he says. This means that efficiency is made possible by the size of the large companies; sometimes sacrificed because small, less efficient companies must also be given government contracts.

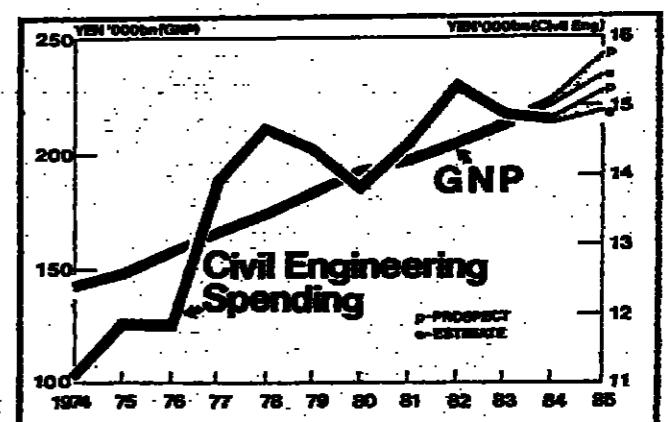
Even so, the bankruptcy level among contractors is high, accounting for about 30 per cent of all companies.

"But more are forming each day. Now we are talking with (the Government) on how to speed up the convoy, perhaps through mergers and acquisitions," says Mr Ishikawa.

"Unless we can get the convoy to speed up, we cannot be competitive in the worldwide market."



The crowded Shinjuku area of Tokyo belies the Japanese infrastructure shortage



Export sales drive to overcome slump

Construction Equipment

IAN RODGER

THE construction machinery sector provides an excellent case study of an Japanese industry forced to seek export sales because of a slump in the domestic market.

In principle the Japanese market for construction machinery should be enormous. Most of the country is mountainous, so that every road or rail project is a big civil engineering undertaking. The country's infrastructure also remains very undeveloped.

But Japan's spending on infrastructure has stalled in the past decade and, apart from the long-suffering public, the construction machinery industry has been the main victim.

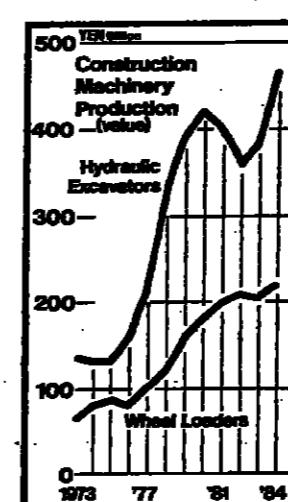
Spending on civil engineering projects has probably declined by about two-thirds in real terms. For example, the country has 7,600 km of motorways planned, of which 3,721 km are open. But only 372 km are under construction.

The effect on the industry has been dramatic. Demand for excavators has tumbled from more than 40,000 units in 1979 to about 27,000. Bulldozer sales have slumped from 18,000 to 10,000 over the same period.

Komatsu, the industry leader with domestic sales of about Y200bn, has had to work hard to maintain its position. Last year, it increased domestic sales 12.4 per cent in spite of a weak market in most products, mainly by introducing new lower-priced models of excavators and wheeled loaders.

Komatsu has an estimated 65 per cent share of the domestic market for bulldozers, 70 per cent of the off-highway dump-truck market, 85 per cent of the scraper market, 35 per cent of the hydraulic excavator market, 35 per cent of the wheeled-loader market and smaller shares of products such as rough terrain cranes and vibratory rollers.

The other major construction machinery makers are Caterpillar, Mitsubishi—mainly bulldozers—and Hitachi Construction Machinery in excavators and wheel loaders. But there are also many world-competitive producers of specialised machinery, such as Kato and Tadano in mobile cranes,



Kubota and Yanmar in mini-excavators and loaders, and Sakai in paving equipment.

Like Komatsu, Hitachi has put a big effort into exports. Last year it was the market leader in excavators in the UK with 30 per cent. It also ships about 800 a year to the US since a licensing agreement two years ago with Deere.

Hitachi says its sales of excavators are being restricted only by its production capacity of about 800 a month.

Komatsu, Hitachi, Kobelco, Mitsubishi and JSW were found guilty earlier this year of dumping excavators in the European Community. Dumping duties ranging from 31.8 per cent for Kobelco to 2.9 per cent for JSW have been applied.

None has taken action to insulate itself from this and other measures that would hurt exports. However, there are strong rumours that Hitachi will soon announce a major tie-up with VME, the joint venture formed last year by Clark Equipment of the US and Volvo BM of Sweden.

Komatsu has been trying for more than a year to establish manufacturing in Europe. Attempts at joint ventures with the UK companies Northern Engineering Industries and Terex have not succeeded, and the company may end up going it alone.

One big problem, according to Mr Shoji Nagawa, Komatsu president, is that the European market is fragmented and national bias applies in each country. If Komatsu built a plant in the UK, for example, it might find that its products were not welcome in France or West Germany.

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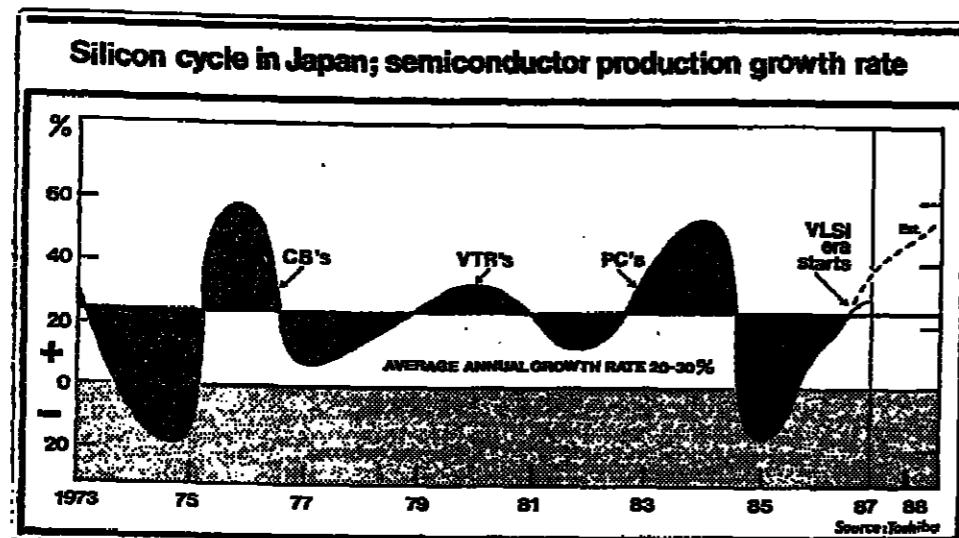
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VI

Japanese Industry 7



The growth rate for semiconductor production is twice that of electronic equipment. The demand cycle is heavily affected by user's prospective booking and inventory control. Technology innovation can create a new market

Eyes on next big winner

BUY A soft drink from a vending machine on a Tokyo street and the machine will invariably thank you for your purchase. Visit a loo in a modern Japanese apartment block and you will be comfortably warmed by the electronic loo seat.

Perhaps it is because of their small houses, or may be it is because of the Japanese tradition of high-quality service. Whatever the innovation, the Japanese are passionate about electronics and that passion will remain one of the major economic forces in Japan for decades.

According to the Economic Planning Agency, electronics will account for 8.3 per cent of the country's gross national product by the year 2000 compared with 4.8 per cent today. It will remain the fastest growing industrial sector during that period and the largest component of the manufacturing sector.

But business for Japanese electronics companies in 1985 was bad. After sailing through the recession on the strength of growing profits and sales, top electronic groups reported some of the biggest declines in profits for 1985.

The trouble has been the worldwide semiconductor glut, with near ruinous prices for the chips which the Japanese call "the rice of industry." At the same time, US producers claim that the Japanese were dumping chips at unfair prices, a move which has further soured the bilateral trade relationship between the US and Japan.

The industry is mostly accepting the problems philosophically. While strenuously denying the dumping charges, all the main semiconductor companies are speeding plans for overseas production and reducing costs. At the same time, they have their eyes fixed on the next generation of electronic products in

the hope that one or more will be the next big winner.

The key for the majors, which include Matsushita, Toshiba, Fujitsu, NEC and Hitachi, will be their ability to break out of the silicon cycle. They aim to reduce their dependence on commodity chips and lead the way toward the supersophisticated chips and electronic components of the future.

At Toshiba, Mr Tsuyoshi Kawashima, director and group executive, says the boom/bust frontier of semiconductors are due to the relative immaturity of the electronic sector. Most electronic devices contain a number of smaller components, so when sales change, the rate of growth of components is magnified.

Electronics

CARLA RAPORT

For Toshiba, the solution is to step up collaborative ventures and make sure that its technology is close to the cutting edge in all areas of electronics. It has signed technology deals with ESL Logic of the US, Siemens of West Germany, and is in talks with many others.

For Hitachi, the path is more independent and largely based on the company's own research.

"We are focusing on new devices which will let us be independent from these cycles," says Mr Sutaro Hata, senior executive managing director for electronic devices at Hitachi.

By 1988 integrated circuits will grow by 8 per cent a year. Within this, memory chips will grow by only 8 per cent, logic chips by 11 per cent and microchips by 18 per cent.

Hitachi is concentrating on custom-made logic chips, which will grow by 28 per cent a year, he says.

At NEC, the name of the game is integration. "Our spectrum of products is perfect. It is now time to perfect our products to offer customers to satellite and every kind of transmission tool," says Mr Nobuhiko Shimasaki, general manager, C&C systems development division.

According to Mr Tomihisa Matsumura, NEC senior vice-president and director, 25 per cent of the company's semiconductor sales will come from new devices by the end of next year.

Companies turn coy when asked about the specifics of these new products, which is not surprising considering the keen competition for new market opportunities.

A recent electronics report by Jardine Fleming in Tokyo titled Double Boom to Double Bust carries a tongue-in-cheek Miss Electronics contest, rating the various runners for big sales over the next few years. The semi-finalists were the video or optical disc, the compact disc and disc players, digital television, and the compact 8mm video camera and related equipment.

Growth over the next 10 years can be domestically led," says Mr Otomi Fujii, a director of the Electronic Industries Association of Japan, in reference to the big trade surplus Japan has with the US and Europe.

The EIAJ says growth will still be pinned on consumer products. Half of Japan's semiconductor output goes into consumer electronics, compared to 11 per cent in the US.

A report on the semiconductor industry by the Industrial Bank of Japan (IBJ) does not mince words over Japan's future. It points to the diversification of the main electronic companies and concludes: "Japanese companies will top the world, by 2000."

Therefore, trade friction in semiconductors will be aggravated instead of alleviated.

Fighting for slice of cake

THE PRIVATISATION OF NTT in April triggered a wave of initiatives by foreign and domestic companies who plan to offer a wide range of new services in Japan. No field has shown more dynamism, however, than that of Value Added Networks (VANs).

More than 170 companies have registered for, or plan to offer, general VAN services, and at least seven companies have signed up for the special VAN field.

General VAN offers leased-line services covering such areas as voice, data and video transmission, facsimile, facsimile mail, videotex, telephone exchange services, message/packet switching and TC tele-

Special VAN companies which include Intec, Fujitsu, NEC and Hitachi, provide international telecommunications services or large-scale services through nationwide networks to mass customers. These services include message and packet switching.

Value Added Networks

ROY GARNER

Both special and general VANs come under the umbrella of Type 2 carriers within Japan's new telecommunications law. Early participation in the VAN market is essential to ensure subsequent success and it is expected that the number of entrants will be swelled further by new companies registering in the coming months.

Mergers among those already in the running are also expected, with a market shake-down developing.

Although computer and communication companies are some of the biggest investors in VANs, they will not cover a wide spectrum of business activity ranging from banking, computer services and trading to shoe manufacturers, lottery producers and heavy equipment contractors.

According to latest estimates, Japan's VAN market has a value of Y300bn and will grow to Y800bn by 1990. A big spur to the market is the low compatibility between computer and communications equipment of enterprises — even of branches within companies — in Japan.

Demand exists for improvements in the speed of data exchange, especially in financial, distribution and service areas where the speed of data flow directly influences profit margins.

The relative inexperience of Japanese companies in offering VAN services is one factor behind the large number of tie-ups between Japanese and foreign businesses in the field. The most controversial has been between NTT and IBM.

Japanese competitors claim that joint activity by the companies could quickly lead to a monopoly of much of the VAN market. However, NTT's president quickly guaranteed that this would not happen and the initial resistance has given way to a wait-and-see posture.

On the domestic front, typical of those newly starting is the Planet joint venture, centred on Intec.

Eight specialists in lottery, including leading cosmetic producer Shiseido, will jointly manage the venture, which will link the companies and wholesale nationwide to streamline instructions and monitoring of orders.

Close at Toshiba's heels are Casio, Sharp, the main Japanese printing companies, and giants like NEC.

C. R.

The card will have, debt and credit functions, plus a clock, calculator, small memory for telephone numbers and automatic currency exchange function, so a customer in the US can be billed in yen, for example.

Clothes at Toshiba's heels are Casio, Sharp, the main Japanese printing companies, and giants like NEC.

The new card will also have medical applications, perhaps holding information on a patient's x-ray examination. One x-ray negative requires one megabit of storage, according to Toshiba, making such a project more suitable for optical storage

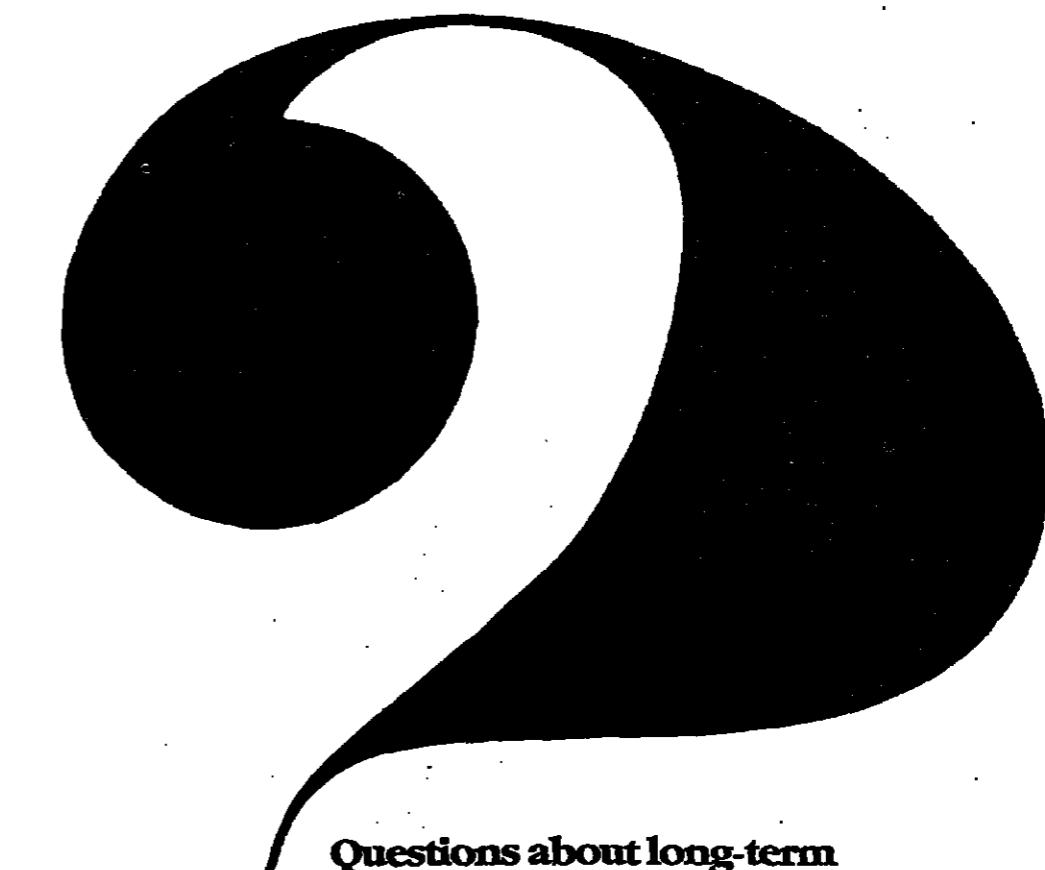
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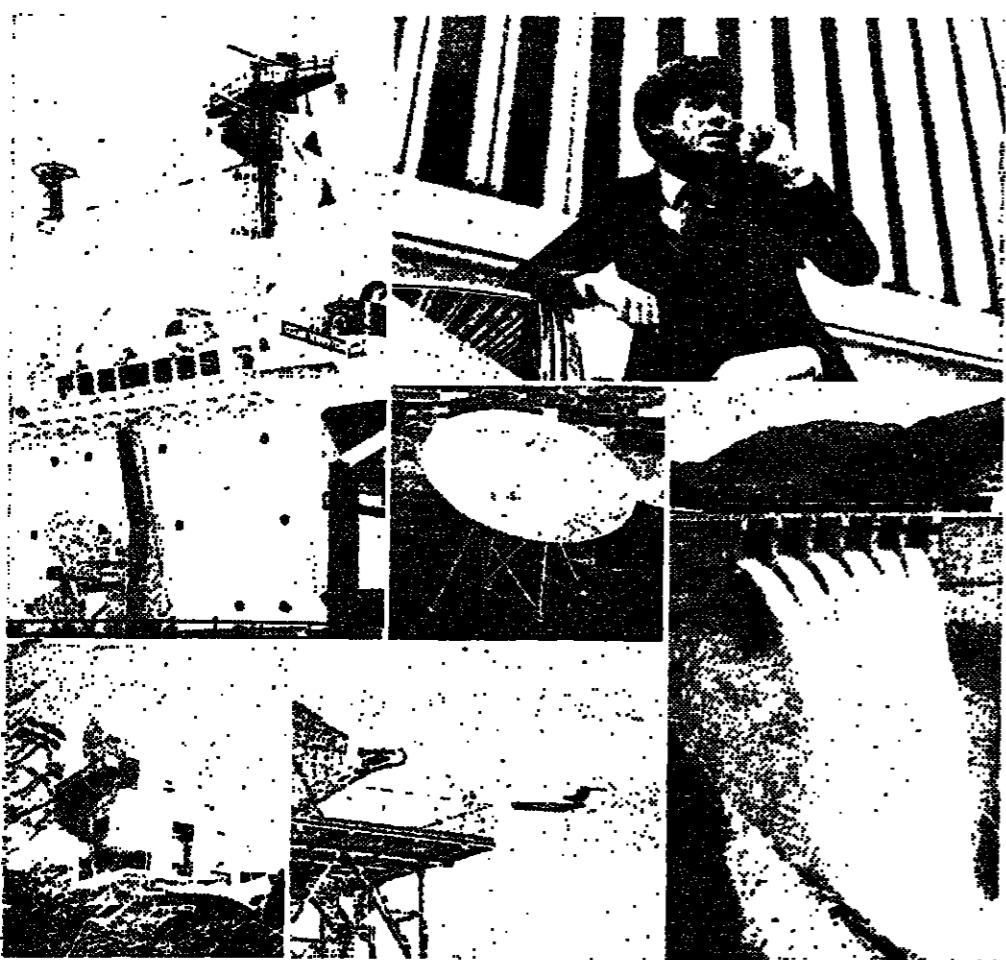
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Shipbuilding

YOKO SHIBATA

FOR THE Japanese shipbuilding industry the crisis which it had been forecasting for the past decade now seems to be at hand. A deep recession has hit Japanese shipyards with no relief in prospect, as in earlier years, from new business areas, such as oil drilling rigs.

Well before the Sanko Steamship collapse, demand for new vessels had plummeted. Since mid-August when the crash occurred, demand has fallen even further, with the big international financial institutions, and in particular US banks, becoming much more wary of involvement in shipping finance. Shipbuilders expect their yards to be idle around the middle of 1987.

In addition, Japanese yards are threatened by a possible cancellation or deferral of delivery of orders from Sanko and Hong Kong's C. H. Tung group.

Intensifying competition from builders fighting for the reduced number of new orders has brought prices down, too, to 30 per cent below the break-even point. Even order-hungry shipyards have become hesitant to take on work at the prices available. The six big Japanese builders' pre-tax profits fell by 10 per cent to ¥377.7bn in the half year to September 30 1985.

In view of the worsening position of the industry, the Ministry of Transport in late October asked the council for the Rationalisation of Shipping and Shipbuilding (CRSS) to implement a plan for the stabilisation and revitalisation of shipbuilding.

The council has been in abeyance for seven years since the shipbuilding recession in 1978 and the nation's 33 shipyards closed 35 per cent of their building facilities. Total capacity was cut from 9.8m compensated gross registered tonnage (CGRT) to 6.4m CGRT by the end of March 1980. Even this, however, has not proved large enough for dwindling demand.

The Ministry of Transport set a ceiling of 4.4m CGRT in 1983 and 4.06m CGRT in 1984, and this will drop further to 4m CGRT in 1986. However, the

shipbuilding industry is currently said to have excess capacity of 1m CGRT.

Over the past decade, the shipbuilding workforce has been cut by two-thirds from 180,000 to 60,000 through retirement or re-direction to other sectors or other industries. The Shipbuilding Association of Japan thinks the industry should shed a further 30 per cent of its workforce from current 60,000 to 42,000 to match rapidly falling demand. New orders numbered about 27.7m gross tons at their peak in 1973 to 8.4m gross tons in 1984, and since the beginning of this year, orders received have hovered around one-quarter of the previous year's level in each month.

Against the background of overcapacity and the nosedive in new orders, the CRSS's inquiry will centre on four points: reduction of operations in individual yards;

- a cut in total building facilities;
- promotion of ship scrapping;
- employment problems resulting from the trimming down of yard capacity.

The council is expected to come up with a recommendation next May, but short-term recommendations will be made in February.

During discussions at the CRSS, the major shipbuilders have reached a consensus that the level of output should be fixed since 15-20 per cent below the current level by 1987 at between 3.3m to 3.5m CGRT against the present official ceiling of 4.1m CGRT. Whereas the current building capacity is based upon speculative



The Mitsubishi yard at Nagasaki

demand, in future according to the recommendations it should be based upon real market demand.

Despite cuts in production capacity, the Japanese have managed to dominate the world market with a share of nearly 50 per cent in the past 10 years, a period in which South Korean yards have eroded the European share to emerge as the second largest shipbuilding nation in the world.

The South Korean yards' bid has been matched by other shipbuilders. Ishikawajima-Harima Heavy Industries (IHI) is to reduce its output 24,000 in its shipbuilder's sector to 20,000 by March 1988.

Mitsui Engineering and Shipbuilding is dispatching 1,800 workers to other companies next year, and Sumitomo Heavy Industries is making its 800 workers redundant. Last month, Hitachi Zosen, the largest builder in Japan has

obtained agreement with its labour union for the company's plan to reduce 5,000 workers by 1987, following its withdrawal from new building at its Hiroshima works. Hitachi will integrate its new construction at its Ariake works in Kyushu, the southern island, so as to survive the recession in 1987.

Hitachi's bold steps have been matched by other shipbuilders. Ishikawajima-Harima Heavy Industries (IHI) is to reduce its output 24,000 in its shipbuilder's sector to 20,000 by March 1988.

A more moderate stance was adopted by the Koreans at industrial talks in late November.

The South Korean shipbuilding industry's representatives said they intend to reduce orders to about 80 per cent of 1983 levels though this is still regarded as too optimistic.

already shifted 7,000 workers to other sectors including Mitsubishi Motor or to nuclear power generation department. Nippon Kokan Kaihatsu (NKK) has proposed to unions a reduction of a cutback in new shipbuilding capacity at its Shimizu work.

However, the question is whether the scrapping of facilities and redundancies can be carried out in a similar manner to 1979. The big groups like Mitsubishi Heavy Industries or Ishikawajima-Harima Heavy Industries. Most of the others had already tried to cut facilities severely, after 1979.

The scrapping of yard facilities threatens to cause a serious employment problem in local towns which depend heavily on shipbuilding.

Hitachi's withdrawal from new building at its Hiroshima yards has been a shock, as the local area of Inoshimino concerned is largely dependent upon shipbuilding. In order to secure job opportunities for local workers, Hitachi Zosen is planning to establish a local shipbuilding studio in Inoshimino, Iwate, which brews brandy wine from local mandarin oranges, or prawn farming through a subsidiary, Inoshima Fishery.

A more moderate stance was adopted by the Koreans at industrial talks in late November.

The South Korean shipbuilding industry's representatives said they intend to reduce orders to about 80 per cent of 1983 levels though this is still regarded as too optimistic.

By IAN RODGER

PROFILE: KAWASAKI HEAVY INDUSTRIES

Bitter criticism over trade frictions

for example, for KHI to start manufacturing turbines in the UK or boilers in the US.

Mr Kenko Hasegawa, president of KHI, is keenly aware of the company's uncomfortable position. "As a manufacturer, our fundamental structure is designed for importing raw materials, manufacturing them here and exporting a large portion of them."

"We have had a 40 per cent export ratio for a long time. If we were told not to export, we could not live."

Mr Hasegawa is bitter about the development of trade problems with the rest of the world, blaming it largely on the Japanese automotive and electronic equipment manufacturers.

He suspects that the sudden rise in the value of the yen will be damaging to the group. Until this autumn, KHI was optimistic that it was on the road to recovery. It suffered losses of ¥8.9bn in 1983 and ¥6.9bn last year, because of the autumn in the shipping industry, losses on a few overseas process plant contracts and severe competition in motorcycles.

But in the first half of this year, with sales last year of Y101.9bn, and Mr Hasegawa is chairman of the Japanese Aircraft Development Agency. KHI makes sea patrol planes and has co-operation agreements with MBB of West Germany on the MB13 and BA117 helicopters and with Boeing and Hughes of the US on others.

It also makes partial assemblies for the Boeing 767 Jettainer and is discussing with Boeing the 777 Jettainer project. It is also one of the partners with Rolls-Royce of the UK in the International Aero Engine consortium.

Kawasaki Heavy Industries

Division	1984/85 Sales Y bn
Aircraft and other	198.7
Generators	168.7
Shipbuilding	137.6
Machinery	114.7
Plant engineering	93.4
Rolling stock	45.8
Total	764.4

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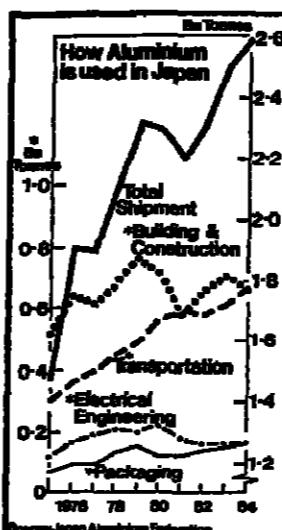
Japanese Industry 9

Apparent Supply of Primary Aluminium Ingot

(metric tons)

	Production	Exports	Total	US	Imports Canada	Australia	New Zealand	Ratio of imports to supply	Ratio of imports to production
1972	1,996,765	3,275	475,654	41,133	70,576	37,752	76,361	20.3	43.4
1974	1,118,374	34,986	478,304	65,398	72,917	31,162	85,185	30.7	42.8
1975	1,613,269	53,506	578,333	30,246	45,330	66,548	82,661	23.9	37.3
1976	919,425	68,706	490,125	34,235	12,963	44,219	105,156	33.6	46.8
1977	1,183,197	50,549	533,507	11,478	67,386	61,371	110,284	32.9	44.9
1978	1,057,710	54,594	740,204	38,443	124,907	59,125	121,551	42.5	70.0
1979	1,010,409	7,946	748,436	106,270	106,811	37,425	114,132	42.7	74.1
1980	1,001,477	7,544	716,055	386,712	122,589	26,368	92,979	45.5	53.4
1981	770,582	12,180	1,128,322	266,325	116,152	63,588	108,574	59.3	146.6
1982	350,706	6,681	1,446,566	306,456	193,110	111,681	122,833	30.8	412.5
1983	225,909	1,603,723	259,466	141,621	114,725	175,954	86.3	526.7	
1984	286,728	2,283	1,347,817	177,633	111,405	236,539	154,246	82.6	470.1

Source: Ministry of International Trade and Industry, Japan Tariff Association.



Grumbles over government apathy

THE TALK in the European and North American aluminium industries these days is all of dis-integration—that is, the specialisation of companies in one of the primary production and finishing sectors but not both.

But while the Europeans and North Americans talk, the Japanese have swung into action. In the past decade, the country's large aluminium industry has effectively become dis-integrated through the closure of almost all the primary smelters.

It is probably too early to say whether this has been a good thing. There is still a lot of grumbling in the industry about the lack of government sympathy for its problems, but the situation is still stirring under the weight of the financial cost of the closures.

The main worry is that some companies may be losing their competitiveness because they have been unable to invest in modernising plant in the past few years.

"We are afraid that the Americans will start exporting can sheet here," says Mr Toshiro Fujimoto, director of the Japan Aluminium Federation. "They have all of their mills, and our fabricators must invest to catch up."

Some Government and industry leaders also fret that the country's overwhelming dependence on imported aluminium could be damaging if a worldwide shortage developed. Some also raise the strategic importance of aluminium, for example, in making military aircraft.

"If all of a sudden imports stopped, we would suffer. Our mills would have to stand idle," Mr Fujimoto says. He argues that the country's lack of shut its Japanese alumina re-

finery, and some observers take that as an indication that the group's 60,000 tonne per year smelter is also under threat.

Others are not so pessimistic. Mr Keiichi Yokota, managing director of Nippon Light Metal, the country's leading producer, says overcapacity in the world aluminium industry is so great that there is unlikely to be any supply shortage for the foreseeable future.

And if the price goes up, the developing countries will increase production," he says.

The restructuring of Japan's aluminium industry goes back to 1973 and the impact of the first oil shock. At the time, the country was one of the world's leading producers of the metal, with total primary capacity of 1.6m tonnes. Almost all of Japan's smelters were dependent on electricity generated from oil-fired power stations, and the effect of the oil shock was to make most of them uneconomic.

The Japanese aluminium producers, like many competitors in Europe and the US, pleaded with their Government for special low electricity prices but to no avail. The Government suggested that they would be better off closing smelters in Japan and investing in new ones in countries with low cost electricity.

And so they did. Between 1976 and early this year, nearly 1.3m tonnes aluminium-making capacity in the country (90 per cent of the total) was closed, even though there are only five small smelters left, there is still talk of more closures.

Mitsui, for example, has just

closed its Japanese alumina refinery, and some observers take that as an indication that the group's 60,000 tonne per year smelter is also under threat. Similarly, because of today's low metal price, the Shintetsu Sumitomo Mitsubishi group are also believed to be evaluating their domestic smelters.

Only Nippon Light Metal's 64,000 tonne Kambara smelter near Mount Fuji is considered secure because it is based on low-cost company-owned hydroelectric power.

Aluminium
IAN RODGER

Meanwhile, the companies have invested in seven big overseas smelter projects.

During the first phase of this programme in the late 1970s, the companies were able to cope with the costs because of the buoyant prices for aluminium. But when the price slumped in 1980, it looked as if there might be bankruptcy.

In 1981, the company had collective losses of ¥53.6bn, further losses of ¥97.5bn the following year and the prospect of more as the smelter closure programme accelerated.

The Government stepped in with a programme to rebate the 9 per cent tariff on ingot imports equivalent to the 400,000 tonnes of capacity still earmarked for closure. This generated ¥13bn in the counter (90 per cent of the total) was closed, even though there are only five small smelters left, there is still talk of more closures.

Mr Yokota dismisses the US complaint, which has been for

tonnes in 1982 to 2.7m tonnes last year, and the federation forecasts steady future growth of about 3 per cent a year.

If big aluminium consumers, including aircraft and other manufacturers, are worried about the security of their supplies, they are not showing it. Mr Kenko Hasegawa, president of Kawasaki Heavy Industries and chairman of the Japanese Aircraft Development Agency, said it would be disastrous for aluminium companies to go on producing in Japan as long as electricity prices were high.

Further evidence of the lack of concern comes from the fact that the Government last month ended a long-standing programme to help finance aluminium stockpiles.

One remaining question about Japanese restructuring is the impact it will have on the world aluminium industry. With the metal in abundant supply and the world price depressed, no one has noticed that Japan has become the world's leading importer.

Last year the country imported 600,000 tonnes of so-called development metal from overseas smelters in which Japanese companies have invested. Another 457,000 tonnes were taken in general contracts and 544,000 tonnes through spot purchase. (The remainder of the country's needs comes mainly from recycling.)

Further downstream, there is no evidence that the restructuring has had any effect. Consumption of aluminium in Japan continues to rise, and fabricators of finished products are prospering. Demand for aluminium has risen from 2.4m

Market leaders set for overseas expansion

THE JAPANESE show a The proportion of income spent on clothes in recent years has been declining, but it is still 7 per cent of the average family income. Highest spending is by the young working woman who lives with her family and is able to devote most of her income to clothes in the years between school and marriage.

The overall market for clothes is fairly sluggish, expanding in nominal terms by only 3 per cent in 1984. It is mainly fashion clothes which are showing growth.

There are two kinds of apparel companies in Japan. One is expanding rapidly and the other declining. The first is the one focusing on fashion, the second makes ordinary clothes."

Clothing
CARLA RAPORT

Japanese women want Western designers' labels on their Western-style clothes. Renown's stable of 90 brands includes Arnold Palmer sportswear, Cacheal skirts, Norma Kamali, Perry Ellis and Buster Brown.

"In the past, we had to produce only one line because different department stores accepted it. Now each store wants different lines." Renown's sales are through department stores with only about 4 per cent through clothing specialty stores, which levels are apparently smaller than in the US and Europe.

Supermarkets make 19 per cent of sales, which underlines the popularity of inexpensive clothes. Another 55 per cent indicates that individuality will play an increasing role in clothes purchases. Clothes are becoming more of a tool to express oneself and one's goals," says Mr Toshiro Tanaka, marketing director at Kashiyama.

As many other domestic industries, Japan's garment sector is heavily fragmented and therefore hard to quantify. More than 10,000 companies make apparel for sale through some 70,000 garment shops. About 20 per cent of Japan's sales are through department stores, with largely selling about ¥700m to ¥800m a year.

Kashiyama stresses the importance of foreign designers. By 1980, it says, 81 per cent of clothes consumption will be choice, not need. "That indicates that individuality will play an increasing role in clothes purchases. Clothes are becoming more of a tool to express oneself and one's goals," says Mr Toshiro Tanaka, marketing director at Kashiyama.

Kashiyama maintains 170 brand names, including Ralph Lauren and Yves St Laurent. It is backing up claims to internationality by hunting new talent. "Unaided merchandising in fiscal 1984 was equivalent to 14.3 per cent of sales, compared with 16.9 per cent in fiscal 1983 and 13.9 per cent in 1982."

Japanese department stores specialise in shop-within-shops, where manufacturers not only deposit the goods but also sell them with their own staff.

Kashiyama, for example, has 3,600 full-time employees and another 3,600 sales girls on one-year contracts who sell at department stores around Japan.

Considering these conditions, it will not be surprising if Japanese makers who expand overseas meet with considerable success.

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Japanese Industry 10

Downhill ride in a crowded market

THE RAILWAY equipment industry is peculiar, says Mr Masahiko Ishizawa. "If there were only two companies remaining in it, they would kill each other."

Mr Ishizawa is executive managing director of the rolling stock division of Kawasaki Heavy Industries, the leading Japanese company in the field.

Many in the close-knit railway industry might be surprised by the bitterness of Mr Ishizawa's remarks. Kawasaki has been one of the most successful companies in this sector in the past decade, and the Japanese producers, in general have made extraordinary progress in world markets.

Early this year, for example, a consortium led by Kawasaki beat a British one led by Metro Cammell to a \$290m contract for railcars on the Singapore metro.

Toshiba, another major maker of railway equipment, estimates that the Japanese have managed to work their way up to fifth position in the league table of passenger rail equipment exports.

Out of a total export market of \$3bn a year, the company believes US and West German makers each supply about \$500m, France and Czechoslovakia about \$400m, the British are about level with the Japanese and the Canadians follow with about \$150m-\$200m.

The Japanese have been in export markets only over the past 10 years, but they have become big manufacturers of railway equipment. And with good reason. Japan has one of the largest rail networks in the world, with 21,000 km of national railways and a further 5,600 km of private ones. British Rail's network is just under 17,000 km while that of the French SNCF is 35,000 km.

Use of Japanese railways is also high. The Japanese National Railways (JNR) runs 190bn passenger/km per year and the private railways 126bn passenger/km. By contrast, British Rail achieves about 30bn passenger/km and the SNCF 55bn.

Both systems in Japan have been big buyers of equipment for a long time. JNR has some 18,000 electric coaches, and the private systems 17,000. Supplying these needs has made the

Japanese industry one of the largest in the world, with three main electric traction makers, Hitachi, Toshiba and Mitsubishi, and six rolling stock makers, of which Kawasaki and Tokyo Car are the most important.

The home market has been declining, however. In 1971 JNR was spending more than Y1,000bn (450m) a year on equipment, and in the middle of expanding its Shinkansen (bullet train) network. Since then, it has been all downhill, with spending this year amounting to only about Y500bn.

Railway Equipment

IAN RODGER

And the outlook is bleak, because JNR is curtailing spending in advance of privatisation plans. The private sector has maintained its spending, but that has not been enough to keep the big suppliers going.

But the export drive has been a huge success. Kawasaki, for example, has built its export turnover from Y5.717m in 1973 to Y19.320m last year.

So why is Mr Ishizawa unhappy? Unfortunately, the rise of the Japanese has added to the crowding in a chronically overcrowded industry, and new manufacturers can prosper.

The market is in long-term decline. Those countries with railways tend to have their own manufacturers and so, with the big exception of the US, are not open to foreign suppliers.

Developing countries tend not to be enthusiastic about building railways. Mr Ishizawa says most developing countries are too impatient to choose rail as a key form of transport, even for crowded cities.

"It takes about 10 years to build a transit system, whereas you can get a car on the road tomorrow."

"We are not saying that the railway industry is dying," says Mr Ishizawa, formerly JNR chief engineer and still known

in the industry as the Emperor. "Every year, some new ones open. But the emphasis is on short-distance, urban transit systems that do not require many vehicles."

So railway equipment manufacturers compete furiously for the few orders available.

"In almost every case we are selling at break-even or loss. If we carry on like this, there will be no money for research and development," Mr Ishizawa says.

He believes leading manufacturers should co-operate more.

"The ultimate goal is having international ground rules. It is difficult to know how we would get anywhere except Switzerland, but if we keep it in mind, we may."

Meanwhile, it is up to the companies to form alliances on projects, and the Japanese have done this in a few cases. Toshiba is making diesel-electric locomotives with Daewoo of South Korea for export to Africa. On the Singapore metro contract, Kawasaki has taken European companies as subcontractors.

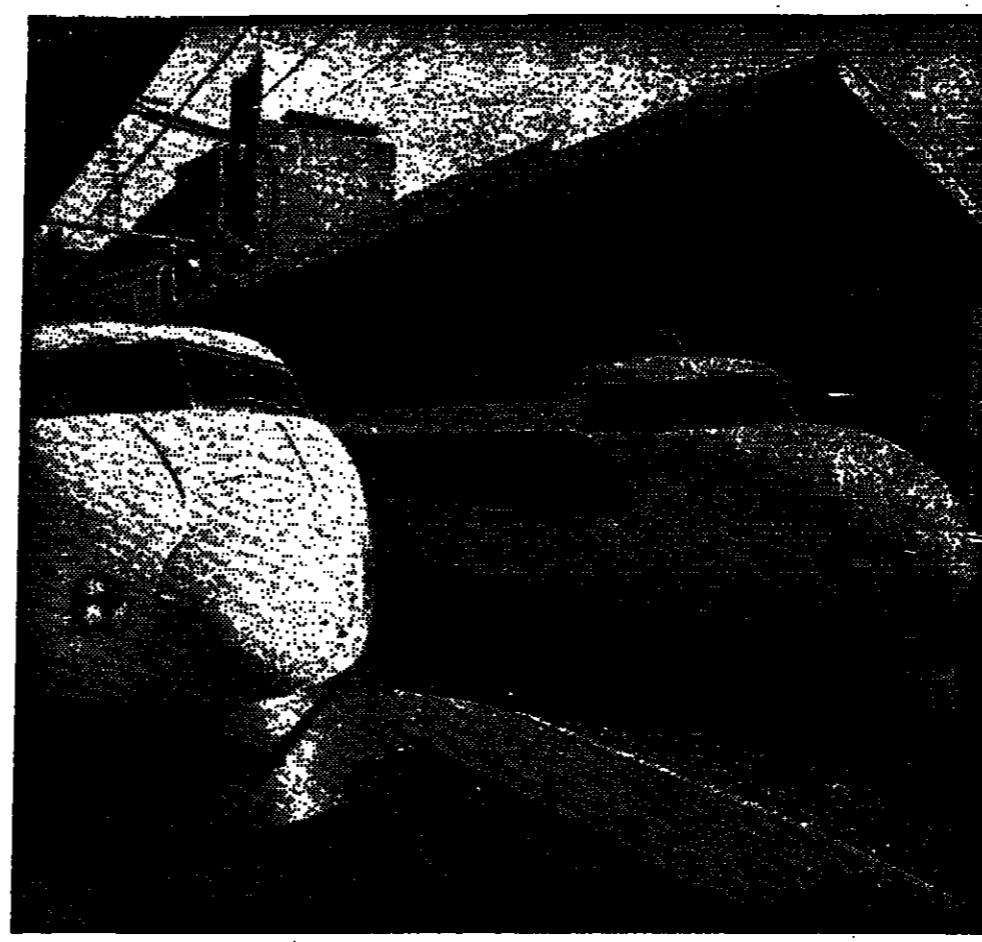
Kawasaki tried to co-operate with Metro Cammell on the Hong Kong rapid transit project in the late 1970s but was rebuffed by the British company, which won the £50m order.

"If we had been able to work together there, we might not have had to compete against each other in Singapore," he says.

Kawasaki has held out another olive branch in recent months. Last spring, London Regional Transport visited the company's factory in Japan and invited it to tender on rolling stock. Kawasaki reminded LRT that in the past it had invited French and West German manufacturers to bid on orders but had never given them significant business.

"We told them they had two strong manufacturers in the UK while we were strangers. We would be happy to bid but not if it was just a means of pushing down prices."

If the railway companies continue to rejoice in wide-open competition, they will kill the manufacturers and that will result in slower development of technology and lower quality rolling stock."



The Shinkansen (bullet trains) at Tokyo station. Railways are now investing much less in equipment

Star of the stock market

Textiles

JOHN MAKINSON

THE textile industry should be one of the most depressed sectors of the Japanese economy.

It is in the backyard of the world's cheapest producers — China, South Korea and Taiwan.

It has also stuck to a policy of vertical integration, riding the ups and downs of the oil price, in a country which has virtually no natural resources. Western textile companies have long disdained that policy, but it remains cornerstone of the Japanese industry.

Finally, its speciality is synthetic fibres, long regarded

by most US and European companies as an area of chronic overcapacity.

For all that, the textile industry is one of the stars of the Tokyo Stock Exchange. The sector commands a price/earnings multiple of about 40, almost double the market average. In the UK, the textile sector languishes on a p/e of just under 10, well below the average for industrial com-

panies contributed 28 per cent of sales and 20 per cent of profits.

Asahi is now engaged in an exercise similar to that of 20 years ago. It has been making business projections for the next century and decided to make a heavy commitment in electronics, new materials and energy-related technology.

The success of the fibre companies can be traced to the early 1960s when, with a little prodding from the Government, they almost all embarked into systematic diversification.

Mr Hajime Ogawa, executive vice-president of Asahi Chemical Industry, says his company experienced stagnation in acrylic fibres in the early 1960s and identified three new fields for expansion: nylon, synthetic rubber and building materials.

In 1963, fibres accounted for just over three-quarters of Asahi's parent company's sales in the year to March 1985. It

evidently done a few things right.

The Japanese industry has

panies.

According to the Central Union of Agricultural Co-operatives, only 13 per cent of Japan's 4.4m agricultural families are solely in farming.

Crop yields are low, while

livestock herds are uneconomically small because farmers

arenging their income with individual jobs.

The average milk herd in Japan is 24.1 animals and beef herd only 3.2.

The Government and the co-ops are encouraging part-time farmers to rent their land.

However, at least a third of the farming workforce is over 60 years old and thus less willing to change their habits.

"It will be the 21st century before individual farmers hold 10 hectares of land," says

Mr Makoto Sakurai, executive

EC4A SDE.

Change blocked by part-timers

IN A land where production efficiency ranks next to godliness, Japan's agriculture industry is the exception.

"Farming in rice and grain in Japan is not very efficient. What we do in agriculture in many ways is off-the-cuff," says Mr Takeharu Chikanga, deputy director-general for policy planning of the Ministry of Agriculture, Forestry and Fisheries.

Japanese farmers would be defeated because they lack competitive power," says Mr Sakurai.

In a comprehensive study of the Japanese agricultural system Mr Jimmy Hillman and Mr Robert Rothenberg concluded: "When more than 40 per cent of the land is earning maybe half of what it could, a serious misallocation of resources exists. Low productivity means high unit costs."

Agriculture

CARLA RAPORT

"Technical innovations and changes in the markets for food have created new opportunities for profit. Yet part-time farming has effectively frozen the structure of agriculture."

Conscious of the surpluses of rice production because of high support, the Government has been encouraging farmers to diversify their crops.

But consider the case of the Gokita family in China, about an hour's train journey from Tokyo. They farm one hectare of land growing leeks and rice alternately.

The combine is used only 10 days a year; the rice-planting five days of the year.

"We have the capability to produce rice on five hectares," he says. "I would like to enlarge my land by renting from others. Unfortunately it is not possible," he says.

All the farmwork is done by Mr and Mrs Gokita, who make a good living. Their two sons are self supporting.

Mr Gokita says: "Some people are against government support for rice, but because of this government support and price guarantee, rice growing is guaranteed work. As a result, I think it's very promising for the future."

"The World Economy, March 1985, Trade Policy Research Centre, Gough Square, London EC4A 3DE.

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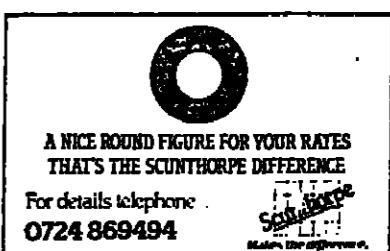
HITACHI



SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Tuesday December 17 1985



UTA seeks expansion as profits continue to climb

BY PAUL BETTS IN PARIS

UTA, the French private long-haul airline company owned by the Chargeurs group, expects to report profits of FF 600m-FF 650m this year, sharply up from earnings of FF 219m (\$28.4m) last year.

Mr René Lapraiture, UTA chairman, also said in an interview that the airline, which specialises in African and Far Eastern routes, was seeking to expand with services to North America and Europe.

Under a French Government agreement signed in 1983 UTA was given routes connecting France and Africa as well as Far East and Pacific destinations, while its rival, the much larger state airline, Air France, flew to all other parts of the world.

Mr Lapraiture said, however, that the international airline market had since changed radically. He said UTA, which has no government subsidies, was facing greater competition on its African and Far Eastern routes. To make the airline more competitive, Mr Lapraiture argued, UTA would need new routes to consolidate its existing business and attract customers to its established services.

UTA is now bidding against Air France for the Paris-San Francisco

route. "It is the first time in many years that UTA and Air France are bidding for the same route," he said. Although the move has disconcerted Air France, Mr Lapraiture argued that two French airlines flying to the US would strengthen France's competitive position on the transatlantic and US market at a time when the number of US airlines flying to France was increasing.

A decision on the San Francisco route is expected in a few months.

Mr Lapraiture has also been arguing forcefully at the Association of European Airlines (AEA) to allow two European airlines from the same country to fly to the same European destinations. This strategy reflects UTA's hopes to see its split of airline markets with Air France evolve on the lines of the more flexible relationship between British Caledonian and British Airways in the UK.

The strong rise in earnings this year includes a special gain of FF 300m from an insurance claim to cover the replacement cost of a UTA Boeing 747 damaged by fire at Roissy airport this year. Even without this gain, however, operating earnings advanced strongly to

Thyssen warns of reversal linked to US trade policies

BY PETER BRUCE IN DUISBURG

EUROPE'S largest private-sector steelmaker, Thyssen Stahl, has warned it may suffer a reversal in turnover and profits this year as Washington's protectionist measures squeeze imports' sales of semi-finished products and the weakening dollar forces Third World producers to turn away from the US and concentrate on European markets.

Thyssen Stahl announced net profits for the year ended September 30 this year had risen from DM 93m (\$12.2m) to DM 383m. The group said that in the first 2½ months of the new financial year production and deliveries had fallen 3 per cent, with turnover down 5 per cent on the same period last year. The group remained "optimistic," however.

Sales of semi-finished steel to the US, where customers are mostly steelmakers unable to produce enough of the quality demanded by the motor industry, played a major role in bringing Thyssen Stahl back into profit in 1983-84. New quotas agreed between the European Commission and Washington mean, however, that Thyssen would be lucky to sell 150,000 tonnes of semi to the US this year, according to Dr. Heinz Kriwet, the group's chair-

man. Thyssen earned around \$64m last year on sales of 300,000 tonnes of semis to the US. Total sales of semis in the US for 1983-84 were 450,000 tonnes.

Mr Werner Hartung, an executive board member, said that while the falling dollar would damage export sales, export volumes would also be hit. Third World producers, including Brazil and South Korea, would turn to other markets when confronted by protectionist measures and tougher competition in the US.

Logistics problems in Chinese ports also meant that Japanese producers were having to offload their output elsewhere, he said.

Mr Hartung added that West German steel consumption would probably not move from last year's level, despite an expected recovery in the domestic economy, but warned that local producers would probably lose some market share to importers.

Imports from other European Community and third country producers currently have a 39 per cent share of the West German steel market. He added that price increases on a wide range of products planned throughout the EEC from January 1 might be difficult to implement.

Dr Kriwet nevertheless pronounced himself "completely satis-

fied" with the 1984-85 result. Raw steel production had risen 5 per cent to 11.1m tonnes, and consolidated turnover rose 13 per cent to DM 10.4bn. Although the group still has debts of DM 1.5bn, mostly long-term, it is combining 1983-84 and 1984-85 net profits to make over DM 225m to Thyssen AG, the parent, as dividends, placing DM 194m in reserves and carrying DM 21m into this year's accounts.

© The West German Government has given the Saarland state government permission to exercise its option to buy 76 per cent of the struggling Saarland steelmaker, Arbed Saarstahl. The stake will probably be placed with the state-owned Saarlandische Investitions-Kreditbank (SIBK). The authorities then want a nearby works, French-owned Dillinger, to take over the management of Saarstahl.

Bonn itself is not keen to become involved in assisting with Saarstahl's debt. It is understood to have encouraged other German steel producers to take stakes in Saarstahl but so far without much success. Neither Saarstahl's creditor banks nor the European Commission have yet agreed to any debt relief measures that would follow the Saarland purchase of Saarstahl.

Alfred Massa plans float for next year

By Our Financial Staff

ALFRED MASSA, the West German retailer with sales of about DM 3bn (\$1.2bn), plans to go public in spring next year. The company, which runs a chain of hypermarkets and which in recent years has diversified into non-food lines such as cars and insurance, is to float DM 25m of new capital.

The family-owned chain will change its corporate status at the start of 1986 by converting into an "AG" under German corporate law, or a company limited by shares. The flotation in the form of non-voting preference shares will be led by Deutsche Bank and probably go ahead next April or May.

The new shares will be listed in Frankfurt and Düsseldorf. Massa's DM 17m of existing capital with full voting rights will remain in family hands.

EUROBONDS

Eurodollar yields discourage borrowers

BY MAGGIE URRY IN LONDON

THE EURODOLLAR bond market is now virtually closed to new issues and no deals were launched yesterday. Yields in this market are so far out of line with the New York bond market that issuers are not tempted, while investors are keeping quiet before Christmas.

Some traders noted demand in the secondary market for dollar paper from continental European investors, although it was patchy. Prices were firmer by ¼ or ½ point. A deal was launched for Union Bank of Finland in the D-Mark floating-rate note sector, but met a poor reception because of an excess of similar paper and investor resistance to the maximum coupon put

gressive in the US market since Micron and others filed anti-dumping suits.

The US Commerce Department has made a preliminary ruling imposing 8 per cent to 94 per cent dumping duties on Japanese 64K Drams sold in the US.

"Although solid increases in demand and average sales prices will be required before we see a turnaround, we approach the second quarter with increased optimism," said Micron's president, Mr Joseph L. Parkinson.

"This is the first time since September 1984 that we have seen increasing sales each successive month during a quarter," Mr Parkinson said. Sales are down, however, from fourth-quarter levels when Micron had net revenues of \$0.1m.

Prices are now beginning to rise modestly as Japanese producers adjust their prices to the lower value of the dollar against the yen. US microchip makers also claim Japanese competitors have been less aggressive.

Revenues were down from \$37.2m a year ago to only \$35m in the latest quarter.

Micron's sales and earnings have been devastated by the depressed semiconductor market and a severe drop in the price of 64K Drams, its principal product.

Prices are now beginning to rise modestly as Japanese producers adjust their prices to the lower value of the dollar against the yen. US microchip makers also claim Japanese competitors have been less aggressive.

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Cadbury to sell hygiene division

By Charles Batchelor in London

CADBURY SCHWEPPES, the UK confectionery and drinks group, yesterday acknowledged defeat in its 12-year effort to develop a health and hygiene division with the announcement of plans to sell the businesses to their management for £16m (\$27.2m).

Cadbury has also introduced a successful business class called Galaxy on its extensive African service. Mr Lapraiture plans to introduce new fares incentives next year and to fit television screens in his long-haul carriers.

The television project will also tie up with France's fifth television channel being started next February by Mr Jerome Seydoux, chairman of Chargeurs, and Mr Silvio Berlusconi, the Italian television entrepreneur. Mr Lapraiture said he had negotiated his aircraft to screen productions from the private channel.

He has already negotiated an agreement for this new in-flight entertainment with a French national television network.

Cadbury's sales of consumer products, industrial cleaners and cleaning equipment and aerosol packaging made a pre-tax loss of £300,000 on sales of £33.2m in 1984. This compared with a profit of £1.2m on sales of £58.8m the year before.

"This division has never been a success," a stockbroking analyst said. "It was a slight oddity. It's good to hear they are clearing it out, but its failure to do well does not reflect well on Cadbury Schweppes' management."

Cadbury went into health and hygiene products in 1972 when it paid £12m for Jeyses Group, a public quoted disinfectant maker. It paid a further £7.7m for the industrial cleaning division of Reckitt & Colman in 1982, although there have also been disposals, notably of operations in Ireland and France.

Cadbury has been rationalising this business during the past 18 months and has pulled out of the manufacture of the toilet rolls and some other products. These cutbacks will lead to a small decline in turnover to about £53m in 1985.

Cadbury is now at an advanced stage of negotiations with the management teams of the three parts of this division, headed in each case by the general manager.

The deals should be completed within the next two to three weeks.

Cadbury plans to sell the Jeyses consumer products division, with projected 1985 turnover of £22m and nearly 100 employees.

The other two businesses for sale are the Jeyses Hygiene industrial products division, which employs 350 people and has turnover of £2.8m, and Aerosols International, in employing 170 people and with turnover of £1.1m.

The combined buy-out price of £16m is higher than the net asset value of these operations, Cadbury said.

Health and hygiene is the smallest of Cadbury's four divisions.

AGP launches counter-bid for Providence

By David Housego in Paris

ASSURANCES du Groupe de Paris (AGP), France's ninth-largest insurance group, has made a counter-bid for Providence Secours in what promises to be a long battle in the French insurance sector.

Details of the bid, made through AGP's holding group Compagnie du Midi, and in which Banque Lazard is believed to be involved, were still not available yesterday. The offer comes in the wake of the bid by the AXA group (Mutuelles Unies and Drouot), which is offering FF 1.100 (\$145) a share.

AXA's bid is opposed by Paribas, the state-owned investment bank, which has a 25 per cent stake in Providence. Mr Claude Bebear, chairman of AXA, said yesterday that his group intended to seek quotation again for Drouot shares on the Bourse. Drouot has not been quoted since being taken over by AXA. It reported net profits last year of FF 245m.

Some traders noted demand in the secondary market for dollar paper from continental European investors, although it was patchy. Prices were firmer by ¼ or ½ point. A deal was launched for Union Bank of Finland in the D-Mark floating-rate note sector, but met a poor reception because of an excess of similar paper and investor resistance to the maximum coupon put

Volkswagen sees bright future with sales record

BY JOHN DAVIES IN FRANKFURT

VOLKSWAGEN, the West German

motor vehicle manufacturer, is confident about prospects next year in the wake of its strong improvement this year.

But VW emphasised that it still

had some way to go to match the

earnings of its North American

and Japanese rivals.

In an interim report, VW yesterday

said the group's worldwide

sales revenue this year should exceed DM 50bn (\$18.5bn) for the first time, an increase of 15 per cent on last year, including its Audi subsidiary.

VW said the economic outlook in all its main markets was better than for many years. It hoped that would "remain well below North American or Japanese levels," the company said.

That is a theme that Mr Carl Hahn, VW's chief executive, has often emphasised. Despite VW's strong momentum, he has repeatedly cautioned that more efforts are needed to improve profitability in order to remain competitive.

VW has been making a powerful

comeback since losing DM 300m in

1982 and DM 215m in 1983.

It turned round to a group net profit of DM 228m last year despite a

seven-week labour conflict in the

year.

VW and Audi together expect

their deliveries to customers in

West Germany to rise 3.3 per cent

to 740,000 this year.

European export markets should take a record

762,000, up nearly a quarter.

Deliveries to the

US are expected to be up 17.3 per

cent at 292,000 and in Canada they

should be up 5.3 per cent to 47,000.

With sales and orders building

up, VW is planning to raise output

in West Germany next year by in-

troducing shifts on some Saturdays

as well as some work during the

normal holiday shutdown in sum-

mer. It sees good prospects of en-

gaging more workers in the sec-

ond half of next year, when its empl-

ees will be taking extra time off to

make up for additional shifts.

The Securities Industry Associa-

tion (SIA), the representative body

for the Wall Street investment

banks, has already come out strongly

against the new

anti-takeover

law.

The anti-takeover

law follows

months of lobbying in New York,

the headquarters state for many

large industrial corporations.

The initiative will therefore influ-

ence

corporate

raiders

to op-

E
ERVICE

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U.S. \$100,000,000



The Kingdom of Denmark

Zero Coupon Notes Due 1990

Shearson Lehman Brothers International	Kleinwort, Benson Limited	
Banque Bruxelles Lambert S.A.	Banque Indosuez	Banque Paribas Capital Markets
CIBC Limited	Crédit Lyonnais	Creditanstalt-Bankverein
Genossenschaftliche Zentralbank AG <small>Vienna</small>		Goldman Sachs International Corp.
Grindlay Brandts Limited		Gulf International Bank B.S.C. <small>Capital Markets Group</small>
E F Hutton & Company (London) Ltd	Istituto Bancario San Paolo Di Torino	
Kidder, Peabody International Limited	Lloyds Merchant Bank Limited	
McLeod Young Weir International Limited	Merrill Lynch Capital Markets	
The Nikko Securities Co., (Europe) Ltd.	PaineWebber International	Postipankki
Smith Barney, Harris Upham & Co.	Svenska Handelsbanken Group	
Union Bank of Switzerland (Securities) Limited	S.G. Warburg & Co. Ltd.	
Westdeutsche Landesbank <small>Grevenbroich</small>	Yamaichi International (Europe) Limited	
Privatbanken A/S	Copenhagen Handelsbank A/S	Den Danske Bank

December, 1985

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Can. \$50,000,000

American Express Overseas Finance Company N.V.

10.25% Guaranteed Notes Due 1990

Unconditionally Guaranteed by

American Express Overseas Credit Corporation Limited

Shearson Lehman Brothers International		
CIBC Limited	Orion Royal Bank Limited	Société Générale
Bank of Tokyo International Limited		Banque Bruxelles Lambert S.A.
Banque Nationale de Paris	Barclays Merchant Bank Limited	Commerzbank <small>Aktiengesellschaft</small>
Crédit Agricole	Crédit Lyonnais	Dominion Securities Pitfield Limited
First Interstate Capital Markets Limited		Lloyds Merchant Bank Limited
McLeod Young Weir International Limited	The Nikko Securities Co., (Europe) Ltd.	Sumitomo Trust International Limited
Sparekassen SDS		Wood Gundy Inc.
Toronto Dominion International Limited		

November, 1985

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U.S. \$175,000,000

The Chase Manhattan Corporation
(Incorporated in the State of Delaware)

Floating Rate Subordinated Notes Due 1997

Shearson Lehman Brothers International		
Chase Investment Bank		Morgan Stanley International
Credit Suisse First Boston Limited		Goldman Sachs International Corp.
Merrill Lynch Capital Markets		Salomon Brothers International Limited
Bank of Tokyo International Limited		Bank of Yokohama (Europe) S.A.
Banque Bruxelles Lambert S.A.	Crédit Agricole	Crédit Commercial de France
Crédit Lyonnais		Genossenschaftliche Zentralbank AG <small>Vienna</small>
E F Hutton & Company (London) Ltd		IBJ International Limited
Kidder, Peabody International <small>Limited</small>		LTCB International Limited
Mitsui Finance International Limited		Nippon Credit International (HK) Ltd.
Nomura International Limited		Orion Royal Bank Limited
Banque Paribas Capital Markets		Société Générale
Sumitomo Finance International		Sumitomo Trust International Limited
Svenska Handelsbanken Group		Swiss Bank Corporation International Limited
Union Bank of Switzerland (Securities) Limited		S. G. Warburg & Co. Ltd.

Westdeutsche Landesbank
Grevenbroich

November, 1985

This announcement appears as a matter of record only. It does not constitute an offer to sell nor a solicitation of an offer to buy these securities.

U.S. \$125,000,000



Caisse Nationale de Crédit Agricole

10% Notes Due 1990

Shearson Lehman Brothers International		
Crédit Agricole		Banque Nationale de Paris
Credit Suisse First Boston Limited		Goldman Sachs International Corp.
Arab Banking Corporation (ABC)		BankAmerica Capital Markets Group
Bank of Tokyo International Limited		Bankers Trust International Limited
Banque Bruxelles Lambert S.A.	Banque Indosuez	Banque Paribas Capital Markets
Chase Manhattan Capital Markets Group		Crédit Commercial de France
Daiwa Europe Limited	DG BANK Deutsche Genossenschaftsbank	Dresdner Bank <small>Aktiengesellschaft</small>
Genossenschaftliche Zentralbank AG <small>Vienna</small>		Kidder, Peabody International Limited
London & Continental Bankers Limited		Merrill Lynch Capital Markets
Morgan Guaranty Ltd	Morgan Stanley International	Nomura International Limited
Rabobank Nederland		Sumitomo Trust International Limited
		Swiss Bank Corporation International Limited

October, 1985

INTL. COMPANIES & FINANCE

Malaysian brokers forgo credit line

BY WONG SULONG IN KUALA LUMPUR

A STANDBY credit line agreed by major Malaysian banks two weeks ago to help local stockbrokers in financial trouble because of the Pan-Electric crisis in Singapore, has been reduced to 50m ringgit (\$20.6m) from the original 150m ringgit, and may not be taken up at all, according to bankers.

The credit line was agreed by six Malaysian banks following a \$3150m (US\$84.8m) lifeboat loan extended by Singapore banks to the island republic's brokers.

A Malaysian banker said yesterday it now appeared that Malaysian stockbrokers were not as badly affected by the Pan-Electric crisis as was originally feared.

He pointed out that liquidity problems among brokers had eased considerably following the stock market recovery during the past week and the directive by Bank Negara, the central bank, that banks should not demand new margins from

shares, or 30 per cent of its enlarged capital, as part of a privatisation programme. Trading had been postponed for a week because of market uncertainty following the Pan-Electric crisis. The airline had forecast pre-tax profits of 100m ringgit (\$43.6m) for the year to March 1986. It earned 56.4m ringgit for the first half, and Datuk Arif Rahman, its managing director, said there was a good chance that results for the full year could equal the record 121m ringgit achieved in 1984-85.

Kuala Lumpur Stock Exchange (KLSE) will inform the banks that the credit line is no longer needed and individual broking firms will make their own arrangements with the banks if they face liquidity problems.

Meanwhile, the KLSE has elected Mr Nik Mohamed Din

as its new chairman, replacing the controversial Mr Abdul Razak Sheikh Mahmood, at its annual general meeting over the weekend.

During his two years tenure, Mr Razak came under strong criticism from stockbrokers for an erosion of the autonomy of the KLSE, arising from widespread government power over the exchange, including the admission of new members, and the decision to allow merchant banks and foreign brokers to take majority stakes in local broking firms.

Mr Nik Mohamed Din was a lawyer before he became a partner in Osk & Partners, the securities firm. He is also a director of MEF Holdings, the actively traded finance and property group. Recently, he was involved with his former law partner, Mr Mah King Hock, in acquiring a majority stake of Duff Development, a listing plantation subsidiary of Kupala Lumpur Kepong.

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Keppel Shipyard to cut repair capacity by 45%

BY CHRIS SHERWELL IN SINGAPORE

KEPPEL SHIPYARD, Singapore's troubled state-owned marine group, is to slash its ship repairing capacity by 45 per cent through a shutdown in operations at its main yard and shift to facilities at Tuas, a remote location on the west of the island.

Keppel said yesterday that the plan was part of an independent strategy which the company was pursuing following its rejection of a recommendation by McKinsey, the US consultants, that Keppel should merge with Sembawang Shipyard, another government-controlled ship repairer.

McKinsey was called in earlier this year because Singapore's ship repair industry previously owned by the island's main engine of growth, has suffered from a decline in the world tanker business and general weakness in international trade. Instead of a merger, Keppel said it would aim to cut costs.

The company says the effect of the change will be to cut Keppel's ship repair capacity by at least 45 per cent and that of the whole industry by 20 per cent.

Sharp rise in earnings for News Corporation

BY OUR SYDNEY AND FINANCIAL STAFF

NEWS CORPORATION, Mr Rupert Murdoch's master company, yesterday reported a 145 per cent surge in net profits to A\$35.29m (US\$24.19m) for the three months to September.

But an A\$3.75m extraordinary loss left the attributable result 36.9 per cent below the A\$49.92m achieved in the same quarter of last year, when substantial gains were credited below the line.

The company said its results reflected higher earnings from UK, US and Australian operations as well as foreign exchange gains. It reported quarterly results to meet US Securities and Exchange Commission rules for disclosure in connection with its purchase of six US television stations from Metromedia.

Turnover, excluding associates, reached A\$734m against A\$537m.

• Amatil, the Australian diversified consumer products group, achieved a 26.2 per cent increase in net profits to A\$642m for the year to October.

The annual dividend is being lifted from 22 cents to 25 cents a share, on earnings per share of 67.9 cents against 56.5 cents.

Apart from food and tobacco interests, Amatil is the largest Coca-Cola franchisee in Australia.

Interest charges rose from A\$22.2m to A\$30.6m, while tax was marginally higher at A\$41m.

• Australia is to merge its six state stock markets into a single Australian Stock Exchange from April 1987. The move is expected to improve efficiency and help cut investment costs.

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Strong overseas sales lift Fuji Photo Film results

BY YOKO SHIBATA IN TOKYO

FUJI PHOTO FILM, which cent to Y145bn, on turnover of 70 per cent of the ahead by 12.3 per cent to Y148.4bn. Domestic sales rose 5.2 per cent while overseas sales, up 19.9 per cent, accounted for 35 per cent of the year to October 20.

The performance was attributed to strong overseas sales of colour film, helped by an advertising campaign following the Los Angeles Olympics. An easing in downward pressure on video cassette prices and low silver prices provided further impetus.

Profits before tax rose 24.7 per cent to Y16.08bn in the half-year to October 31, and net profit by 14.7 per cent to Y4.6bn. Sales were Y159.16bn, up 23 per cent.

U.S. \$100,000,000

B.B.I. International N.V.

(Incorporated with limited liability in The Netherlands)

Floating Rate Notes Due 1995

Guaranteed on a Subordinated Basis

as to payment of principal and interest by

BBIBanque Bruxelles Lambert S.A./
Bank Brussel Lambert N.V.

(Incorporated with limited liability in Belgium)

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 17th December, 1985 to 17th June, 1986 the Notes will carry an Interest Rate of 8½% per annum. The interest amount payable on the relevant Interest Payment Date which will be 17th June, 1986 is U.S. \$20.12 for each Note of U.S. \$5,000.

Credit Suisse First Boston Limited
Agent Bank

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has acquired

The Hoover Company

We acted as financial advisor to Chicago Pacific Corporation.

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London Hong Kong Tokyo Zurich

December 4, 1985

**Goldman
Sachs**

M.I.M. Holdings Limited

Guaranteed Floating Rate Bearer Notes 1989.
First series issued on June 16, 1982 maturing
June 16, 1989

Holders of Floating Rate Notes of the above issue are hereby notified that for the next interest period from December 18, 1985 to June 18, 1986 the following information is relevant:

1. Applicable interest rate: 8½% per annum
2. Interest payable on next interest payment date: US\$4,170.83 per US\$100,000.00 nominal
3. Next interest payment date: June 18, 1986

December 16, 1985
BA Asia Limited Agent

U.S.\$75,000,000

EAB FINANCE N.V.

(Incorporated with limited liability in the Netherlands Antilles)

Guaranteed Floating Rate Notes Due 1993
Guaranteed on a subordinated basis as to payment of principal and interest byEuropean American Bancorp
(Incorporated with limited liability in New York, U.S.A.)

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 17th December, 1985 to 17th June, 1986 the Notes will carry an interest rate of 8½% per annum. On 17th June, 1986 interest of U.S.\$208.54 will be due per U.S.\$5,000 Note for Coupon No.5.

EBC Amro Bank Limited
(Agent Bank)

17th December, 1985



\$150,000,000

Crédit National

Convertible Floating Rate Notes Due 1995

Unconditionally Guaranteed by The Republic of France

The Notes are direct and general obligations of Crédit National unconditionally guaranteed as to payment of principal and interest by The Republic of France.

The Convertible Floating Rate Notes Due 1995 (the "Dollar Notes") are convertible at the option of the holder into Floating Rate Notes Due 1995 denominated in ECU (European Currency Units) (the "ECU Notes"), on any Interest Payment Date falling in or before December 1987, at the conversion rate of \$0.85265 per ECU.

Interest on the Notes will be payable quarterly on March 1, June 1, September 1 and December 1.

1. The interest rate applicable to Dollar Notes for each quarterly interest period will be equal to 35 basis points above the 91-day Treasury bill auction rate (expressed on a certificate of deposit equivalent basis). The interest rate applicable to ECU Notes for each quarterly interest period will be that applicable to Dollar Notes notionally hedged into ECU utilizing spot and three-month forward U.S. dollar/ECU exchange rates.

Salomon Brothers Inc

Bear, Stearns & Co. Inc.

Kidder, Peabody & Co.
Incorporated

PaineWebber

The First Boston Corporation

Merrill Lynch Capital Markets

Incorporated

Goldman, Sachs & Co.

Morgan Stanley & Co.
Incorporated

Shearson Lehman Brothers Inc.

TECHNOLOGY

EDITED BY ALAN CANE

Supercomputers come out of the laboratory

SUPERCOMPUTERS, extremely powerful mainframes designed to exploit the most advanced computational techniques available and tuned to specific tasks, have been tools for the scientist working in such highly specialised fields as weather forecasting and the simulation of aircraft performance characteristics.

Now there are signs that in Japan a broader spectrum of customers is starting to take an interest in the power of these giant machines.

Japanese supercomputer manufacturers — Fujitsu, Hitachi and NEC among others — are beginning to emphasise their machines at the low end of the performance range.

The aim is both to expand the potential market for supercomputers in Japan, currently estimated at 100 machines by 1990, and to bridge the psychological gap between buying conventional mainframes and those souped-up relatives.

Supercomputers have been of considerable interest as a strategic "enabling" tool for much of today's advanced research and development.

The US already has some 77 supercomputer installations; earlier this year top British scientists warned that unless the UK brought its supercomputing up to scratch, its position in world scientific research was at risk.

Fujitsu is to pursue close

Roy Garner in Japan looks at moves to use mainframes across a broader range of applications

be no collaborative approach with foreign companies in its compiler development.

He said that studies by Fujitsu in relation to supercomputer design differed considerably from Japan's fifth-generation work, but the mechanism for achieving parallel processing should have some important relation in the future.

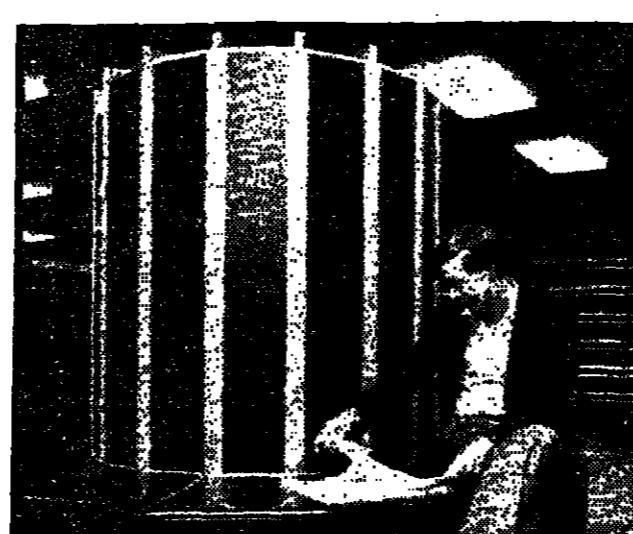
A switch in Fujitsu's supercomputer sales tactics first became evident with the launch in April of a low-priced 140 MFLOPS (million floating operations per second) unit, the VP-50, a scaled-down version of the 250 MFLOPS VP-100 model.

It simultaneously put on the market a new top-end model, the VP-400, which offers an operating speed of 1.14b operations, double that of the preceding VP-200.

The VP-50 is claimed to be the lowest-priced full-fledged supercomputer of its class, and is designed to be used in much the same way as a conventional mainframe unit.

It has already received eight orders for the VP-50 from private companies which include Fuji Electric and Ishikawajima-Harima Heavy Industries.

The first signs that efforts to popularise the supercomputer were paying off came in May when two of Japan's leading car manufacturers announced they



Roger Taylor
Cray supercomputer at London University. Such mainframes are now being promoted for more mundane tasks

would buy supercomputers. Toyota ordered a VP-200, mainly for car body structural analysis, and Nissan signed for the XMP-2 of Cray Research of the US, which it says will handle complex computations in future aerospace development.

The purchases marked first in the supercomputer business — the first Japanese computer and the first time a Japanese automaker had bought a supercomputer from a US company.

Information is transmitted digitally round the ring as "on-off" pulses of light representing data bits. To allow several channels of information to be carried at once, time division multiplexing is used, in which each channel is allocated a repetitive time slot. Only a few milliseconds of a second long, of precise length determined by the data rate required short for speech, long for image data.

On the ring of optical fibre, groups of users have sub-rings which feed into the main, enabling each user to send and receive information from any other.

Each terminal, computer or other machine connected to the ring keeps data for transmission

Philips displays fibre-based data network

PHILIPS RESEARCH has revealed details of a demonstration optical fibre-based local telecoms network at the Geldrop Project Centre near Eindhoven, Holland.

The project has been named Pilian (Philips integrated local area network) but the company stresses it is being used for study and is not yet a product prototype.

However, it foresees a need for in-house telecoms networks for large bandwidth (high information carrying capacity) to provide fast data transfer and image, as well as speech, transmission.

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Each terminal, computer or other machine connected to the ring keeps data for transmission

The good news is
FERRANTI
Selling technology

Hydraulic firefighter for oil rigs

A SERIES of three fire-fighting pumps with relatively few moving parts is to feature in the Texaco oil platform in the North Sea, operated by Shell Esso.

The pumps, worth about £1m each, are driven hydraulically. Each incorporates a submersible pump which raises water from the sea. It is supplied with hydraulic power by a second pump, driven by a Diesel engine, on board the platform.

Weir says using hydraulics for the submerged device reduces the need for underwater electrical components which are a headache for maintenance staff.

The submersible pumps have only three moving parts and can tolerate a certain amount of contamination by sea water of the hydraulic fluid. As a result, says Weir, operation should be fairly free from problems.

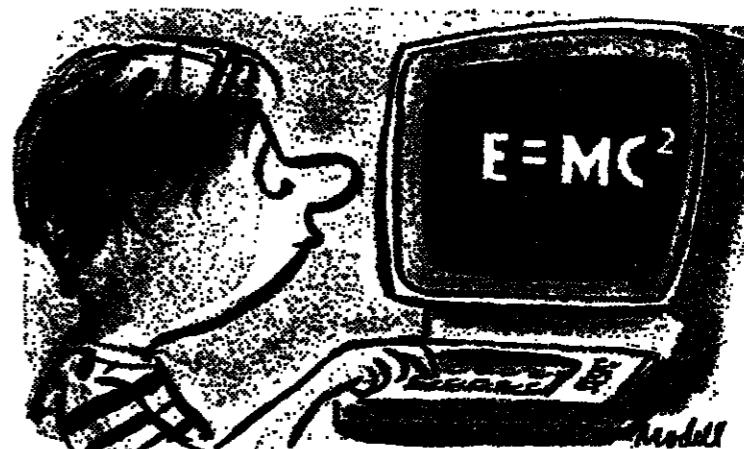
Board tester

ENGINEERS who turn out printed circuit boards may be helped by testing equipment made by Factor-Schleumberger, based in Wimborne, Dorset.

The test area management system links computerised hardware designed to monitor the quality of boards made on a production line. The system incorporates software that reads automated tests on completed boards and channels information about test results to factory managers.

The company says it quickly be able to spot the cause of any problems in the manufacturing processes and final suitable solutions.

Get to know Conrac...



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CONRAC

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- payable le 23 décembre de chaque année et pour la première fois le 23 décembre 1986

Jouissance :
23 décembre 1985

Une note d'information gratuite n° 208 C08 n° 85 296 du 1 octobre 1985 est à la disposition du public au siège de CdF Chimie SA

CdF Chimie SA - Tour Aurora - Place des Reflets - Cedex 5 - 92080 Paris Défense 2

RAJO du 9 décembre 1985

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£25,000,000

Subordinated Floating Rate Serial Notes 1994

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 12th December 1985 to 11th June 1986 the Notes will carry an Interest Rate of 11% per annum. The interest amount payable on the relevant Interest Payment Date, which will be 12th June 1986, is £297.62 for each Note of £5,000 and £2,976.20 for each Note of £50,000.

Kleinwort, Benson Limited
Agent Bank

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Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the Ordinary share capital, issued and to be issued, of Granyte Surface Coatings Plc ('the Company') in the Unlisted Securities Market. A proportion of the shares being placed may be available to the public through the market during market hours today. It is emphasised that no application has been made for these securities to be admitted to listing.

Granyte Surface Coatings Plc

(Incorporated in England under the Companies (Consolidation) Act 1908 Registered Number 124163)

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by
James Finlay Corporation Limited

of
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Share Capital		Issued and to be issued fully paid
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Granyte is a manufacturer and supplier of specialised surface coatings. It is one of the leading groups in the United Kingdom in the woodfinish sector of the surface coatings industry, supplying a wide range of customised products to manufacturers in the furniture, DIY and joinery trades.

Particulars of the Company are available in the Exetel Unlisted Securities Market Service and copies of such particulars or of the Prospectus may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 9th January, 1986 from:

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10/14 West Nile Street
GLASGOW G1 2PP

Granyte Surface Coatings Plc
Elton Street
Cambridge Industrial Area
Lower Broughton
SALFORD M7 9TL

de Zoete & Bevan
25 Finsbury Circus
LONDON EC2M 7EE

17th December, 1985

U.S. \$100,000,000

Toyo Trust Asia Limited

Guaranteed Floating Rate Notes due 1999



Guaranteed as to payment of principal and interest by

The Toyo Trust and Banking Company, Limited

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 16th December, 1985 to 16th June, 1986 the Notes will carry an Interest Rate of 8½% per annum. The interest amount payable on the relevant Interest Payment Date which will be 16th June, 1986 is U.S. \$413.92 for each Note of U.S. \$10,000.

Credit Suisse First Boston Limited
Agent Bank

UNLISTED SECURITIES MARKET

The Financial Times is proposing to publish a Survey of the Unlisted Securities Market on Tuesday January 23 1986

For further details and advertisement rates please contact:

NIGEL PULLMAN
Financial Times, Bracken House
10 Cannon Street, London EC4P 4BY
Tel: 01-248 8000

Dates of Financial Times Surveys are subject to change at the discretion of the Editor

New Issue
December 1985

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First Interstate Capital Markets Limited

Goldman Sachs International Corp.

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J. Henry Schroder Wag & Co. Limited

Standard Chartered Merchant Bank

Swiss Bank Corporation International Limited

Vereins- und Westbank Aktiengesellschaft

Westpac Banking Corporation

Yamaichi International (Europe) Limited

Baden-Württembergische Bank Aktiengesellschaft

Bank für Gemeinschaftswirtschaft Aktiengesellschaft

Bank J. Vontobel & Co. AG

Bercy's Merchant Bank Limited

Berliner Handels- und Frankfurter Bank

Crédit Industriel d'Alsace et de Lorraine

Dai-Ichi Kangyo International Limited

Deutsche Girozentrale - Deutsche Kommunebank -

EBC Amro Bank Limited

Generale Bank

A.C. Goode & Co. Ltd.

Kleinwort, Benson Limited

Lloyds Merchant Bank Limited

B. Metzger & Sohn & Co.

Mitsui Trust Bank (Europe) S.A.

The Nikko Securities Co. (Europe) Ltd.

Sal Oppenheim Jr. & Cie.

PK Christiania Bank (UK) Limited

Selomon Brothers International Limited

Smith Barney, Harris Upham & Co. Incorporated

Sumitomo Finance International

Swiss Volksbank

J. B. Were & Son

Wood Gundy Inc.

Yasuda Trust Europe Limited

UK COMPANY NEWS

Thermal Scientific expands to £1m

CONTINUING development of Thermal Scientific and the successful integration of recent acquisitions are reflected in the first half figures to September 30 1985.

Turnover has expanded from £2.52m to £6.62m and the profit before tax from £265,000 to £1.1m. The group's principal activities are the design and manufacture of small electric laboratory and industrial furnaces and ovens, thermal analysis instruments and plastic extrusion equipment.

The directors say prospects for the full year to March 1986 are favourable.

Turnover for the opening half expanded from £44.92m to £52.0m and pre-tax profits from £2.57m to £2.91m after taking account of a £154,000 rise in interest charges to £511,000.

The interim dividend is being lifted from 2p to 2.2p net from earnings of 8.3p (8.7p) per share.

P. J. Holloway (Sales), a distributor of fans and air distribution equipment, was acquired in September for £2.25m and will contribute to profits in the second half.

The group continues to seek opportunities for further expansion in the distribution of related products.

The 1984-85 year saw group pre-tax profits surge by 66 per cent to £5.37m from a turnover of 48 per cent ahead at £91.1m. Both G. B. Parkes and Brooks & Walker achieved encouraging first-half contributions

to help with development. Thermal Scientific has raised nearly £5.5m net by 2-for-5 rights issue.

The directors have declared an interim dividend of 1.5p net on the higher capital, having already forecast a total of not less than 4p (interim 1p and final 2p).

The profit included a contribution of £102,000 from Killion and Torvac. This represented the last assets of the period. Had they been members of the group for the full period then sales would have been £10.9m and profits £1.6m.

After tax £655,000 (£106,000) the net profit for the half year comes to £540,000 (£159,000), leaving earnings of 8.3p (8.7p) old capital). Tax includes US company taxes of £175,000.

At September 30 net tangible assets of the group were £2.8p, compared with 3.4p.

Comment

Thermal Scientific's avowed objective is to achieve long-term average growth in earnings per

share of at least 30 per cent and with earnings up yesterday by 120 per cent, the group is running fairly comfortably ahead of target. The figures have been given a strong boost by acquisitions: the year-on-year comparison benefits not just from Torvac and Killion's one-month contributions but from the addition of Betol and Centort, acquired at the end of last year. Even without these, however, the earnings target would have been met by an average growth of 30-40 per cent. A full second half of the existing businesses of 30-40 per cent.

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FT COMMERCIAL LAW REPORTS

Property contract binds Italian office

JANRED PROPERTIES LTD v ENTE NAZIONALE PER IL TURISMO (NO 2)
Chancery Division: Mr Justice Knox December 5 1985

had received authority from Roma.

Assurance that Mr Tomba had authority to sign the agreement was given orally by Enit's solicitors on March 19 when the exchange of contracts took place.

It took place solely on the strength of that assurance.

Thereafter Mr Tomba gave several reminders to his head office in Rome that the period for exercising the option was due to expire on June 30 1982.

The option was not exercised on June 30 1982. On July 2 Mr Moretti telephoned Mr Tomasi from Roma: "We give favourable option purchase long lease we await." Relevant certification approval?" Mr Tomba, not unnaturally, found it difficult to decide whether that gave him authority to sign a contract reviving and exercising the option.

The letter arrived shortly before the start of proceedings between Enit and Janred to see if an agreement could be reached to revive and exercise the option.

However, Janred had kept the transaction involved a budget variation. As a result of the transaction embodied in the July agreement were such as to prevent the doctrine of estoppel from applying.

Mr Lightman for Janred relied on Bodley Head [1972] 1 CLR 680 which established that illegality under a system other than the proper law of the contract would not deter a court from giving effect to a contract which was lawful under English law.

The estoppel which English law as the proper law of the contract and the *lex fori* would apply was not excluded by the application of *sufflita* relative to the July agreement for the following reasons:

First, there were rendered the relevant transaction of nullity incapable of ratification and devoid of legal effect. That could not be said of *sufflita* which rendered a contract voidable at the suit of one party and binding on the other.

Secondly, the law confronting the parties was designed to protect the Italian public revenue.

While international comity required regard to be paid to such considerations, it did not impose an imperative bar on what English law would otherwise treat as the just solution of the problem.

It might be that different considerations would apply to specific performance.

Thirdly, Enit itself, as opposed to the relevant officers, had power to enter into the July agreement which fell squarely within its objects.

Fourthly, Italian law, if it had been the proper law, would have been capable of providing protection to innocent third parties who in the context of *sufflita* affected a contract with a public entity suffered loss from the improper conduct of the latter's officers.

Another feature of Italian law, which was not directly applicable here, was the law of the contract, which was binding on the parties to the contract.

On October 1 1982 Mr Gabriele Moretti, the president of Enit, was vested with all the powers of president, board of directors and executive committee, but with no power to give or dispense with the approval of the Minister of Tourism.

The functions of the executive committee included passing resolutions concerning financial commitments and acquisitions or properties for a term exceeding nine years.

On October 1 1982 two contracts were signed between Janred and Enit. The first was an agreement for Janred to grant Enit a 25-year sub-underlease of London property at a yearly rent of £14,000. The second was an agreement conferring on Enit an option to purchase Janred's interest in the property at a price of £140,000.

Enit's solicitor had repeatedly pressed for information as to Enit's constitutional position and as to whether its London signatory, Mr Tomaso Tomba,

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AUTHORISED UNIT TRUSTS & INSURANCES

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INSURANCE, OVERSEAS & MONEY FUNDS

Financial Times Tuesday December 17 1985

OFFSHORE AND OVERSEAS

Achilleens Investment Fund SA		Tel: 47971
37 rue Notre Dame, Luxembourg		
Achilleens Inv. T/A 1025.17		
Aditya Investment		
Postbox 708, 6000 Maastricht	1	Tele: 524269
Advisors	1025.13	+0.02
Advisors	1024.79	+1.27
Fund	1024.45	+0.80
Fund	1024.36	+0.34
Albany Fund Management Limited		
PO Box 73, St Helier, Jersey		0534 79493
Albany S.F. (12)	1025.76	-295.01
		1.02
	Not stating December 30	
Alliance Capital Management Int'l. Inc.		
45 Upper Grosvenor St, London, W1		01-495 9606
Chemical	111.17	+12.35
Morgan Corp.	111.12	+0.17
H.J. Heinz Bond	111.19	+1.11
Hill Yard Bond	111.71	+0.08
International	127.84	+0.08
Int'l. Tech.	112.49	+0.09
Qatar	106.61	+0.83
Morocco	110.03	+0.01
Sri Lanka	111.92	+1.21
Telstra	103.83	+22.74
Alliance International Dollar Reserves		
Distribution Nov 16-17 0.0003327 (7.14%)		
Allied Doublet International Fund		
Aldred Court House, Douglas, Isle of		0024-29411
A.D.I. Managed Fund	100.76	0.572
A.D.I. Min. Currency Fund	101.21	+0.003
A.D.I. Worldwide Equity Fund	101.32	-0.001
A.D.I. U.S. Amer. Gains Fund	101.347	+0.004
A.D.I. Far East Fund	101.405	+0.411
A.D.I. S&P Fund (12)	101.246	+0.253
Allied Investors Securities (GI) Ltd (A.M.(X))		0234 76077
PO Box 422, St Helier, Jersey		
Dollar Income T/A	101.083	+1.148
1st 5% Div. T/A	101.4	75.000
Ven Bond Fund Dec 12	101.98	+0.001
Starling Fund Dec 11	101.93	+10.4
Janus Growth Dec 12	101.83	-0.36
Agree Income Dec 19	101.18	10.0%

S. G. Warburg & Co. Ltd. and subsidiaries		01-20 2222	
33 King William St.	EC4R 9A5		
Europ. Dr. 13		\$54.06	+0.46
Avon Europe Dr Dec 11	\$10.51	10.53	-0.52
Scot. Bond Rev Nov 11	\$33.67	23.48	-1.48
39-41 Broad Street, St. Helier, Jersey, CI		0034 74715	
Merc. Lessor Dec 11	\$20.83	41.65	+1.33
Merc. Term Dec 11	\$2.77	28.34	+0.23
Merc. Series Dec 11	\$11.22	11.80	-0.56
Merc. Series Dec 11	\$13.21	38.92	+0.90
Mercury Far East Fund Ltd.			
Japan Fund Dec 13	\$27.06	26.47	-1.23
Pacific Fund Dec 13	\$24.54	25.88	+1.51
Mercury Money Market Trust Ltd (a)			
5 Standard Dec 16	\$9.49	20.93	+0.01
15 S. 5 Standard	\$19.85	20.93	+0.01
S. Standard		72.34	
15 S. Standard		36.62	
Van	\$8.93		
Van	\$8.49	+0.1	
Dutch Guilder	112.59		
Swiss Franc	\$6.33		
For further prices, see Descri. 0534 74715			
1 Thomas Tressel, 3rd of May		0034 74656	
May 1st Fund Dec 17	\$4.9	5.02	+0.2
May 1st Fund Dec 17	\$5.6	4.41	-7.1
Wardley Fund Managers (Jersey) Ltd.			
HK Bld. Bldg., Grenville St, St. Helier		0034 71460	
Wardley Govt Fund	\$0.0	103.0	+1.19
Wardley Investment Services Ltd.			
4th Floor, Hutchison House, Hong Kong			
Wardley Corp	\$4.77	7.25	+1.17
Wardley Corp Fd	\$33.56	35.94	+4.43
Wardley Bond Fund	\$12.33	13.10	+0.56
Wardley Japan Fund	\$4.40	42.84	+0.25
Wardley Corp Fd	\$2.67	13.33	+0.95
WestAvea Secs. (Guernsey) Ltd.			
Borough Hse, St Peter Port, Guernsey		0031 27963	
Govt & General Fd	\$1.19	1.25	+0.06
50% Option	\$1.16	1.10	-0.56
High Yield Fund	\$0.50	98.0	+14.80
International Epoch	\$4.8	47.8	+7.5
Japan Fund	\$3.4	46.1	+0.50
World Bond Fund			
Managers, P.O. Box 190, St Helier, Jersey	0034 74715		
World Bond Fund NAV	\$10,938		
14, Am. Zarifur, The Wang, London			
World Fund S.A.			
2 Boulevard Royal, Luxembourg			
World Fund NAV	\$14.10	+0.07	-
World Wide Growth Management			
10, Boulevard Royal, Luxembourg			
Worldwide Govt Fd	\$14.22	+0.15	-
10, Avenue M. & G. de Marg, Ltd., London			
Yamazaki Dynamic Magt Co SA			
10A Boulevard Royal, Luxembourg			
Advanced Tech	\$12.70		
Desired Gentr Fd	\$11.16	+0.03	-
Zero Bond Fund Limited			
P.O. Box 206, St Peter Port, Guernsey	0031 26268		
Zero Bond Fund	\$10.29	10.98	+1

Money Market Trust Funds

The Charities Deposit Fund		01-508 1015
77 London Wall, London EC2N 1DB		
Dowdall ...		1110 (3.40)
The Money Market Trust		
633 Queen St, EC4N 4ST		01-236 0952
Call Fnd ...	11.35	8.51 12.44 9.00
7-day Fund ...	11.45	8.79 12.77 9.00
Oppenheimer Money Management Ltd		01-236 1425
66 Cannon St, EC4N 6AE		
Call Fnd ...	10.90	8.22 11.77 6.98
7-day Fund ...	11.15	8.36 12.18 6.98
Dollar ...	10.75	
Money Market Bank Accounts		
Gross Net Gr Equiv CAR Int Cr		
Adam & Co. plc		
22 Charlotte St, Edinburgh, EH2 4DF		031-225 8484
Full Service Car Acc ...	11.00	8.00 11.78 0.00
Aithken Munro		
30 City Road, EC1Y 2AY		01-638 6070
Treasury Acc ...	11.00	8.22 12.11 0.00
Mkt Int. Cr Acc ...	11.000	8.22 12.16 0.00
Allied Arab Bank Ltd		
97-101 Cannon St, London, EC4N 5AD		01-283 9111
NIBCA ...	11.50	8.60 12.78 0.00
Bank of Scotland		
38 Thistlebridge St, EC2P 2EH		01-628 8060
Many Mkt Cheque Acc ...	11.00	8.22 12.20 0.00
Barclays Prime Account		
Po Box 125, Northampton		0604 252891
Hg Int. Cheque ...	11.00	8.25 12.3 0.00
Britannia Investment Services Ltd.		
74-76 Finsbury Pavement, EC2A 1JD		01-508 2777
Carr Allen ...	11.00	8.22 12.20 0.00
Charterhouse Japhet plc		
1 Peterborough Row, EC4M 7DH		01-246 3999
String ...	11.15	8.32 12.34 0.00
S. D. Smith ...	11.25	7.72 11.50 0.00
St. George Mario ...	11.25	4.22 4.33 0.00
Swiss Reins ...	11.50	1.50 1.51 0.00
Japanese Yen ...	10.00	5.00 5.12 0.00
Citybank Savings		
St Martin Hse, Hanoverwest Grove		01-748 9251
Money Market Fnd ...	—	4.34 13.93 0.00
Co-operative Bank Cheque & Save		
78-80 Cornhill EC3 01-626 6543		
£500-2,500 ...	9.50	7.10 10.41 0.00
£2,500 +	12.00	9.03 13.33 0.00
Bartington & Co Ltd		
Dartington Tottern, Devon TQ9 6JE		0803 862271
Many Mkt Acc ...	11.00	8.22 12.11 0.00
Edward Mansons & Co Ltd		
9 Newgate Place W1M 9AG		01-631 3313
Corporation Deposit Acc ...	11.50	8.50 12.76 0.00
Henderson/Bank of Scotland		
38 Thistlebridge St EC2P 2EH		01-628 8060
Many Mkt. Cheque Acc ...	11.00	8.22 12.31 0.00
Legal & General (Money Mngrs) Ltd		
355 Easton Road, NW1 3AG		01-388 3211
Hg Int. Drp Acc ...	11.64	8.70 12.70 0.00
Lloyd's Bank PLC		
73 Lombard St, London, EC3P 3BS		01-626 1500
Hg Int. Cheque Account ...	11.25	8.25 12.16 0.00
Lombard North Central PLC		
17 Brunton St, W1A 3DH		01-409 3434
14 Day Notice ...	11.500	8.50% 12.200 —
M & G/Kleinfelder Benson		
91-99 New London Rd, Chelmsford		0245 51651
H.I.C.A. ...	11.00	8.22 12.21 0.00
Midland Bank plc		
Po Box 2, Sheffield		0742 20999 Ext 6655
Hg Int. Cheq Acc ...	10.70	8.00 11.93 0.00
£10 000 +	11.10	8.30 12.32 0.00
Oppenheimer Money Mgmt Ltd		
66 Cannon St, EC4N 6AE		01-236 1425
Money Mngt. Acc ...	10.875	8.13 11.47 3.468
Philips & Drew Trust Ltd		
120 Moorgate, London, EC2R 6AP		01-628 9771
Hg Int. Cheq Acc ...	11.25	8.41 12.40 0.00
Provincial Trust		
30 Audley Rd, Altrincham, Cheshire		061-928 9011
Drpm Acc ...	11.50	8.60 12.79 0.00
Royal Bank of Scotland plc		
24 Lombard St, London EC3V 9EA		031-527 0201
Premises Account ...	11.00	8.22 12.11 0.00
Save & Prosper/Robert Fleming		
25 Western Rd, Romford RM1 3LR		0708 66966
H I B A ...	10.70	8.00 11.84 0.00
Tyndall & Co		
29-33 Princess Victoria St, Bristol		0272 732241
Demand Acc ...	11.30	8.60 12.51 0.00
Hgsp Acc ...	11.03	8.25 12.15 0.00
J. Henry Schroder Wagstaff & Co Ltd		
Enterprise House, Farnham		0705 827733
Special Acc ...	11.00	8.22 12.20 0.00
Over £10,000 ...	11.25	8.41 12.49 0.00
Western Trust & Savings Limited		
The Monmouthshire, Plymstock PL1 5SE		0752 24141
Hg Int. Chq Acc ...	11.63	8.60 12.83 0.00
NOTES - Gross rate to those exempt from composite rate of tax. Net = actual rate after deduction of CRT. Gr Equiv CAR = Gross equivalent to basic rate (allowance compounded annual rate). Int Cr = frequency interest credited.		
NOTES		
Prices are in pence unless otherwise indicated and those designated \$ are not available in US dollars. Yield = % known in last table, allowing for all charges, expenses, a. Offered price, include all expenses, b. Today's or after price, c. Yesterday's or today's opening price, d. Maximum free of UK stamp duty premium, e. Premium, f. Premium insurance plan, g. Simple average, h. Premium, i. Premium insurance plan, j. Simple average, k. Premium, l. Offered price includes all expenses except agent's commission, m. Offered price excludes all expenses of through transhipment, n. Previous day's price, o. Guernsey price, p. Separated, q. Yield before Jersey tax, r. Ex-dividends, s. Only available to charitable bodies, t. Yield column shows annualised rates of NAV increase, u. ex dividend.		
OPTIONS		
3-month call rates		
Industrials	P	Marks & Spencer 113
Allied-Lyons ...	28	Midland Bl 105
BAT ...	26	NEI 10
BOC Gp ...	27	Nat West Bl 95
BSR ...	18	P & O Dld 35
BTR ...	33	Plessey 14
Edoback ...	13	Poly Peck 21
Barclays ...	33	Racial Elect 15
Bercham ...	36	RHM 12
Blue Circle ...	50	Rank Org Ord 35
Boots ...	18	Reed Indrl 30
Bowaters ...	30	Scars 11
Bridgwater ...	13	Telecom 25
Brit Aerospace ...	32	Thorn EMI 24
Brit. Telecom ...	17	Thorn EMI 24
Brown J.S.J ...	31	Trunk Houses 12
Burton Ord ...	45	Tunstall Newsld 38
Caithness ...	13	Unilever 90
Charter Coop ...	18	Vicar Mts 35
Comme Union ...	23	Property 13
Gourauds ...	13	Bri Land 14
Distillers ...	36	Land Sets 26
FNFC ...	12	MEPC 26
Gen Accident ...	55	Premier 24
Gen Electric ...	14	Peachey 24
Globo ...	100	Samson Prop 15
Grand Met ...	30	Bills 24
GUS 'A' ...	170	Bent Oh & Wm 34
Guardian ...	160	Bent Petroleum 47
GKN ...	20	Burns Oil 27
Hamon T.L ...	18	Burns Oil 27
Hawker Sidde ...	36	Charterhall 4
ICI ...	42	Premier 5
Ings ...	16	Shell 55
Jaguar ...	27	Tricentral 18
Ladbrokes ...	27	Ulster 10
Legal & Gen ...	50	Mines 10
Life Savers ...	24	Com Gold 10
Lloyd's Bank ...	35	Lower 12
Lucas Inds ...	38	Row Z Zinc 10

COMMODITIES AND AGRICULTURE

Brazilian drought fears lift coffee price

By Ann Charters in São Paulo

THIS YEAR'S Brazilian drought is likely to cut 1986-87 production of coffee in São Paulo State, which accounts for some 30 per cent of the country's crop, by about five bags (60 kilos each), according to an official at the state's Institute of Agricultural Economics.

Dr Antonio Alvarado said an official estimate was being prepared

for release at the end of this week.

He was commenting on reports circulating in world markets that São Paulo officials were estimating the state crop at only 2m bags. These reports prompted a sharp rise in prices which took the March position on the London futures market to £2,324 a tonne, up £176.50 on the day.

Recent market estimates have put the total 1986-87 Brazilian coffee crop at 12m and 13m bags down from about 30m in 1985-86. The Brazilian Coffee Institute is due to issue a full forecast later this week.

THAILAND was expected today to offer its first sale at 21 mints, killing setting its own reference price for the first time since tin trading was suspended on the London Metal Exchange and the Kuala Lumpur Tin Market, writes Boonsong K'Thana in Bangkok.

Sivavong Changkasit, director general of the Department of Mineral Resources, said that the price is based on current trading prices in the region. It is the equivalent of about 6,000 a tonne.

LONDON METAL EXCHANGE WAREHOUSE STOCKS
(Changes during week ending last Friday) (tonnes)

Aluminium	-550 to 220,300
Copper	-275 to 183,750
Lead	+575 to 58,450
Nickel	+246 to 5,160
Tin	+185 to 56,520
Zinc	+2,075 to 30,800
Silver	-14,000 to 51,154,000

● TEA offerings at yesterday's weekly London auction met more general demand, according to the Tea Brokers Association of London. Tea prices were little changed. Quality and medium grades averaged 175p and 125p a kilo respectively, both unchanged from last week's sale. Low medium grade averaged 93p a kilo, up 3p. There were 35,010 packages on offer including 3,600 in the offshore section.

● FISHERIES Ministers of the EEC yesterday began their annual talks on the size of quotas and prices for the coming year with expert scientific advice proposing large cutbacks to protect certain key species, reports Reuter from Brussels.

Expert evidence shows that stocks of mackerel and cod, particularly in the North Sea, have been endangered by overfishing. Fishermen have increased stocks of mackerel as other stocks in waters have become closer to them under the quota system.

But, although at least 60 per cent of the total of EEC quotas are likely to remain unchanged, the talks are expected to be long and difficult, possibly lasting three days, diplomats said.

A French lesson in self-defence

Farmer's viewpoint:
By John Cherrington



They believe that most private traders are out to exploit them and they are quick to spot any action on the part of a trader which could conceivably harm them. They think the worst first and seldom change their minds. It was obviously no good persuading private traders, who were in any case thin on the ground. So a co-operative in Brittany was contacted and immediately became interested.

Brittany is the main producer of both pigs and poultry and is extremely well organised co-operatively. They needed the pigs and several farmers' groups came to my son's farm and liked what they saw.

While this softening up process was going on, however, he had to overcome considerable bureaucratic obstacles.

British Ministry of Agriculture vets, who had to monitor the pigs' well-being, were fearful of an outcry from the animal protection lobby such as which attended calf exports some years before. They were treaded new ground for no one had tried to export such small pigs previously. Then the French farmers' organisations had to be

persuaded that this was not an attempt to put them out of business but simply to fill a gap in their supply of young pigs.

Before the first load was dispatched the importing co-operative had to make sure that the shipment would not be interfered with as it went through Normandy towards its destination. As a precaution the pigs were transferred in the Cherbourg dock area to a French livestock lorry, just in case the vigilantes had not been informed.

This first shipment was a success and was followed by a second directly into St Malo. It looked as though our efforts were going to be rewarded. We had met a lot of nice people, and had developed quite a taste for Calvados.

Then the blow fell. Almost overnight the franc fell from about 10.20 to the pound to nearly 12. The 10 per cent fall in our returns this caused was more than the trade could bear and we have been out of the market ever since.

I do not suppose that this devaluation of the franc was engineered specifically to

Africa still facing food crisis, UN body warns

BY OUR COMMODITIES STAFF

GOOD HARVESTS in many African countries this year should not be allowed to divert attention from the need to assure long term food security on the continent, Mr Edouard Saouma, director-general of the UN Food and Agriculture Organisation, warned yesterday.

In a statement issued in Nairobi, Kenya, Mr Saouma said Africa was facing a critical transition period. Following the first report, last January, said more than 30m people in 21 African countries were faced with starvation. But yesterday's emergency list contained only six countries—Angola, Botswana, Cape Verde, Ethiopia, Mozambique and Sudan.

Mr Saouma's statement coincided with the release of the organisation's twelfth and final monthly report on the famine emergency. The first report, last January, said more than 30m people in 21 African countries were faced with starvation. But yesterday's emergency list contained only six countries—Angola, Botswana, Cape Verde, Ethiopia, Mozambique and Sudan.

Unless food production was stressed, livestock herds replenished and reserves built up, a continent that was able to feed itself two decades ago risked becoming irreversibly dependent on outside food aid.

Another famine could easily arise from the persistence of widespread and malnutrition in Africa," the FAO chief warned.

"All that it would take is another drought, and it would be foolish not to expect another

thousands of people displaced by the long drought and because harvests were sparse in some areas as a result of late planting and seed shortages. The problems of Angola and Mozambique were due more to the civil wars which have disrupted food production and distribution than to drought. Cape Verde and Botswana were still suffering by drought.

The report shows Zimbabwe as the main bright spot with a 1985 cereal crop of 1.5m tonnes expected of which some 1.2m tonnes should be available for export. Smaller surpluses are also expected in Kenya and Malawi.

The FAO is undertaking an in-depth study of Africa's food and agriculture problems which will be examined next month in a consultation with independent African experts. The study, which Mr Saouma has directed, will identify concrete measures to intensify food production, particularly through the wider use of modern inputs, will be presented to the African Regional Conference next September.

He said in spite of "decent rains" this year Ethiopia and Sudan would still need emergency relief in 1986 for the

continent strengthened its farming sector next year it would "speed headlong to another catastrophe."

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LONDON MARKETS

ANOTHER strong performance from aluminium led a general advance in base metal prices on the London Metal Exchange yesterday. Three-month aluminium closed at \$117.50 at the end of herb trading, \$5.50 up on the day, reflecting a widespread belief in good demand for the metal in 1986. But traders said that much of the price increase reflected buying by those with short positions in the market. Zinc and nickel prices also posted notable increases, reflecting the view that the recent fall in prices had gone too far. On the London Commodity Exchange, the sugar and cocoa markets were generally quiet. The coffee complex gained ground on cooler temperatures in the North east and on light physical inquiry for crude. The grain complex advanced with maize and wheat benefiting from reports of export inquiry. Soybeans were higher on dry conditions in Brazil.

REUTERS

Dec 16 Dec 15 Month Ago Year Ago

1791.0 1778.9 1726.8 1803.1

(Base: September 1984 = 100)

DOW JONES

Dow Dec 16 Dow Month Year Ago

339.4 339.1 329.8 340.9

(Base: July 1 1982 = 100)

MAIN PRICE CHANGES

In tonnes unless otherwise stated.

Dec 16 + or - Month Ago

METALS

Aluminium

Unofficial + or - close/open High/Low

285.0 285.0 284.0 285.0

Official closing (am): Cash 274.5

3 months settlement 274.5 (285.0)

Kerb close: 281.2- Turnover: 47,200 tonnes.

COPPER

Unofficial + or - close/open High/Low

308.5 308.5 308.5 308.5

Official closing (am): Cash 308.5

3 months settlement 308.5 (308.5)

Kerb close: 310.5- Turnover: 47,200 tonnes.

NICKEL

Unofficial + or - close/open High/Low

308.5 308.5 308.5 308.5

Official closing (am): Cash 308.5

3 months settlement 308.5 (308.5)

Kerb close: 310.5- Turnover: 18,150 tonnes per pound.

LEAD

Unofficial + or - close/open High/Low

275.7 275.7 275.7 275.7

Official closing (am): Cash 275.7

3 months settlement 275.7 (275.7)

Kerb close: 276.5- Turnover: 18,150 tonnes.

GOLD

Unofficial + or - close/open High/Low

308.5 308.5 308.5 308.5

Official closing (am): Cash 308.5

3 months settlement 308.5 (308.5)

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar waits further guidance

The dollar was slightly higher overall in quiet end of year trading. Light commercial demand gave the dollar support when New York opened, but there was no strong response to the foreign exchange market. A rise of 0.2 per cent to 80.1 per cent in November US industrial production was offset by a downward revision in the October figure to 79.9 per cent from a previous estimate of 80.2 per cent, and had no impact. Dealers were waiting for further guidance on US interest rates, and whether today's meeting of the Federal Reserve Committee will herald a cut of 1 per cent to 7 per cent in the Federal Reserve's discount rate. The market already suspects an easing of monetary policy and that Friday's final estimate of fourth quarter US Gross National Product growth will be the catalyst to produce a cut in the discount rate. GNP growth of around 2.3 per cent has been forecast, indicating continued sluggish performance by the economy.

The dollar advanced to DM 2.3230 from DM 2.3205; SF 1.1111 from FF 1.2105; and Yen 202.60 from Yen 202.50; and FF 7.7175 from FF 7.7250. On Bank of England figures

£ IN NEW YORK

Dec 16	Prev. close
Spot	\$1.4330-1.4400
1 month	81.4330-81.4400
3 months	81.38-81.39cm
12 months	81.55-81.40pm

Forward premiums and discounts apply to the US dollar.

the dollar's index rose to 127.4

STERLING — Trading range against the dollar in 1985 is 14855 to 15025. November average 14466. Exchange rate index rose 0.1 to 78.3. It opened unchanged at 78.7, and reached a peak of 78.9 at 3 pm, but was 78.5 for most of the day.

Sterling showed little movement throughout. Oil price fears continued to recede, and the pound gained support from the high level of London interest rates. Sterling traded within a narrow range of \$1.4330 and closed 10 points higher to \$1.4355. It also improved to DM 2.3265 from DM 2.3225; SF 1.1175 from SF 1.1025; and Yen 202.60 from Yen 202.50; and FF 7.7175 from FF 7.7250.

D-MARK — Trading range against the dollar in 1985 is 83.810 to 83.910. November average 83.892. Exchange rate

index 129.9 against 121.9 six months ago.

There was no sign of the D-mark moving outside its recent trading range against the dollar. The German Bundesbank is expected to keep the dollar below DM 82.50, and to resist any move below DM 82.50, on fears that any further sharp decline by the dollar could begin to hit German exports. It is also believed that the central bank wishes to prevent any early strains within the EMS caused by demand for the D-mark. The European monetary authorities are thought to be reluctant to cause a devaluation of the franc ahead of general elections to be held in March next year. Dealers also suspected that the downward drift in German interest rates may continue for the same reason. The US discount rate, which was 7.50 per cent, was cut to 7.45 per cent yesterday, marking down Euro-dollar and US bond prices by a small amount.

With no announcement about coming over the weekend, market participants were reluctantly awaiting news until either next week or next month before a cut. Nevertheless there was little real desire to sell the contracts. Consequently the three-month Euro-dollar price finished at 83.85 for March delivery, down from yesterday's close and yesterday's opening level, both of 82.36. Similarly the March US Treasury bond price sustained a loss of only 1/8 to 83.10 previously.

A slight easing in US cash rates helped to restrict the decline of prices in the futures market.

Both gilt and three-month sterling deposits were unimpressed by sterling's slightly firmer showing in currency markets, despite again being among the more liquidistic trading. Sterling's recent weakness and its apparent vulnerability to fluctuations in the price of oil tended to curtail interest in these instruments and once again the prospect of an early reduction in the level of sterling bank base rates did not appear to be in most people's minds. Three-month sterling deposits for March delivery opened at 88.57 which proved to be the day's high and finished at 88.83, down from 88.59 on Friday.

EUROPEAN CURRENCY MOVEMENTS

POUND SPOT—FORWARD AGAINST POUND

Dec 16	Days' spread	Close	One month	%	Three months	%	p.m.
UK £	1.4330-1.4380	1.4375-1.4385	0.48-0.48c	pm	3.88-1.28-1.25	2.83	pm
Canada	1.3219-1.2220	1.3217-1.2220	0.45-0.45c	pm	1.25-1.25-1.25	1.25	pm
Nethind.	4.07-4.05-4.05	4.06-4.05-4.05	—	pm	4.02-4.05-4.05	5.50	pm
Belgium	73.75-74.16	74.00-74.16	25-15c pm	pm	73.80-74.05	2.84	pm
Denmark	12.12-12.15	12.15-12.15	1.50-1.50c pm	pm	12.15-12.15	1.50	pm
Ireland	1.17-1.17	1.17-1.17	—	pm	1.17-1.17	0.52	pm
W. Ger.	3.511-3.513	3.521-3.513	2.5-2.5c pm	pm	3.515-3.513	0.82	pm
Portugal	22.8-23.2	22.81-22.81	1.45-1.45c pm	pm	22.81-22.81	0.82	pm
Spain	169.15-169.15	169.15-169.15	1.50-1.50c pm	pm	169.15-169.15	0.82	pm
Italy	26.67-26.65	26.72-26.72	1.50-1.50c pm	pm	26.72-26.72	0.82	pm
Norway	11.03-11.07	11.05-11.10	1.50-1.50c pm	pm	11.05-11.10	0.82	pm
France	11.05-11.11	11.08-11.10	1.50-1.50c pm	pm	11.08-11.10	0.82	pm
Sweden	1.11-1.11	1.11-1.11	—	pm	1.11-1.11	0.52	pm
Japan	230.2-231.1	230.4-231.1	1.50-1.50c pm	pm	230.4-231.1	0.82	pm
Austria	25.24-25.25	25.49-25.50	1.50-1.50c pm	pm	25.49-25.50	0.82	pm
Switz.	3.024-3.045	3.024-3.045	2.5-2.5c pm	pm	3.024-3.045	0.82	pm

Belgian rate is for convertible franc. Financial franc £10.70-51.50.

Six-month forward dollar 2.53-2.48c pm; 12-month 4.50-4.35c pm.

DOLLAR SPOT—FORWARD AGAINST DOLLAR

Dec 16	Days' spread	Close	One month	%	Three months	%	p.m.
UK £	1.4330-1.4380	1.4375-1.4385	0.48-0.48c pm	pm	3.88-1.28-1.25	2.83	pm
Canada	1.3219-1.2220	1.3217-1.2220	0.45-0.45c pm	pm	1.25-1.25-1.25	1.25	pm
Nethind.	4.07-4.05-4.05	4.06-4.05-4.05	—	pm	4.02-4.05-4.05	5.50	pm
Belgium	73.75-74.16	74.00-74.16	25-15c pm	pm	73.80-74.05	2.84	pm
Denmark	12.12-12.15	12.15-12.15	1.50-1.50c pm	pm	12.15-12.15	1.50	pm
Ireland	1.17-1.17	1.17-1.17	—	pm	1.17-1.17	0.52	pm
W. Ger.	3.511-3.513	3.521-3.513	2.5-2.5c pm	pm	3.515-3.513	0.82	pm
Portugal	22.8-23.2	22.81-22.81	1.45-1.45c pm	pm	22.81-22.81	0.82	pm
Spain	169.15-169.15	169.15-169.15	1.50-1.50c pm	pm	169.15-169.15	0.82	pm
Italy	26.67-26.65	26.72-26.72	1.50-1.50c pm	pm	26.72-26.72	0.82	pm
Norway	11.03-11.07	11.05-11.10	1.50-1.50c pm	pm	11.08-11.10	0.82	pm
France	11.05-11.11	11.08-11.10	1.50-1.50c pm	pm	11.08-11.10	0.82	pm
Sweden	1.11-1.11	1.11-1.11	—	pm	1.11-1.11	0.52	pm
Japan	230.2-231.1	230.4-231.1	1.50-1.50c pm	pm	230.4-231.1	0.82	pm
Austria	27.00-27.00	27.00-27.00	1.50-1.50c pm	pm	27.00-27.00	0.82	pm
Switz.	2.70-2.70	2.70-2.70	1.50-1.50c pm	pm	2.70-2.70	0.82	pm

Belgian rate is for convertible franc. Financial franc £10.70-51.50.

* Selling rate. (†) Correction (December 13). * Selling rate. (†) Correction (December 13). — Kuwait S. Yen per 1,000. French Fr per 100. Lira per 100. Belgian Fr per 100.

* CS/SDR rate for December 13: 1.51635.

EXCHANGE CROSS RATES

EURO-CURRENCY INTEREST RATES

Dec 16	Short term	7 days	Month	3 months	Six months	One year
Sterling	11.11-11.12	11.18-11.14	11.14-11.14	11.11-11.14	11.11-11.14	11.11-11.14
U.S. Dollar	7.8-8.1	7.8-8.1	7.8-8.1	7.7-7.8	7.7-7.8	7.7-7.8
Can-Dollar	8.9-9.1	8.9-9.1	8.9-9.1	8.8-8.9	8.8-8.9	8.8-8.9
Deutsche Mark	1.11-1.12	1.11-1.12	1.11-1.12	1.11-1.12	1.11-1.12	1.11-1.12
Fr. Franc	4.48-4.50	4.48-4.50	4.48-4.50	4.48-4.50	4.48-4.50	4.48-4.50
Deutschmark	1.11-1.12	1.11-1.12	1.11-1.12	1.11-1.12	1.11-1.12	1.11-1.12
Belgian Franc	1.11-1.12	1.11-1.12	1.11-1.12	1.11-1.12	1.11-1.12	1.11-1.12
Italian Lira	18.15-18.15	18.18-18.20	18.18-18.20	18.15-18.17	18.15-18.17	18.15-18.17
Yen	1.25-1.26	1.25-1.26	1.25-1.26	1.25-1.26	1.25-1.26	1.25-1.26
DM	0.375-0.385	1.0-1.0	0.380-0.385	0.382-0.385	0.380-0.385	0.382-0.385
FF	0.901-0.905	1.18-1.19	0.908-0.910	0.910-0.912	0.908-0.910	0.910-0.912
SDR	0.470-0.475	1.18-1.19	0.475-0.478	0.478-0.480	0.475-0.478	0.478-0.480
HFL	0.24-0.252	0.24-0.252	0.24-0.252	0.24-0.252	0.24-0.252	0.24-0.252
Lira	1.40-1.41	1.40-1.41	1.40-1.41	1.40-1.41	1.40-1.41	1.40-1.41
C \$	0.489-0.491	1.1811-1.1814	0.5400-0.5415	0.5415-0.5425	0.5400-0.5415	0.5415-0.5425
B Fr.	1.35-1.36	1.40-1.41	0.8500-0.8505	0.8505-0.8510	0.8500-0.8505	0.8505-0.8510

Long-term Eurodeposits: two years 8%—9%; four years 9%—10%; five years 9%—10%; seven years 9%—10%; ten years 9%—10%; twelve years 9%—10%; fifteen years 9%—10%; twenty years 9%—10%; thirty years 9%—10%; forty years 9%—10%; fifty years 9%—10%; one hundred years 9%—10%.

Four-year Eurodeposits for four to five years 9%—10%; seven to eight years 9%—10%; ten to twelve years 9%—10%; fifteen to twenty years 9%—10%; twenty-five to thirty years 9%—10%; thirty-five to forty years 9%—10%; forty-five to fifty years 9%—10%; fifty-five to sixty years 9%—10%; one hundred years 9%—10%.

Five-year Eurodeposits for four to five years 9%—10%; seven to eight years 9%—10%; ten to twelve years 9%—10%; fifteen to twenty years 9%—10%; twenty-five to thirty years 9%—10%; thirty-five to forty years 9%—10%; forty-five to fifty years 9%—10%; fifty-five to sixty years 9%—10%; one hundred years 9%—10%.

Six-year Eurodeposits for four to five years 9%—10%; seven to eight years 9%—10%; ten to twelve years 9%—10%; fifteen to twenty years 9%—10%; twenty-five to thirty years 9%—10%; thirty-five to forty years 9%—10%; forty-five to fifty years 9%—10%; fifty-five to sixty years 9%—10%; one hundred years 9%—10%.

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Financial Times Tuesday December 17 1985

INDUSTRIALS—CON

WORLD STOCK MARKETS

AUSTRIA

Dec. 16 Price + or
Sch. -

Creditanstl't oppd 427 +2
Gesells... 559 -1
Aust. Anst. Vers... 226.8 +5
Jungbuschauer 49,000 +30
Laenderbank 2,000
Perfinser... 750 -15
Salz. Don... 562 +5
Verscher Mag 925

Prices at 3pm, December 16

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Kidder, Peabody International Limited

International Investment Bankers

An affiliate of

Kidder, Peabody & Co.

Incorporated

New York • London • Paris • Geneva • Zurich • Hong Kong • Tokyo

NYSE COMPOSITE PRICES

12 Month		P/S		Chgs		Chgs		12 Month		P/S		Chgs		12 Month		P/S			
Continued from Page 36																			
102	54	Omniere	303	74	73	74	-1	131	123	Reynl	p12.66	1	102	1304	1304	14	12	P/S	
172	12	Oncide	80	43	50	43	+1	414	304	Reymdl	1	2.7	467	372	35	374	13	Low	
334	26	ONCHECK	56	8.2	11	195	+1	87	87	Reymdl	p4.50	5.7	1	79	79	-1	204	TelEd	
29	23	OvranM2	14	7.0	10	167	+1	332	21	RiteAid	p2.50	8.1	41	626	264	+1	15	TelEd	
128	71	Orange	23	23	149	65	+1	274	274	RiteAid	.50	2.0	16	4833	250	+1	16	Tonka	
32	20	OrionC	.76	2.0	10	100	+1	105	105	RiteAid	.50	5.0	50	260	3	+1	10	TotR	
28	23	OrionCap1	12	7.4	28	26	+1	203	203	Robins	1.20	3.0	8	86	304	+1	24	TotCo	
123	64	OrionP	1.50	.50	69	4	+1	31	31	Robins	1.20	1.5	12	22	22	+1	5	Tosco	
138	24	OrionP	2.75	10	23	26	+1	205	205	Robins	vRobins	2.20	8.0	5	595	117	+1	11	Towle
127	16	Outboard	M4	2.3	16	305	+1	271	265	RochC	2.20	8.0	5	732	245	+1	24	Town	
43	25	OutvTr	.50	19	18	480	+1	426	32	RochC	12.44	8.3	10	76	395	+1	24	Toys	
204	13	Ovshn	.50	3.6	9	572	+1	207	207	RohmH	2.20	2.3	13	117	117	+1	11	p1.34	
384	30	OwenC	1.40	3.6	9	572	+1	378	365	RohmH	2.20	3.1	9	1930	18	+1	13	Toys	
561	39	OwenW	1.40	2.3	11	453	+1	564	525	RohmH	2.20	3.1	9	177	177	+1	13	Toys	
164	116	Owll	p1.75	2.3	11	162	+1	162	162	RohmH	2.20	3.1	9	1403	139	+1	13	Toys	
151	102	Oxford	.44	3.2	30	194	+1	134	134	Roper	.66	2.4	13	155	155	+1	13	Toys	
P Q		S S		S S		S S		S S		S S		S S		S S		S S			
372	24	PHH	1	2.7	14	905	+1	375	365	SCM	2	2.8	10	72	72	+1	13	UAL	
512	31	PPG	1.78	3.5	11	1255	+1	504	502	SCM	2	2.8	10	42	12	+1	13	UCC	
312	194	PSA	.60	23	12	238	+1	264	264	SCPStC	.88	1.8	10	34	34	+1	13	UDC	
236	165	PSA	dph1.90	5.0	27	214	+1	21	21	Sabine	.04	1.2	42	142	142	+1	13	UGI	
140	16	PacGE	1.84	9.7	3652	194	+1	145	145	Sabine	.04	1.2	42	142	142	+1	13	UNCR	
475	37	PacLog&P	4.8	7.5	13	311	+1	465	465	Sabine	.04	1.2	42	142	142	+1	13	URS	
411	24	Podium	1.20	3.2	24	159	+1	375	375	Sabine	.04	1.2	42	142	142	+1	13	USFG	
201	132	Pocles	p1.2	12	106	112	+1	112	112	Sabine	.04	1.2	42	142	142	+1	13	USG	
171	132	Pocles	p1.2	8.8	257	260	+1	205	205	Sabine	.04	1.2	42	142	142	+1	13	UHL	
637	65	Pecto	6.72	6.8	10	2672	+1	584	575	Sabine	.04	1.2	42	142	142	+1	13	UIM	
315	51	Pecto	4.40	3.3	7	12	+1	129	128	Sabine	.04	1.2	42	142	142	+1	13	UIN	
36	30	Pecto	p1.07	2.2	351	356	+1	356	356	Sabine	.04	1.2	42	142	142	+1	13	UIN	
43	25	PentWb	60	1.6	22	3448	+1	356	356	Sabine	.04	1.2	42	142	142	+1	13	UIN	
341	25	PentWb	p1.25	7.0	165	321	+1	311	321	Sabine	.04	1.2	42	142	142	+1	13	UIN	
46	20	PentaAlg&D	1.5	10	6	449	+1	465	465	Sabine	.04	1.2	42	142	142	+1	13	UIN	
84	4	PanAm	3.34	8	178	254	+1	254	254	Sabine	.04	1.2	42	142	142	+1	13	UIN	
21	135	Pandem	20	1.0	20	372	+1	195	195	Sabine	.04	1.2	42	142	142	+1	13	UIN	
41	326	PanE2C30	6.5	12	163	354	+1	354	354	Sabine	.04	1.2	42	142	142	+1	13	UIN	
27	131	Paneph	17	375	264	254	+1	254	254	Sabine	.04	1.2	42	142	142	+1	13	UIN	
10	31	PanPr	4.5	16	448	104	+1	104	104	Sabine	.04	1.2	42	142	142	+1	13	UIN	
183	61	Pardyn	1.52	7.8	15	162	+1	162	162	Sabine	.04	1.2	42	142	142	+1	13	UIN	
71	4	ParkOH	.12	1.9	93	41	+1	41	41	Sabine	.04	1.2	42	142	142	+1	13	UIN	
284	24	ParkOH	1.12	3.0	12	305	+1	305	305	Sabine	.04	1.2	42	142	142	+1	13	UIN	
407	33	ParkPr	5.21	2.1	2	351	+1	351	351	Sabine	.04	1.2	42	142	142	+1	13	UIN	
475	24	ParkPr	5.21	2.1	2	351	+1	351	351	Sabine	.04	1.2	42	142	142	+1	13	UIN	
41	22	ParkPr	5.21	2.1	2	351	+1	351	351	Sabine	.04	1.2	42	142	142	+1	13	UIN	
10	31	ParkPr	5.21	2.1	2	351	+1	351	351	Sabine	.04	1.2	42	142	142	+1	13	UIN	
183	112	ParkPr	5.21	2.1	2	351	+1	351	351	Sabine	.04	1.2	42	142	142	+1	13	UIN	
71	4	ParkPr	5.21	2.1	2	351	+1	351	351	Sabine	.04	1.2	42	142	142	+1	13	UIN	
274	22	ParkPr	5.21	2.1	2	351	+1	351	351	Sabine	.04	1.2	42	142	142	+1	13	UIN	
746	50	PapL	40	11	120	275	+1	275	275	Sabine	.04	1.2	42	142	142	+1	13	UIN	
291	24	PapL	40	11	120	275	+1	275	275	Sabine	.04	1.2	42	142	142	+1	13	UIN	
324	27	PapL	p2.25	11	13	306	+1	306	306	Sabine	.04	1.2	42	142	142	+1	13	UIN	
1031	86	PapL	p1.11	11	2360	1021	+1	1021	1021	Sabine	.04	1.2	42	142	142	+1	13	UIN	
706	57	PapL	p1.8	8	11	250	+1	250	250	Sabine	.04	1.2	42	142	142	+1	13	UIN	
706	63	PapL	p1.70	12	240	74	+1	74	74	Sabine	.04	1.2	42	142	142	+1	13	UIN	
43	34	Parm	2.20	5.0	22	322	+1	322	322	Sabine	.04	1.2	42	142	142	+1	13	UIN	
252	24	Parm	p1.60	6.2	12	257	+1	257	257	Sabine	.04	1.2	42	142	142	+1	13	UIN	
274	22	Parm	p1.60	6.2	12	257	+1	257	257	Sabine	.04	1.2	42	142	142	+1	13	UIN	
72	34	Pennzo	2.20	3.8	28	251	+1	251	251	Sabine	.04	1.2	42	142	142	+1	13	UIN	
189	142	Pepro	20	6.5	8	786	+1	185	185	Sabine	.04	1.2	42	142	142	+1	13	UIN	
284	24	PepoBy	5.2	7.7	22	232	+1	232	232	Sabine	.04	1.2	42	142	142	+1	13	UIN	
747	405	PepoC476	2.4	13	3194	1756	+1	1756	1756	Sabine	.04	1.2	42	142	142	+1	13	UIN	
316	51	PepoC5	1.6	1.8	138	164	+1	164	164	Sabine	.04	1.2	42	142	142	+1	13	UIN	
184	104	P																	

2	40	11	1283	501	459	501	+ 5
50	43		436	349	34	349	+ 5
3	73		3	41	41	41	- 1

Continued on Page 35

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

s-dividend also extra(s), b-annual rate of dividend plus stock dividend, c-equilating dividend, old-called, d-new yearly low, e-dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax, h-dividend declared after split-up or stock dividend, l-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, k-dividend declared or paid this year, an accumulated issue with dividends in arrears, n-new issue in the last 52 weeks, o-the high-low range begins with the start of trading, rd-next day delivery, P/E-price-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split. Dividends begins with date of split, otherwise. t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-yearly high, v-trading halted, w-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies, wd-distributed, wr-when issued, ww-with warrants, x-ex-dividend or ex-rights, xds-x-distribution, xw-without warrants, y-ex-dividend and sales full, yd-yield, z-sold in full.

AMEX COMPOSITE PRICES

Prices at 3pm, December 16

Stock	P	S	St	Div	E	100s	High	Low	Close	Chg	Stock	P	S	St	Div	E	100s	High	Low	Close	Chg	Stock	P	S	St	Div	E	100s	High	Low	Close	Chg			
Acton	102	13	13	-	13	13	13	13	13	+1	DWG	.08	31	D	-	D	-	100s	13	13	13	-	InBkml	.92	32	R	-	R	-	100s	22	22	22	-	R
AldusFl	16	24	27	26	27	27	27	27	27	+1	Damson	.08	108	D	-	D	-	100s	13	13	13	-	InPwr	.37	3	R	-	R	-	100s	22	22	22	-	R
Americana	16	16	31	30	32	32	32	32	32	+1	DataD	.16	497	D	-	D	-	100s	13	13	13	-	InRgrd	.37	40	R	-	R	-	100s	22	22	22	-	R
AmIntP	60	24	56	55	56	56	56	56	56	+1	DelMed	.16	803	D	-	D	-	100s	13	13	13	-	Jacobs	.71	12	J	-	J	-	100s	22	22	22	-	J
AmCalP	10	78	83	82	83	83	83	83	83	+1	DevCo	.16	1483	D	-	D	-	100s	13	13	13	-	Jetson	.71	14	J	-	J	-	100s	22	22	22	-	J
AmHealth	20	12	12	12	12	12	12	12	12	+1	Digicon	.16	75	D	-	D	-	100s	13	13	13	-	JohnPD	.37	3	J	-	J	-	100s	22	22	22	-	J
AmIndu	20	21	710	141	143	143	143	143	143	+1	Diltron	.20	18	D	-	D	-	100s	13	13	13	-	JohnMind	.20	10	J	-	J	-	100s	22	22	22	-	J
AmKerst	1	23	16	16	16	16	16	16	16	+1	Dildodes	.13	3	D	-	D	-	100s	13	13	13	-	KeyCo	.20	10	J	-	J	-	100s	22	22	22	-	J
AmMzeA	52	65	24	138	134	134	134	134	134	+1	DimeP	.13	167	D	-	D	-	100s	13	13	13	-	KeyPh	.20	10	J	-	J	-	100s	22	22	22	-	J
AmMzeB	32	85	15	134	134	134	134	134	134	+1	Driller	.13	35	D	-	D	-	100s	13	13	13	-	Kmark	.20	11	J	-	J	-	100s	22	22	22	-	J
AmMid	2	16	11	564	564	564	564	564	564	+1	Ducom	.80	38	D	-	D	-	100s	13	13	13	-	Kirby	.617	23	J	-	J	-	100s	22	22	22	-	J
AmPet	Pre	240	25	10	134	134	134	134	134	+1	Dynect	.276	12	D	-	D	-	100s	13	13	13	-	KogerC	.232	95	J	-	J	-	100s	22	22	22	-	J
AmRoyIn	789	352	124	124	124	124	124	124	124	+1	EAC	.40	37	E	-	E	-	100s	13	13	13	-	LaBarg	.21	14	L	-	L	-	100s	22	22	22	-	L
AmScE	.06	9	39	24	24	24	24	24	24	+1	ECAC	.17	55	E	-	E	-	100s	13	13	13	-	Laser	.18	39	L	-	L	-	100s	22	22	22	-	L
AmSmp	.06	34	95	85	85	85	85	85	85	+1	EagleCl	.14	18	E	-	E	-	100s	13	13	13	-	LeisurT	.15	39	L	-	L	-	100s	22	22	22	-	L
AmSmpD	157	346	24	24	24	24	24	24	24	+1	EagoCo	.10	10	E	-	E	-	100s	13	13	13	-	Liamex	.08	34	L	-	L	-	100s	22	22	22	-	L
AmSmpD	16	16	49	49	49	49	49	49	49	+1	EagoG	.12	21	E	-	E	-	100s	13	13	13	-	LynchIC	.20	18	L	-	L	-	100s	22	22	22	-	L
AmSmpD	20	54	31	22	22	22	22	22	22	+1	Eager	.16	351	E	-	E	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	28	28	19	19	19	19	19	19	19	+1	EagleSv	.14	40	E	-	E	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	38	38	1	31	31	31	31	31	31	+1	Eapey	.40	8	E	-	E	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	80	80	115	115	115	115	115	115	115	+1	Fidata	.23	45	F	-	F	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	B	B	B	B	B	B	B	B	B	+1	FischP	.62	23	F	-	F	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	C	C	C	C	C	C	C	C	C	+1	FifNang	.17	10	C	-	C	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	G	G	G	G	G	G	G	G	G	+1	Filte	.138	15	G	-	G	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	H	H	H	H	H	H	H	H	H	+1	Foresi	.33	22	H	-	H	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	I	I	I	I	I	I	I	I	I	+1	FroD	.40	12	I	-	I	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	J	J	J	J	J	J	J	J	J	+1	G	.12	11	J	-	J	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	K	K	K	K	K	K	K	K	K	+1	Gahyo	.17	10	K	-	K	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	L	L	L	L	L	L	L	L	L	+1	Gahrig	.17	10	L	-	L	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	M	M	M	M	M	M	M	M	M	+1	Glaft	.58	13	M	-	M	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	N	N	N	N	N	N	N	N	N	+1	Glimm	.18	22	N	-	N	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	O	O	O	O	O	O	O	O	O	+1	Gold	.14	43	O	-	O	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	P	P	P	P	P	P	P	P	P	+1	GldFid	.12	12	P	-	P	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	Q	Q	Q	Q	Q	Q	Q	Q	Q	+1	Gmnd	.13	18	Q	-	Q	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	R	R	R	R	R	R	R	R	R	+1	Gnrd	.12	12	R	-	R	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	S	S	S	S	S	S	S	S	S	+1	Gnrd	.12	12	S	-	S	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	T	T	T	T	T	T	T	T	T	+1	Gnrd	.12	12	T	-	T	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	U	U	U	U	U	U	U	U	U	+1	Gnrd	.12	12	U	-	U	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22	22	22	-	M
AmSmpD	V	V	V	V	V	V	V	V	V	+1	Gnrd	.12	12	V	-	V	-	100s	13	13	13	-	MCO	.15	28	M	-	M	-	100s	22				

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FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Blue chips swept to new peaks

ENTHUSIASTIC support from US private and institutional investors swept Wall Street's blue-chip issues to new peaks yesterday, writes Terry Byland in New York.

Renewed demand for the big name stocks, together with a spate of takeover and other special situations, drove the Dow average to another double digit gain.

The advance paused at mid-morning only to gather pace again when the bond market surged forward as President Ronald Reagan began to rally political support for his tax-revision bill.

At 3pm the Dow Jones industrial average was up 25.46 at 1,560.87.

The Dow average was boosted by strong gains in IBM, General Electric and Union Carbide, as well as in the tobacco stocks. The broader market, at first slow to follow the blue chips, was later drawn into the upward spiral.

Investment optimism was fed by predictions in the investment press that the collapse of the Opec cartel could presage a long-term bull phase in US securities markets.

Hopes of fresh falls in US interest rates strengthened ahead of today's

meeting of the Federal Reserve's Open Market Committee (FOMC), which is expected to consider an early reduction in the discount rate from its present level of 7½ per cent.

Utility stocks, Wall Street's barometer of interest rate prospects, continued to rise sharply. Consolidated Edison, the New York electric utility, put on 5% to \$38.4.

Technology stocks again provided a strong lead. IBM jumped 5½ to \$152 in brisk, but not spectacular, trading. Honeywell, tagged as the next leveraged buyout target, bounded ahead again adding a further 2½ to \$80.

General Electric at \$72.03 was 5½ up, and other names to find buyers included McDonnell Douglas, 5½ higher at \$73.8, Minnesota Mining & Manufacturing, 5½ up at \$89.4, and Eastman Kodak, up 5½ to \$53.7.

Among the car stocks, Chrysler was strongly sought on the announcement that 5.5m shares will be bought back from the employee stock ownership plan. General Motors, after a slow start, gained 5½ to \$76.8 while Ford at \$56.4 put on 5¾.

Also back on centre stage were the airline stocks, which are natural beneficiaries of lower oil prices. United, up 5½ at \$53, and American, up 5½ at \$44.4, extended last week's gains. But Pan American weakened 5½ to \$77.4.

Tobacco stocks soared in heavy trading after favourable legal rulings on the disease liability claims which have depressed the sector. R. J. Reynolds added 5½ to \$32.4, with nearly 2m shares traded after a federal judge rejected a \$55m suit. The ruling closely followed GAF's failure to link the tobacco industry with asbestos liability claims. Philip Morris bounded 5½ to \$88.

The most active stock on the NYSE was Phillips Petroleum, up 5½ at \$124, as 2.25m shares turned over in early speculative trading.

A spate of takeover offensives dominated the active list. Union Carbide jumped 5½ to \$71 in heavy trading, still well short of the \$85 a share in cash and debt offered by the company for 35 per cent of its own stock but clear of a share offered by GAF.

Wall Street's arbitrageurs, holding strong positions in Carbide stock, scented a lucrative contest. At \$61.4, GAF stock dropped 3¾ as the arbitrageurs awaited the next move.

Credit markets opened quietly but surged ahead at mid-session. At the long end of the market, gains quickly ranged to a full point as Wall Street welcomed the prospect of action on the tax-reform bill.

Federal funds remained below 8 per cent, without action by the Federal Reserve. Short-term rates edged higher, in the face of a busy week of Treasury funding, which opened yesterday with the sale of \$15.2bn in short-term bills.

LONDON

Enthusiasm proves to be short-lived

INITIAL ENTHUSIASM in London faltered yesterday as investors showed little inclination to enter fresh commitments. As a result, blue-chip industrials ended with widespread losses.

Gilts also experienced drab trading conditions, with sentiment not helped by pressures resulting from the announcement late on Friday of new funding totalling £600m.

Wall Street's higher performance on Friday combined with stronger convictions of an imminent cut in the Federal

TOKYO

Early surge prompts run to records

AFTER last week's five consecutive sessions of gains, share prices reached an all-time high in Tokyo yesterday, writes Shigeo Nishizaki of *Jiji Press*.

Blue chips such as Hitachi and Sony and biotechnology-related issues attracted buyers in the morning, but a mood of caution prevailed in the afternoon, and the market levelled off.

The Nikkei average soared 75 at one stage but fell back on late profit-taking to finish 9.87 points up at 13,117.85. Volume was down sharply at 247.86m shares against last Friday's 388.48m, and declines led advances by 422 to 392, with 149 issues unchanged.

The market was as bullish as last week when investors flocked to buy large-capital issues on expectations of cuts in US and Japanese official discount rates. Last week's surge to a record high on Wall Street also bolstered the bull market.

The rise in leading issues drew strength in the morning from the popularity of blue chips on the New York stock market and a recovery in semiconductor prices. In the afternoon, however, many of the gains shed on small-float selling amid growing concern over the surge last week of 317 points.

Among the quality issues, Hitachi jumped Y1 at one stage but closed up Y5 at Y785 on volume of 9.26m shares, the second largest on the list of 10 most active stocks. Sony also soared Y70 at one stage but finished up Y20 at Y430.

Nickei, which had led the surge in blue chips, fell Y30 to Y1,330, and Fujitsu ended Y10 to Y1,150.

In contrast, biotechnology issues held steady for most of the day. Mitsubishi Chemical, topping the active list with 16.92m shares traded, gained Y13 to Y540. Asahi Chemical added Y22 to Y27.

Large-capital stocks lost ground, with Tokyo Electric Power slipping Y10 to Y2,710 and Mitsubishi Heavy Industries down Y5 to Y370. Public works-related issues were mixed. Taisei firmed Y5 to Y340, but Ohbayashi eased Y10 to Y353.

Speculative issues returned to favour in the afternoon. Metio Sangyo moved the maximum Y400 up to Y2,420. Kanto Denka Kogyo and Nippon Hume Pipe also rose.

South Africa was closed because of a national holiday.

Reserve discount rate to inspire the initial sharp advance.

But lack of interest from institutional investors, concerned over international oil prices and consequently the exchange rate, left trading quietly steady.

Profit-taking later developed in the stores sector, and oil issues also encountered selling pressure.

The FT-SE 100 share index ended 4.9 lower at 1,765.4 while the FT Ordinary share index lost 5.6 to 1,100.3.

Chief price changes, Page 35; Details, Page 34; Share information service, Page 32-33

AUSTRALIA

A LETHARGIC pre-Christmas mood in Sydney dragged the market down and combined with continued concern over high domestic interest rates to push prices lower.

The All Ordinaries shed 1.1 to 974.9, and the All Resources index lost 3.2 to 607.5.

Industrials, however, fared well, with Bell Group up 20 cents at AS12.00, and James Hardie 15 cents firmer at AS3.20.

Among market leaders, BHP closed 2 cents down at AS6.28, CSR put on 1 cent to AS3.56 and Bell Resources shed 20 cents to AS3.00.

Repco, subject to a formal takeover offer from Ariadne Australia last Thursday, was unchanged at AS1.56.

HONG KONG

SELECTIVE SELLING took Hong Kong lower, with Jardine Matheson leading the fall as speculation waned on a possible takeover of the group.

Jardine lost 40 cents to HK\$13.20 while Hongkong Land, in which it owns a stake, shed 5 cents to HK\$6.55.

Swire Pacific and Eastern Asia Navigation rose ahead of the end of hearings by Hong Kong's Air Transport Licensing Board on licensing a new route to China. Swire gained 60 cents to HK\$30.50 and Eastern Asia added 8 cents to HK\$1.35.

Among market leaders, Cheung Kong eased 20 cents to HK\$21.00, Hutchison Whampoa a similar amount to HK\$26.60 and Sun Hung Kai Properties 10 cents to HK\$12.90.

SINGAPORE

PROFIT-TAKING in Singapore resulted in shares easing across the board on stoploss selling.

Turnover fell to 4.8m shares from 8.4m on Friday, and the Straits Times index shed 11.08 points to 644.05.

Kepel Shipyard shed 3 cents to 96 cents and announced plans to cut its repair capacity by 45 per cent.

Sime Darby, the most active share traded, lost 2 cents to SS1.34 while United Motor Works, also active, was 2.5 cents lower at 41.5 cents and Neptune Orient Lines eased 1 cent to SS1.14.

CANADA

MINING ISSUES were actively sought in a higher Toronto.

Noranda moved up CS% to CS1%, and Teck class B CS% to CS17%, while Placer traded CS% higher at CS21% and Corp Falconbridge Copper added CS% to CS15.

Cannon class A resumed trading up CS% to CS17% after being halted for news that Ivaco planned a takeover bid for the company. Ivaco class A fell CS% to CS19.00.

In Montreal prices edged higher.

That's why we can beat the clock.

BFCE

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